

In accordance with the Office of Management and Budget (OMB) Memorandum 11-35, *Eliminating Excess Conference Spending and Promoting Efficiency in Government*, issued September 21, 2011, OMB Memorandum 12-12, *Promoting Efficient Spending to Support Agency Operations*, dated May 11, 2012, and OMB Memorandum 17-08, *Amending OMB Memorandum M-12-12, Promoting Efficient Spending to Support Agency Operations*, dated November 25, 2016; the Department of Veterans Affairs (VA) prepared the attached FY 2019 report on covered conference events over \$100,000. During FY 2019, VA incurred expenses of approximately \$24.5 million for the 98 covered conference events.

Continuous workforce training and development is absolutely critical to delivering the timely, quality VA care and services our Veterans have earned and deserve. Our senior leaders across the Department are focused on transforming procedures for conference and training events that build accountability at every step. VA has improved our procedures by implementing senior-level review of proposed budgets and expenditures, reviewing internal processes and controls, and maintaining strict oversight of all reportable conference expenses.

The report is posted at: http://www.va.gov/about va/va notices.asp

Title	To	otal Costs	Location	Start Date	End Date	# VA Paid Travelers	Conference Description
							Improve the capabilities and professionalism of the acquisition workforce. Targets
							and closes business and technical competency gaps. Provides an environment for
Acquisition Workforce Innovation Symposium (AWIS)	\$ 2	2,015,110.59	Grapevine , TX	06/25/2019	06/26/2019	1292	engagement.
							Address gaps in financial management knowledge and training to remediate audit
Financial Management Leadership Training (FMLT)	\$	808,121.16	St. Louis, MO	03/12/2019	03/15/2019	631	findings and ensure VA maintains it's clean audit opinion.
							Participants identified key elements of the community care process covering seven
Veteran Community Care Spring Forward Conference	\$	658,613.00	Orlando, FL	05/15/2019	05/16/2019	249	different core topics of the MISSION Act.
							Provide the foundation necessary for every veteran affairs (VA) medical center
	١.						director to implement VA patient experience program and to establish a
Veterans Health Administration (VHA) Patient Experience Symposium	\$	604,436.02	Washington, DC	02/05/2019	02/07/2019	459	standardized consistent experience for Veterans and caregivers.
Electronic Health Record Modernization Program: National Council	1.				/ /		
Workshop 7	\$	510,657.42	Kansas City, MO	08/20/2019	08/23/2019	669	Modernize our systems; infrastructure improvements and streamlining services.
							Advance the mission of VA by providing training to staff that will meet current
Women's Health Mini-Residency Primary Care Providers and Nurses	_	502 202 40	T 51	00/42/2040	00/45/2040	200	Federal standards and allowing access to the updated designs, methods and
Interprofessional	\$	502,392.40	Tampa, FL	08/13/2019	08/15/2019	309	requirements.
Electronic Health Record Modernization Program: National Council	_	407 700 40		07/00/2040	07/42/2040	407	
Workshop 6	\$	487,720.40	Kansas City, MO	07/09/2019	07/12/2019	497	Modernize our systems; infrastructure improvements and streamlining services.
							Allow VA to demonstrate the agencies priority goal of providing ACCESS, promoting
2018 National Vetarans Small Business Engagement (NV/SBE)	Ś	402 100 05	New Orleans , LA	10/29/2018	11/02/2018	1926	Veteran Owned Small Businesses (VOSB) opportunities to meet the strategic objective of improving Veteran economic well-being.
2018 National Veterans Small Business Engagement (NVSBE)	Ş	482,198.85	New Orleans , LA	10/29/2018	11/02/2018	1926	
Waman's Haalth Mini Rasidanay Brimary Cara Brayidars	Ś	449,624.31	Tampa, FL	07/09/2019	07/11/2019	279	Advance the mission of VA by increasing access for women Veterans and to have two trained Women's Health Primary Care Providers at each VA site of care.
Women's Health Mini-Residency Primary Care Providers Veterans Affairs Electronic Health Record Modernization (EHRM)	Ş	449,024.31	Tallipa, FL	07/09/2019	07/11/2019	279	trained Women's Health Primary Care Providers at each VA site of care.
