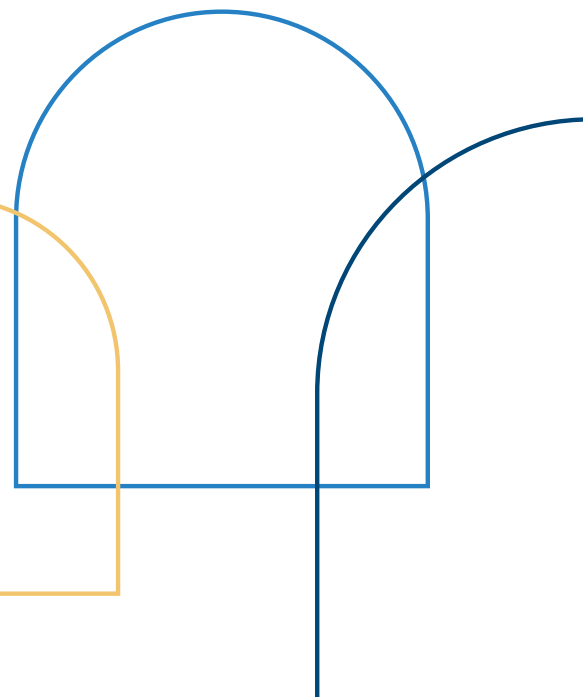
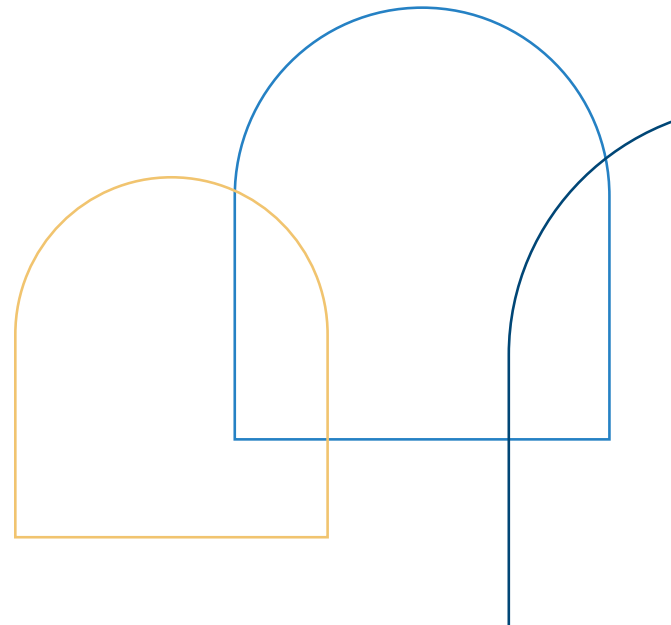


# EUI ACTIVITY REPORT 2022



# CONTENTS

- 03** MESSAGE FROM THE PRESIDENT
- 05** THE EUROPEAN UNIVERSITY INSTITUTE
- 06** HIGHLIGHTS FROM 2022
- 08** EUI IN NUMBERS
- 10** TRAINING EARLY STAGE RESEARCHERS
- 18** EXCELLENCE IN RESEARCH
- 24** TRAINING CURRENT AND FUTURE POLICY MAKERS
- 29** ENGAGING GLOBALLY
- 33** EQUALITY, DIVERSITY, AND INCLUSIVENESS
- 36** SUPPORT SERVICES
- 38** BUDGET FIGURES
- 42** LEADERSHIP, FACULTY, AND GOVERNANCE



# MESSAGE FROM THE PRESIDENT

As the COVID-19 pandemic began to taper, the year 2022 brought an opportunity to re-connect in person and reflect on this common experience, including the continuing challenges borne from the crisis. The EUI witnessed a vibrant return to serving as an international gathering place for academics across disciplines to collaborate on research and exchange with policy makers and members of society.

As a hub for the social sciences and humanities in Europe, the EUI's early stage researchers benefitted greatly from this new era. In 2022, 85% engaged in interdisciplinary activities, while more than 50% attended activities organised by another university in the EU, often in person. More than 700 early stage researchers from other universities in the EU attended EUI events. Many of these activities took place through our CIVICA alliance, which saw a renewed phase with new funding through the EU's European Universities Initiative.