Workshop 2 - Enterprise	Ś	421 570 04	Kansas City, MO	01/15/2019	01/18/2019	682	Madazaiza aug systems, infrastructure impressments and stroomlining sociales
Electronic Health Record Modernization Program: National Council	Ş	431,379.94	Kalisas City, IVIO	01/15/2019	01/16/2019	682	Modernize our systems; infrastructure improvements and streamlining services.
Workshop 5	Ś	428 250 4 1	Kansas City, MO	05/21/2019	05/24/2019	403	Modernize our systems; infrastructure improvements and streamlining services.
Workshop 3	۶	428,230.41	Karisas City, IVIO	03/21/2019	03/24/2019	403	Modernize our systems, mirastructure improvements and streamining services.
							Improve VA's service capability by enhancing knowledge among staff and reinforcing
National Minority Veterans Summit 2019 - Dallas, TX	Ś	422,288.90	Dallac TV	09/26/2019	09/28/2019	527	the value of contextual analyses through in-person cooperation among colleagues.
Electronic Health Record Modernization Program: National Council	Ş	422,288.90	Dallas, IX	09/20/2019	09/28/2019	327	the value of contextual analyses through in-person cooperation among coneagues.
Workshop 1	Ś	2/6 288 15	Kansas City, MO	11/06/2018	11/09/2018	529	Modernize our systems; infrastructure improvements and streamlining services.
WOLKSHOP I	7	340,288.13	Ransas City, IVIO	11/00/2018	11/03/2010	323	iniouerinze our systems, mirastructure improvements and streamining services.
							Advance the mission of VA by bringing pharmacy leadership together to ensure that
National VA Pharmacy Leaders Training Conference	Ś	338 792 71	Kansas City, KS	09/17/2019	09/19/2019	235	VHA's core competencies in the mission critical areas related to pharmacy services.
Veterans Affairs Electronic Health Record Modernization (EHRM)	7	330,732.71	Kunsus City, Ks	03/17/2013	03/13/2013	233	VII/A Score competencies in the mission entired dieds related to pharmacy services.
Workshop 3 - Enterprise	Ś	324.928.35	Kansas City, MO	02/26/2019	03/01/2019	535	Modernize our systems; infrastructure improvements and streamlining services.
Veterans Health Administration Environmental Programs Service	1				55,52,252		Support 100% of the VA Secretary's top 4 priorities: Customer Service, The MISSION
Conference	\$	323,601.70	Orlando, FL	08/13/2019	08/15/2019	240	ACT, Electronic Health Record Modernization, and Business.
	1	,		00,10,101			Engage colleagues from the Suicide Prevention section within the Office of Nursing
Eliminating Suicide and Opioid Overdoses, Improving Access and							Service (OMHSP), and the Office of Systems Redesign and Improvement to address
Ensuring Safety	\$	319,221.76	Orlando, FL	05/14/2019	05/16/2019	260	more directly.
			,				Improve the VHA service capability by enhancing awareness among staff and
							reinforcing the value of executive governance through in-person cooperation among
FY19 Southeast Consortium Face-to-Face	\$	289,515.76	St. Louis, MO	04/09/2019	04/11/2019	182	colleagues.
Veterans Integrated Service Networks (VISN-8) Mind-Body Medicine							Advance the mission of the agency by ensuring that VHA staff is certified in Whole
Training - SEPTEMBER- Group 2 Session II	\$	288,966.00	Orlando, FL	09/23/2019	09/27/2019	114	Health Coaching so that they can further support Veterans health goals.
				1			Make the Veteran Health Administration (VHA) and High Reliability Organization
Veterans Health Administration Reliability Organization Collaborative	1			1			(HRO) one of the top priorities. This collaborative is designed to start the HRO
Session 1	\$	287,699.89	Cleveland, OH	06/18/2019	06/20/2019	232	journey for the 18 VAMC lead sites.
		*					Make the Veteran Health Administration (VHA) and High Reliability Organization
Veterans Health Administration Reliability Organization Collaborative	1						(HRO) one of the top priorities. This collaborative is designed to start the HRO
Session 2	\$	282,253.56	San Antonio, TX	09/17/2019	09/19/2019	223	journey for the 18 VAMC lead sites.
		•					Bring awareness, urgency and leadership support in supporting the executive in
Journey to High Reliability: Planning Session 03	\$	277,828.22	Orlando, FL	02/20/2019	02/21/2019	229	charge vision.
							Develop and advance strategic goals and objectives for the organization to ensure
2019 National Leadership Council (NLC) Strategic Planning Summit	\$	276,905.08	Washington, DC	04/23/2019	04/25/2019	111	that VHA continues to move forward meeting the needs of the Veterans we serve.
·							Prepare VA Police Chiefs to fulfill their leadership responsibilities in a safe manner
FY19 Chiefs Training Symposium	\$	270,006.38	Little Rock, AR	05/19/2019	05/23/2019	250	and at the highest level of proficiency.
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National Nurse Executive Conference	\$	268,337.44	Dallas, TX	07/09/2019	07/11/2019	184	Address challenges in the areas of: nursing leadership, recruitment, retention, succession planning, access, care coordination; create opportunities to develop acute care services business lines, encourage collaboration as well as share best practices across the care continuum which will strengthen the fabric of VA's professional nursing culture.
							Need and growing needs dealing with several registry programs and other environmental health concerns outside of VHA central office. As a VA delivered foundational service, Post Deployment Health Service (PDHS) led a focus group of Environmental Health Clinicians and Coordinators from VA medical centers that identified significant issues and inconsistencies in the implementation of local
Environmental Health Clinician and Coordinator Training	\$	267,639.30	St. Louis, MO	07/09/2019	07/11/2019	179	environmental health registry programs and examinations across the VAMC system.
FY19 Office of Veterans Access to Care (OVAC) Access Conference - Session 2	\$	267,052.27	Dallas, TX	08/13/2019	08/15/2019	218	Continue implementation and progress of Access Improvement in areas of Veterans Experience, Suicide Prevention, Access to Care and to continue to improve VHA Access improvement.
Nurse Manager Institute	\$	264,433.93	Dallas, TX	08/20/2019	08/22/2019	103	Current standardized program to train new nurse managers. Nurse Managers have the second highest level of turnover among entry level leaders. The face-to-face training will provide knowledge and skills in the development to manage employees, management of data related to outcomes of care and develop industry established management competencies.
Whole Health Learning and Innovation Forum 3	Ś	264.215.80	Nashville, TN	12/04/2018	12/06/2018	163	Program is to utilize a well-proven collaborative model to drive large scale organizational change that brings together core teams, typically over a 12-15-month period. Core teams will include executive and clinical leaders, clinical staff, and educators from each Comprehensive Addiction and Recovery Act (CARA) Flagship site. The collaborative launch began with the first CARA Learning and Innovations forum.
Whole fleaten ceating and who valion of an o	,	·					Train and provide detailed information of the latest processes for safety moving
Safe Patient Handling and Mobility (SPHM) and Therapy	\$	263,850.61	Orlando, FL	07/30/2019	08/01/2019	196	veterans with mobility issues to protect both the employee and the veteran. Provide face-to-face training on quality service, improved methodologies for providing service, reducing the claims backlog, the ability to observe and participate
2018 Veterans Service Center Manager Training	\$	260,955.07	Austin, TX	12/10/2018	12/13/2018	151	in new ideology.
2019 GEC Leads Conference VA Leading the Nation: Innovating Care	\$	256,965.69	Atlanta, GA	09/10/2019	09/12/2019	200	Require more in-depth and focused knowledge and advanced skill attainment on managing geriatric mental health issues in the context of chronic medical illness.
2019 Veterans Service Center Manager Training	\$	256,042.91	ST LOUIS, MO	06/24/2019	06/27/2019	198	Execute training for Comp Service Senior employees.