As the post-pandemic era began to unfold, a devastating war hit Europe. The Russian attack on Ukraine presented a tragic crisis with a myriad of challenges. The EUI and its Contracting States promptly condemned the attack with an official statement. The Institute organised an ad hoc selection and admission procedure for candidates affected by the war to join PhD, master and post-doctoral fellowship programmes, including in cooperation with the Joint Research Centre of the European Commission. The EUI also opened courses and trainings to affected scholars. More than 90 Ukrainians benefitted from EUI programmes, on campus and online.

The 2022 State of the Union conference was a notable example of a return to in-person exchange, and as a place for academics to discuss crucial topics, such as the war in Ukraine, with policy makers. The 2022 edition was again hosted on the EUI campus and at Palazzo Vecchio in the centre of Florence. It brought together high-level policy makers and top scholars to discuss "A Europe fit for the next generation?" Both the war and the continuing difficulties from the pandemic were high on the agenda.

In 2022, as many as 15,700 participants took part in EUI activities aimed at policy makers, including conferences, policy dialogues, and executive training. During the year, executive education at the EUI marked a full recovery from the pandemic crisis, with a 70% increase in participants compared to 2021. More than 4,600 professionals took part in dozens of trainings during the year, gaining fresh insight and honing skills in areas such as climate, digital transformation, banking and finance, energy regulation, gender, migration, peace and security,

and trade. Importantly, in 2022, the EUI developed a new Executive Education Catalogue and laid the foundations for the nascent EUI Global Executive Master.

In 2022, the EUI also made extensive strides in equality, diversity, and inclusiveness – a key priority for the Institute. With the establishment of the Gender Equality Committee, which serves in the implementation of the EUI's ambitious Gender Equality Plan, the EUI developed best practices and procedures throughout the year. Most notably, the EUI put forth a new Policy on Harassment, Sexual Harassment, and Bullying. The new policy reaffirms the EUI's zero-tolerance and establishes three distinct bodies for advisory, support, and problem-solving.

All in all, 2022 brought more connections with European academia through partnerships and alliances, chiefly via CIVICA, new opportunities to open up to the world, for example through the School of Transnational Governance, and success in implementing the Institute's strategic vision, despite many difficulties - including the consequences of Brexit. This was confirmed by the mid-term evaluation of the 2019-2024 EUI Strategy, which also put in the spotlight the need to better contribute to capacity building in research and higher education across Europe and to harness the digital transition, with a dedicated strategy.

These are just a few of the EUI's many accomplishments over the year. This report gathers much more, highlighting the Institute's work in further boosting its central role as a hub in the social sciences and humanities in Europe.





# THE EUROPEAN UNIVERSITY INSTITUTE

A renowned transnational hub of interdisciplinary research and higher learning, the [European University Institute \(EUI\)](#) unites scholars, practitioners, and policy makers to study and address the most pressing global challenges.

Founded in 1972 by the members of the then European Communities, today the EUI is the leading institute in Europe dedicated to the social sciences and humanities. The three pillars of its activities are the training of early stage researchers through excellent research, policy-relevant research, and the training of current and future policy makers.

## THE EUI ACTIVITY REPORT 2022

This report offers a summary of the EUI's many initiatives in the year 2022, demonstrating the extensive progress made in accomplishing the institute's [strategic priorities for 2019-2024](#).



## A STRATEGIC VISION

- A HUB FOR SOCIAL SCIENCES AND HUMANITIES IN EUROPE
- BRIDGING THE CAPABILITY GAP IN EUROPEAN HIGHER EDUCATION
- DEVELOPING AN INTERDISCIPLINARY ACADEMIC PROGRAMME
- ENGAGING GLOBALLY
- DIVERSITY AND INCLUSIVENESS
- IMPROVING ACCOUNTABILITY

# HIGHLIGHTS FROM 2022

## JANUARY

- [History Professor Regina Grafe](#) begins mandate as EUI Dean of External Relations.
- [Law Professor Deirdre Curtin](#) begins mandate as EUI Dean of Graduate Studies.
- [Law alumnus Juan Jorge Piernas López](#) awarded Jean Monnet Chair.
- [First EUI-YouGov Data Conference](#) takes place at the RSC.