2019 VBA DIRECTOR'S SYMPOSIUM	\$	251,689.00	WASHINGTON DC	03/31/2019	04/05/2019	92	Discuss FY 19 and 20 targets and goals with an emphasis on the USB three priorities. The primary purpose of the summit is to develop and sustain
Whole Health System Learning Collaborative 2: Driving Cultural							knowledge in developing services pertaining to clients' complex educational
Transformation	\$	242,053.45	Los Angeles, CA	09/10/2019	09/11/2019	165	needs.
Veterans Integrated Service Networks (VISN-8) Mind-Body Medicine Training Group 2 Session I	\$	241,966.23	Orlando, FL	08/26/2019	08/30/2019	125	Advance the mission of the agency by improve create and improve process that are easy to follow the health goals that are created by Veteran.
VHA National Nurse Staffing Methodology	\$	237,383.13	Orlando, FL	07/30/2019	07/31/2019	230	To ensure compliance with a GAO report, and provide training to staffing methodology coordinators at the local VAMC facilities.
Annual Federal Pharmacy Informatics Conference	Ś	236.336.67	St. Louis, MO	05/07/2019	05/09/2019	183	Advances the mission of the agency by addressing the modernization of VA systems and focusing resources more efficiently.
VBA SENIOR LEADER SYMPOSIUM 2019	ć		WASHINGTON, DC	09/08/2019	09/13/2019	65	Allow face-to-face interaction between VBA Directors from various locations, as well as stakeholder organizations representing different districts.
	Ş		,				Build/maintain the Department's pipeline of committed, talented and engaged high-
Leadership VA (LVA) 2019 - Session IV	\$	231,961.06	Washington, DC	09/09/2019	09/13/2019	98	performing leaders. Develop the skills needed for personal independence and successful integration into
National Blind Rehab Service Conference	\$	230,728.95	Tulsa, OK	08/13/2019	08/15/2019	177	the community and family environment.
Approvals Compliance & Liaison (AC&L) National Training Conference FY19	\$	228,767.21	KANSAS CITY, MO	03/31/2019	04/05/2019	142	Provided training on improving quality services to schools and training establishments ensuring they are in compliance with all applicable provisions of the law.
Office of Research Protections, Policy and Education: Identifying the Roles of the Institution	\$	226,559.60	Washington, DC	08/20/2019	08/21/2019	183	Improve the VHA service capability by enhancing proficiency among staff and reinforcing the value of streamlined reviews.
FY19 COMBINED Peer Support Specialist & Peer Supervisor Conference	\$		San Antonio, TX	05/20/2019	05/23/2019	170	Advance the mission of the agency by ensuring that peer support services are informed by the latest evidence based practices related to peer support and supervision.

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Title	1	otal Costs	Location	Start Date	End Date	# VA Paid Travelers	Conference Description
VHA Biomedical Engineering Medical Device Security Course	Ś	224.213.72	Cleveland, OH	06/05/2019	06/07/2019	257	Gain knowledge in best practices regarding healthcare technology standards which will ensure better care for Veterans and facilitate continued support for VA priorities.
	1						Clarify and coordinate future requirements that Mental Health and Suicide
							Prevention is promoting in employees with the goal of improving service quality
National Women's Mental Health Mini-Residency	\$	223,193.11	Dallas, TX	08/06/2019	08/08/2019	172	across major work functions.
Payroll Customer Service Representative (CSR) Workshop	Ś	218,503.00	Indianapolis, IN	08/12/2019	08/16/2019	164	Provide tools, tips and references needed in payroll within a forum to discuss continuity of operations across all VA Stations.
Academic Affiliations: A Strategic Workforce Imperative	\$	217,467.08		08/06/2019	08/07/2019	201	Improve faculty readiness to expand medical education.
							Increase percentage of facilities meeting emergency management exercise and
VHA Office of Emergency Management (OEM), VHA Comprehensive	_	247 200 70		05 /20 /2010	05 /22 /2010	107	training criteria from 74% to 80% of facilities inspected within a FY by the end of
Emergency Management Program (CEM)	\$	217,209.78	Leesburg, VA	05/20/2019	05/23/2019	197	FY20. Provide VBA HR Liaisons with the necessary tools to enhance and facilitate
2019 VBA Human Resources Liaison (HRL) Training Symposium	\$	210,508.16	SAN ANTONIO, TX	08/18/2019	08/23/2019	138	development of efficient HR practices throughout VBA.
							Clarify and coordinate future requirements that Research and Development is
FY19 Office of Research and Development - The Journey Begins, What	_				/ /		promoting in employees with the goal of improving operation efficiency across
Now Veterans Integrated Service Networks (VISN-8) Mind-Body Medicine	\$	203,937.75	Washington, DC	06/17/2019	06/19/2019	144	major work function. Advance the mission of VHA by providing staff and clinical teams with updated
Training Session I	\$	203,197.68	Orlando, FL	03/18/2019	03/22/2019	77	practices that allows for continuity of care that leads to "Wellness Champions".
							Train Compensated Work Therapy (CWT) staff in providing Community Based
Compensated Work Therapy (CWT) Community Employment Services							Employment Services (CBES). It aligns with VA/VHA Priority - Suicide Prevention:
Session 2	\$	190,934.15	Los Angeles, CA	04/23/2019	04/25/2019	132	Strat Comm Partnerships, ID of Risk, Training, Treatment.
VHA Innovators Network Investee Accelerator Bootcamp and Innovation Specialist Training	\$	187.586.35	Washington, DC	01/29/2019	01/31/2019	147	Develop and sustain awareness in leading services pertaining to clients.
		,					Overall continued implementation and progress of Access Improvement in areas of
FY19 Office of Veterans Access to Care (OVAC) Access Conference -							Veterans Experience, Suicide Prevention, Access to Care and to continue to improve
Session 1	\$	185,092.50	Indianapolis, IN	07/23/2019	07/25/2019	164	VHA Access improvement.
Leadership VA (LVA) 2019 - Session I	\$	102 715 20	Philadelphia, PA	03/11/2019	03/15/2019	102	The program assisted participants in developing and enhancing the leadership skills and competencies of VA high-performing leaders.
Leader Strip VA (LVA) 2015 - Session 1	۶	102,713.20	rillaueipilla, FA	03/11/2019	03/13/2019	102	The program assisted participants in developing and enhancing the leadership skills
Leadership VA (LVA) 2019 - Session III	\$	181,393.08	Louisville, KY	07/08/2019	07/12/2019	105	and competencies of VA high-performing leaders.
							The program assisted participants in developing and enhancing the leadership skills
Leadership VA (LVA) 2019 - Session II	\$	181,014.72	Minneapolis, MN	05/06/2019	05/10/2019	100	and competencies of VA high-performing leaders.
Patient Safety Improvement - PS 101: Root Cause Analysis (RCA) and Healthcare Failure	\$	178,352.79	Orlando El	03/04/2019	03/07/2019	102	The conference will improve the VHA service capability by enhancing knowledge along staff and reinforcing the value of focused examinations.
	_	,			00,01,000		Improve the VHA service capability by enhancing knowledge among staff and
Patient Safety 201 Developing Leaders In Patient Safety	\$	172,443.82	Orlando, FL	03/04/2019	03/07/2019	189	reinforcing the value of focused examinations.
							Provide attendees the opportunity to handle, manipulate and program the various
Wheelchair Prescription and Issuance - West	Ś	162 535 65	Long Beach, CA	02/12/2019	02/14/2019	152	wheeled mobility devices in order to understand set-up, application, and educational needs as they relate to Veterans with disabilities.
wheelchair rescription and issuance - west	7	102,333.03	Long Beach, CA	02/12/2013	02/14/2015	132	Increase access and timeliness in the prescription and issuance of wheeled mobility
Wheelchair Prescription and Issuance - Central	\$	158,831.38	St. Louis, MO	06/18/2019	06/20/2019	167	equipment.
							Discuss FY2019 and FY2020 targets and goals with the entire team allows for greater
VBA ASSISTANT DIRECTOR SYMPOSIUM FY19	\$	157,701.39	WASHINGTON, DC	06/12/2019	06/14/2019	115	communication.