## FEBRUARY

- [Lukas Wiehler, STG master student](#), receives first CIVICA Capstone Project Award.
- [Law alumnus Federico Fabbrini](#) leads Jean Monnet Centre of Excellence REBUILD.
- [Academic community celebrates Black History Month](#) with initiatives and events.
- [African School of Regulation launched](#) through partnership between Florence School of Regulation – Energy & Climate and climate-sector institutions.
- [“SISU – Stories of never giving up”](#) podcast launched with STG Director Alexander Stubb.

## MARCH

- [EUI reacts to war in Ukraine with statement and information hub.](#)
- [Law Professor Giovanni Sartor](#) appointed ERC Scientific Council member.
- [International Women’s Day celebrated at the EUI, with spotlight on research and policy contributions.](#)
- [EUI-led projects selected](#) for three of six CIVICA collaborative research projects.
- [“Understanding the war” video series](#) launched with STG Director Alexander Stubb.
- [“African Renaissance: Young African Leaders in Florence”](#) short film presented by the STG.
- [Pilot Network for Research Ethics and Data Management Training](#) founded with Economics Professor Thomas Crossley as Principal Investigator.

## APRIL

- [History Professor Giorgio Riello](#) wins ERC Advanced Grant.
- [SPS alumna Helena Carreiras](#) appointed Portugal’s first female Minister of Defence.
- [STG welcomes five Ukrainian](#) Policy Leader Fellows and master students.
- [Conference on the Future of Europe video series](#) launched with EUI academics.

## MAY

- [European mayors gather](#) at Palazzo Buontalenti in event organised with Eurocities.
- [First CIVICA Research Excellence Tours](#) hosted at the EUI and Sciences Po.
- [Annual State of the Union conference](#) hosted at the EUI and Palazzo Vecchio.
- [Project launched on queer pasts with History Professor Benno Gammerl.](#)

## JUNE

- [2022 EUI Degree Conferring Ceremony](#) held at the EUI.
- [STG Professor Daniel Innerarity](#) appointed Chair in AI & Democracy.
- [RSC Director Erik Jones elected](#) member of the Academia Europaea.
- [Max Weber Fellow Nikolai Badenhop provides European Parliament with expert assessment on Green Bonds.](#)
- [European Digital Media Observatory annual conference](#) takes place in Brussels.
- [STG welcomes the first cohort of diplomats](#) from the Western Balkans.
- [Research area “Focus on Southeastern Europe”](#) launched by Global Governance Programme.
- [History Department and the RSC host lecture with John J. Mearsheimer](#) on the Russian invasion on Ukraine.
- [Economics Department lecture series hosts Kenneth Rogoff](#) on “Institutional Innovation and Central Bank Independence 2.0.”

## JULY

- [First edition of the EUI Research Newsletter](#) sent to 16,000 subscribers.
- [High-level event in Kampala](#), co-organised by the EUI and the Uganda Council on Foreign Relations, marks the Institute's strengthened engagement with Africa.
- [EUI members participate in CIVICA Summer School](#) at Lake Como.
- [Research area "Knowledge, Governance, Transformations"](#) launched by Global Governance Programme.

## AUGUST

- [EUI and the Joint Research Centre of the European Commission](#) establish cooperation in support of Ukrainian scholars.
- [Research project "ACE BRAIN"](#), co-developed with the STG, focuses on the future of blockchain in Europe.

## SEPTEMBER

- [Master of Research in Economics](#) welcomes its first cohort.
- [STG Young African Leaders Programme](#) enters second round.
- [Corinna Unger and Elias Dinas appointed](#) new Heads of Department (History, SPS).
- [Waltraud Schelkle appointed](#) Joint Chair of the Department of Political and Social Sciences and RSC.
- [Herman Van de Werfhorst appointed](#) Chair in Sociology, Department of Political and Social Sciences.
- [Monika Baar appointed](#) Joint Chair of the Department of History and Robert Schuman Centre.
- [Leonardo Meeus appointed](#) Director of the Florence School of Regulation.
- [Law alumna Siofra O'Leary elected](#) President of the European Court of Human Rights.
- [STG Professor Kenneth Amaeshi](#) joins EU advisory group on sustainable finance.
- [Equality, diversity, and inclusiveness](#) webpages launched.
- [European Governance and Politics Programme](#) launches online voting advice application.
- [Florence School of Banking and Finance and CESIFIN](#) host conference on the multiple roles of central banks.
- [RSC "CrossJustice" project develops platform](#) to enforce procedural rights' effectiveness.