Compensated Work Therapy (CWT) Community Employment Services							Train Compensated Work Therapy (CWT) staff in providing community based employment services. It aligns with VA/VHA Priority - Suicide Prevention: Strategic
Session 1	\$	157,241.52	Orlando, FL	04/09/2019	04/11/2019	140	Community.
FY19 73rd Annual VA Voluntary Service National Advisory Committee		·					Bring community partners and VA staff come together for learning a more
Meeting and Conference	\$	152,117.19	San Antonio, TX	05/01/2019	05/03/2019	283	comprehensive understanding of how donations can be used.
All Local Pocovery Coordinators (LPC) Conference Montal Li-							Modernize Systems/Timeliness of Services-Describe and develop strategies to
All Local Recovery Coordinators (LRC) Conference: Mental Health Recovery IS Suicide Prevention	Ś	149,210.60	Las Vegas, NV	02/26/2019	02/28/2019	103	maximally utilize Strategic Analytic for Improvement and Learning (SAIL) metrics to identify areas.
	1	,		. ,,	, , , , , , , , , , , , , , , , , , , ,		Aligns to all VA priorities and serves as a forum for training Chief of Staff (COS) and
							Deputy Chiefs of Staff on changes in VHA that affect the management of their
	١.						facilities. This meeting will correspond to the finalization of plans for the
National Chief of Staff Conference	\$	147,672.11	Dallas, TX	07/09/2019	07/11/2019	125	implementation of the Mission Act, which will be one central theme.
FY19 Million Veteran Program National Site Staff Meeting	\$	146,486.77	Atlanta, GA	05/02/2019	05/03/2019	142	Ensure the highest quality data, Veteran safety and customer service. Efficiently conducting research will result in cost-savings downs.
5	İ	·					Advance the mission of VHA by providing staff and clinical teams with updated
VISN-8 Mind-Body Medicine Training Group 1 Session II	\$	145,747.76	Orlando, FL	04/29/2019	05/03/2019	69	practices that allows for continuity of care that leads to "Wellness Champions" .

Title	1	Fotal Costs	Location	Start Date	End Date	# VA Paid Travelers	Conference Description
							Advance greater access and timeliness of wheelchair prescription and issuance for
Wheelchair Prescription and Issuance - Northeast	\$	145,595.95	Orlando, FL	08/27/2019	08/29/2019	141	Veterans.
Veterans Justice Programs Regional Training West	s	144 421 92	Albuquerque, NM	09/17/2019	09/19/2019	131	Develop and sustain Veterans Justice Programs Specialists' skills in coordinating services for justice-involved Veterans, who have a demonstrated elevated risk.
veteralis sustice i rogialis negional manning west	7	144,421.52	Albaquerque, Mivi	03/17/2013	03/13/2013	131	Develop and sustain Veterans Justice Programs Specialists' skills in coordinating
Veterans Justice Programs Regional Training East	\$	144,373.74	Orlando, FL	09/10/2019	09/12/2019	126	services for justice-involved Veterans, who have a demonstrated elevated risk.
							Address additional topics to ensure Department Chairs operate within the
Department Chair Conferences 2019	\$	142,112.87	Orlando, FL	07/15/2019	07/17/2019	110	requirements of 38 CFR 17.107.
Hoolth Care Londorchia Davida amont Braggam (HCLDD 2010a, Week 2)	ć	141 421 06	Kansas City, MO	07/22/2019	07/26/2010	90	Health Care Leadership Development Program (HCLDP) central objectives are to develop future senior leaders for the VHA, individuals that will soon be part of medical center facility leadership teams. Accordingly, the program is an intense, hands-on exploration of leadership and providing the best possible care to the Veterans we serve.
Health Care Leadership Development Program (HCLDP 2019a, Week 3)	Ş	141,431.06	Kansas City, MO	07/22/2019	07/26/2019	90	Pilot implementation of local Evidence-Based Practice (EBP) mentors at participating
Evidence-Based Practice Immersion Training	Ś	139 210 90	Columbus, OH	09/23/2019	09/27/2019	30	VA facilities. Lack of mentoring is consistently cited as a barrier to implementation of EBP, and this results in sub-optimal care provision to Veterans. Failure to implement the best evidence impacts Strategic Analytics for Improvement and Learning Value Model (SAIL) and other performance metrics.
Evidence based i factice miniersion framing	Ÿ	133,210.30	corumbus, orr	03/23/2013	03/21/2013	30	Allows Residents to actively engage in quality improvement and reduce adverse
Chief Residents in Quality and Patient Safety	\$	138,300.78	Orlando, FL	09/17/2019	09/20/2019	108	events at their local facility.
Resource Management Training Conference	\$	137,390.99	SALT LAKE CITY, UT	06/23/2019	06/28/2019	75	Reduce and/or prevent records management regulatory and policy deficiencies; eliminate VBA-wide file inventory inconsistencies; and improve records maintenance/disposition.
Patient Safety Improvement - PS 101: Root Cause Analysis (RCA) and	ć	125 400 04	0-111	00/17/2010	00/10/2010	93	Enhance the quality of services to Veterans by preparing and encouraging staff to
Healthcare Failure	Ş	135,489.84	Oriando, FL	09/17/2019	09/19/2019	93	apply their improved skills, practices, and other conditions affecting Veterans. Core part of VHA's workforce leadership development strategy serves to develop
Health Care Leadership Development Program (HCLDP 2019a, Week 1)	\$	133,205.07	Kansas City, MO	03/25/2019	03/29/2019	80	future senior leaders.
V/DA Cupport Consists Durings (CCD) Mademination Machine	ć	121 195 10	LOUISVILLE KV	07/28/2010	08/02/2010	or.	Provide an opportunity for VBA's Support Services Chiefs to get important information on modernization, learn how it will affect the Regional Offices Support
VBA Support Services Business (SSB) Modernization Meeting	Ş	131,185.10	LOUISVILLE, KY	07/28/2019	08/02/2019	85	Services and other Regional Office employees.
FY19 Joint Prosthetics / Procurement / Logistics Conference	\$	126,180.17	St. Louis, MO	06/11/2019	06/13/2019	95	Improves service delivery for customers through streamlined operations between the disciplines. Aligns to VA/VHA Priority: Focus Resources More Efficiently, Deliver on accountability & effective management practices. Addresses gaps raised in the following IG reports: Critical Deficiencies at the Washington DC VA Medical Center, VA Health Care: Improvements Needed for Management and Oversight of Sole-Source Affiliate Contract Development, VHA Audit of Purchase Care Use to Procure Prosthetics, and VHA Use of Not Otherwise Classified Codes for Prosthetic Limb Components.
WAND LIFE OF THE	_	425 005 02	s 8: 64	00/42/2040	00/45/2040	00	Provide HR Managers the tools and best practices needed to improve morale in the
WHA HR Leadership Summit II Health Care Leadership Development Program (HCLDP 2019b, Week 3)	\$		San Diego, CA Kansas City, MO	08/13/2019	08/16/2019	77	HR community by maintaining a steady HR workforce and increase recruiting. The Health Care Leadership Development Program (HCLDP) central objectives are to develop future senior leaders for the VHA accordingly. The program is an intense hands on exploration of leadership. The participants will return to their facilities with new knowledge confidence and competencies living them better able to make their facilities more efficient and effective.
RN Transition-to-Practice Program (RNTTP) Training	\$	119,781.15	Orlando, FL	09/10/2019	09/12/2019	103	The RN Transition-To-Practice Program (RNTTP) is essential to ensure new RN graduates are transitioned from their new graduate role to professional nurse role. Research has shown that new RN graduates who complete a RN residency program benefit by: increased competence and organizational skills, use of evidence-based practice, improved communications, decreased turnover, leadership and positive "socialization" with other professionals.
Office of Healthcare Transformation All Staff Face to Face Meeting	\$	119,269.08	Orlando, FL	09/10/2019	09/12/2019	99	Provide strong, specific justification for your program Office of Healthcare Transformation (OHT) has in the past year under gone a major shift in the office structure, culture, mission, and expectations. This is a critical time to solidify the changes for the office and unite the staff under a shared dialogue. This will also be the first time many of staff have ever met their colleagues in person. This year is also one of the last opportunities for the OHT budget to support this unique conference expense without impacting project efforts.