## OCTOBER

- [Law alumna Dorothy Estrada-Tanck](#) appointed Chair of United Nations Working Group on Discrimination against Women and Girls.
- [Max Weber Fellows Victoria Finn and Natalia Garbiras-Díaz](#) win APSA thesis prizes.
- [International Visegrad Fund Research Grant Programme](#) at the Historical Archives of the European Union agreement confirmed.
- [CIVICA alliance embarks](#) on a new and ambitious phase.
- [First CIVICA Data Science Days hosted at the EUI.](#)
- [EU Supervisory Digital Finance Academy](#) launched by European Commission, ESAs and the EUI.
- ["Syrian trajectories: Challenges and opportunities for peacebuilding"](#) project launched by RSC Syria Initiative.

## NOVEMBER

- [First comprehensive Executive Education Catalogue](#) published at the EUI.
- [New phase of "CIVICA for Early-Stage Researchers" kicks off at the EUI.](#)
- [Centre for a Digital Society](#) launched at the RSC.
- [European Media and Information Fund awards €5.7M for projects fighting disinformation.](#)
- Delegation from the [STG Climate team](#) and the [Florence School of Regulation – Climate](#) attends COP27.
- [Research Network on Ukrainian Migration](#) co-launched by Migration Policy Centre.
- [Workshop on globalisation and justice](#) held by the Transnational Democracy Cluster, EUI-STG Democracy Forum and the CSOs Citizens Take Over Europe and European Civic Forum.

## DECEMBER

- [Final conference of the "Differentiation: Clustering Excellence" \(DiCE\) project](#), analysing the effects of the war in Ukraine.
- [New partnership between Florence School of Regulation and European Central Bank](#) to train banking supervisors.
- [Centre for Media Pluralism and Media Freedom takes part in project](#) to identify emerging "news deserts" in Europe and map risks for local media.
- [Second mandate confirmed for the European Digital Media Observatory](#) on disinformation.

# EUI IN NUMBERS

---

**23**

MEMBER  
STATES

---

**1,000+**

SCHOLARS  
FROM

---

**390+**

FACULTY, ACADEMIC,  
AND RESEARCH STAFF

---

**90+**

COUNTRIES

---

**90+**

INTERNATIONAL PARTNERS  
IN RESEARCH, EXCHANGE,  
AND EDUCATIONAL  
INITIATIVES

## EUI PEOPLE

---

**158**

FULL AND PART-TIME  
PROFESSORS

---

**20**

POLICY LEADER  
FELLOWS

---

**233**

ACADEMIC AND  
RESEARCH STAFF

---

**25**

YOUNG AFRICAN  
LEADERS

---

**680**

DOCTORAL  
RESEARCHERS  
AND STUDENTS

---

**3,321**

ALUMNI

---

**60**

MAX WEBER  
FELLOWS

---

**309**

SUPPORT STAFF  
IN 2022

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**47**

ROBERT SCHUMAN,  
FERNAND BRAUDEL  
AND JEAN MONNET  
FELLOWS

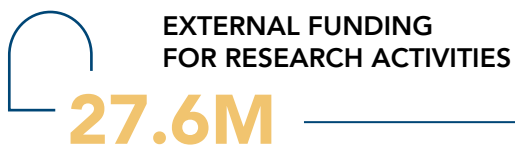
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**96**

COUNTRIES  
REPRESENTED  
IN 2022

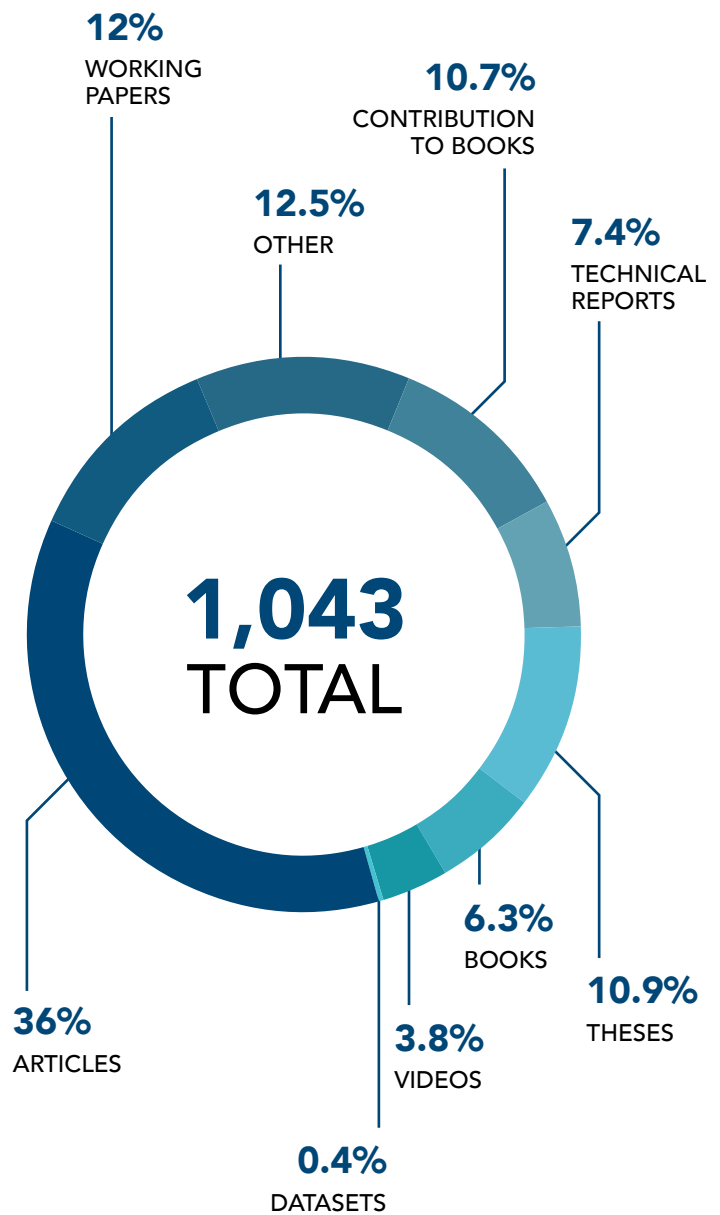


## RESEARCH AND TRAINING

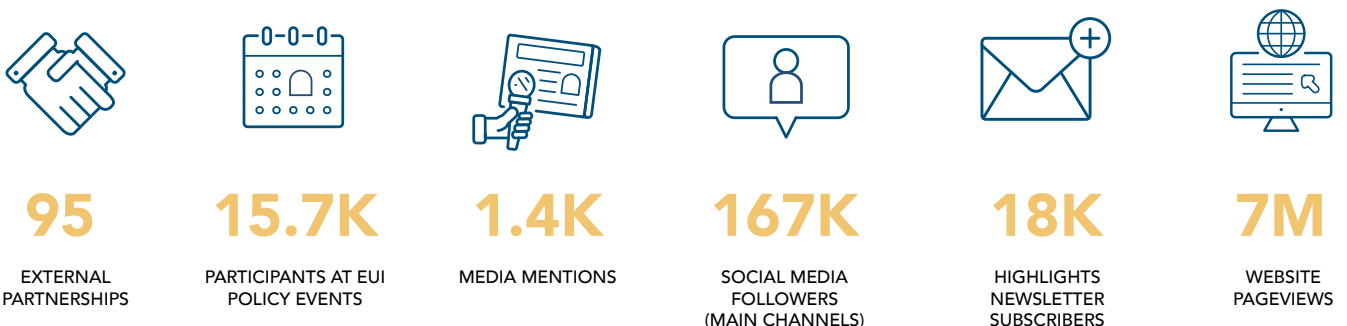


## 2022 RESEARCH OUTPUT

**69%** in Open Access  
(source: Cadmus, EUI research repository)



## ENGAGING EXTERNALLY



# TRAINING EARLY STAGE RESEARCHERS

Training early stage researchers through excellent research is one of the EUI's main pillars of activities. With an academic environment that is international, interdisciplinary, and innovative, the Institute provides a stimulating environment for doctoral and post-doctoral researchers. Each year, up to 150 new candidates embark on a research-intensive doctoral programme at the EUI's departments of Economics, History, Law, and Political and Social Sciences. The EUI is also home to the Max Weber Programme, the largest and most innovative post-doctoral programme in the social sciences and humanities in Europe.

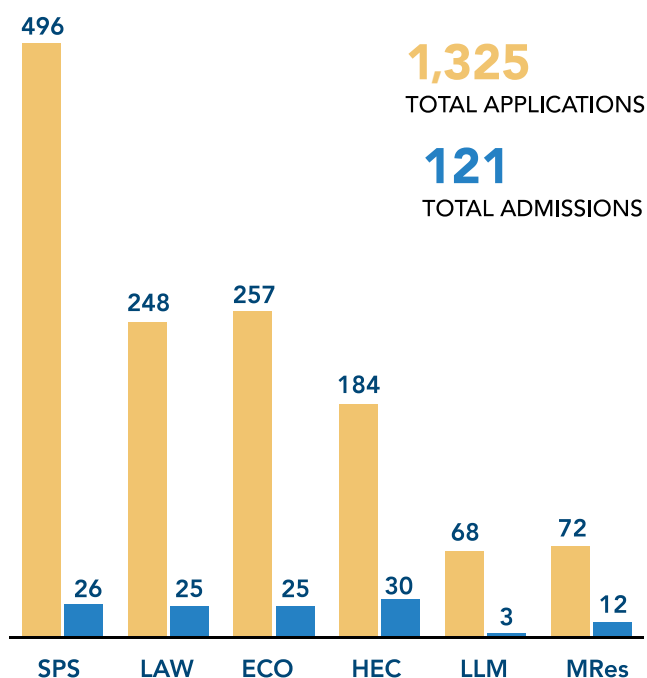