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Title	T	otal Costs	Location	Start Date	End Date	# VA Paid Travelers	Conference Description
Disaster Emergency Medical Personnel System (DEMPS) Point of Contact (POC) Training	\$	118,368.60	Loudoun County, VA	07/16/2019	07/18/2019	92	The Disaster Emergency Medical Personnel System (DEMPS) provides Veterans Health Administration's (VHA) with a prioritized method to deploy clinical and non-clinical staff when an emergency or disaster occurs. The system provides continuity of access to care for our Nations Veterans. The system identified gaps and best practices because of the increased activations and deployments over the last 3 years due to multiple hurricanes and wildfires. This has required modernization of all processes and procedures of the system to efficiently and safely deploy critical personnel to areas that have been impacted.
Veterans Health Administration (VHA) Human Recourse (HR) Leadership Summit IV	\$	117,623.65	Atlanta, GA	07/16/2019	07/19/2019	75	Address VISN and HR staff at the facility level. To plan and communicate the function of HR under the modernization plan and to address HR's role in the Access.
VHA HR Leadership Summit III	\$	117,354.62	San Antonio, TX	06/11/2019	06/14/2019	75	Provide HR Managers the tools and best practices needed to improve morale in the HR community by maintaining a steady HR workforce and increase recruitment and retainment.
Health Care Leadership Development Program	\$	115,876.18	Kansas City, MO	04/29/2019	05/03/2019	69	The program is a core part of VHA's workforce leadership development strategy and serves to develop future senior leaders.
MISSION Act Section 121 Facility Based Trainer Conference	\$	110,908.15	Phoenix, AZ	05/21/2019	05/23/2019	71	Participants will identify key questions and training plans for the seven topics of Section 121 of the MISSION Act.
2019 Annual Million Veteran Program Science Meeting	\$	110,666.52	Philadelphia, PA	09/12/2019	09/13/2019	160	The primary purpose of the meeting is to develop and sustain strategies in planning services pertaining to clients' complex operational needs. The secondary purpose of the meeting is to gain knowledge in studying methods and opportunities to change operational workflows through improvements in knowledge application. The third purpose of this meeting is for the Discovery, Education and Affiliate Networks to promote research knowledge among colleagues in the Department, especially Veteran Health Administration (VHA).
Amputation Rehabilitation Team Skills Training	Ś	110,482.38	Orlando El	07/30/2019	08/01/2019	111	Increase access to advanced security operations center (ASOC) services and elevate the skill level of clinicians providing care to Veterans with amputations.
FY19 Veteran Affairs Quality Scholars Summer Institute Conference	\$	106,811.73		08/12/2019	08/16/2019	89	Provide VA Quality Scholar trainees up to date knowledge and skills.
Prevention and Management of Disruptive Behavior (PMDB) Trainer Recalibration Conference	\$	106,704.51	Albany, NY	06/17/2019	06/20/2019	76	Train new and recertify existing Prevention and Management of Disruptive Behavior (PMDB) trainers in all levels of face-to-face PMDB training skills, including verbal deescalation, personal safety skills, and therapeutic.
2019 National Light Electronic Action Framework (LEAF) Conference	\$	106,475.54	Washington, DC	04/23/2019	04/25/2019	67	Light Electronic Action Framework (LEAF) supports modernization of IT systems. Using LEAF reduces staff time to process paperwork, increases dependability on approval processes, transparency of data.
Local Energy Alliance Program 2019-1	\$	106,408.58	St. Petersburg, FL	12/02/2018	12/09/2018	87	Provide training for high-potential competitively-selected senior employees (GS 13-14) for increased leadership responsibilities in VA.
Veteran Affairs Central Office Orientation	\$	103,976.79	Arlington, VA	01/29/2019	01/31/2019	70	Operational aptitude among executives who participated was increased as a result of the program.
New Executive Training Orientation	\$	100,947.65	Crystal City, VA	04/30/2019	05/04/2019	74	Participants were coached and mentored through the practical application of presented skills to improve work environments and most importantly patient outcomes.