The EUI's four fully funded doctoral programmes prepare candidates for outstanding career prospects within academia, international organisations, and the public and private sectors. The Institute is characterised by its thriving intellectual climate, rich in seminars, conferences, and events, hosting leading academics and policymakers from around the world. Notably, researchers have access to state-of-the-art facilities, including an extensive research library and the Historical Archives of the European Union.

## THE DOCTORAL PROGRAMME

In 2022, more than 1,300 candidates applied for the EUI's doctoral programmes, LLM programme in Comparative, European and International Laws, and its new Master of Research in Economics (MRes).

Figure 1:

Application and admission by department, 2022-2023 recruitment procedure

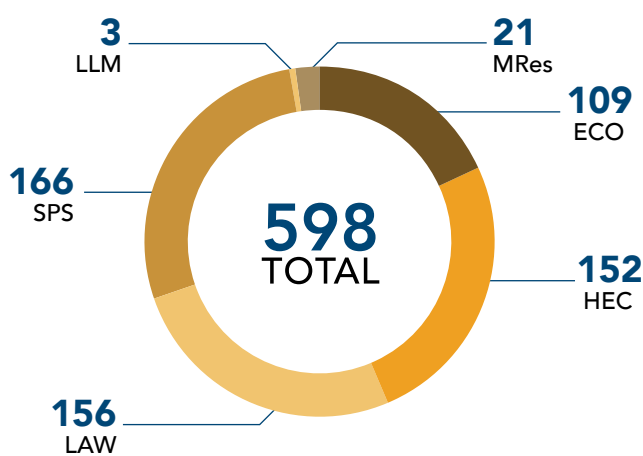


The EUI accepted approximately 120 candidates, leading to an admission rate of approximately 9%, which is in line with averages from the past decade.

Almost 600 doctoral, LLM, and MRes researchers were enrolled at the EUI in 2022. 76% were from the EU, 7.5% were from the UK, Norway, and Switzerland, 16.5% were from other non-EU Member States.

Figure 2:

Total number of enrolled doctoral and LLM researchers for academic year 2022-23, by department



### Fostering quality supervision, academic skills, and wellbeing

Outstanding, high-quality supervision is a core activity at the EUI. With around 60 top scholars from around the globe, the EUI academic staff offers innovative methods, diverse perspectives, and a distinct aim towards excellence in research. The Institute assesses the quality of doctoral supervision among doctoral candidates during the third term of each academic year through a written questionnaire that fully respects the anonymity of the respondents.

The EUI strives to promote an academic environment in which the doctoral researchers' global development and wellbeing are also highly regarded.

In addition to support in producing a fine thesis, the EUI provides workshops and training designed to foster academic and professional development, opportunities for international exchange programmes and placements, support for wellbeing, and many extra-curricular activities.

In 2022, the completion rate remained high in the doctoral programmes, with 88.5% of candidates admitted in cohorts 2011 to 2015 completing the doctorate.

### Working groups and interdisciplinarity

Researcher-driven working groups are an important arena for scholarly growth and interaction at the Institute. Some groups offer an opportunity for deeper specialisation within a discipline, while others offer cross-disciplinary enrichment. In 2022, over 40% of the 50 active working groups were jointly run by researchers from two or more departments; the most common collaborations are with the EUI's Interdisciplinary Research Clusters and with initiatives led by Max Weber postdoctoral fellows. Significant examples are the [Conversation on Histories of](#)

[Capitalism](#) working group, which brings together law and history researchers; the [Queer and Feminist studies](#) working group (HEC, LAW, RSC), whose meetings in 2022 investigated gendered democracies and queer pedagogies, among other topics; and the [Qualifie](#) working group, in which researchers from three departments and the Robert Schuman Centre for Advanced Studies share their fieldwork experiences and analyse research ethics issues from the perspectives of political science, history, ethnography, sociology, development studies, and religious studies. Discussions in 2022 included the relationship between field research and activism, and visual methodology and multi-sited ethnography in migration research.

In 2022, nearly 85% of early stage researchers and more than 78% of EUI faculty took part in interdisciplinary activities.

### Reaching out to Europe's brightest

The EUI conducts extensive campaigns for its PhD programmes, LLM programme in Comparative, European and International Laws, and Master of Research in Economics. In 2022, the EUI produced a series of new [videos to illustrate the beauty of the EUI campus and its academic offer](#), as well as a video featuring the [First Generation Initiative](#). The EUI hosted 21 online PhD Information Sessions and Q&A targeting EUI contracting and associate member states in 2022. In addition, the four departments held 11 virtual open days.



**DEIRDRE CURTIN**

*Dean of Graduate Studies*

**"The EUI is a vibrant and engaged research community that fosters excellence in doctoral research and its supervision, guiding researchers with a positive mind-set and academic support to reach high quality results in a caring and responsive environment."**

### Economics

The EUI's Department of Economics focuses on a wide range of topics in the fields of microeconomics, macroeconomics, and econometrics. In addition to coursework and electives, PhD researchers receive training in public presentation and career building, preparing them for prominent roles at distinguished universities and major institutions worldwide.

### History and Civilisation

The EUI's Department of History and Civilisation focuses on global, comparative, and transnational approaches to the history of Europe in the world since 1400. The Department encourages critical reflection on the research, writing, teaching, and dissemination of history across national borders, and empowers researchers to relate and apply historical research to contemporary challenges.

### Law

The EUI's Department of Law is committed to the study of law in a comparative and contextual manner, with a special focus on European and international law. Courses and seminars are interactive and research-oriented, and designed to enhance both academic knowledge and professional skills.

### Political and Social Sciences

At the EUI's Department of Political and Social Sciences, research spans the fields of comparative politics, international relations, sociology, and social and political theory in Europe and beyond. The Department supports an innovative approach to research projects and doctoral theses, and offers practical workshops focused on data collection and analysis.

## THE MAX WEBER PROGRAMME

The [Max Weber Programme \(MWP\)](#) is the largest international postdoctoral programme in the social sciences and humanities in Europe. It is known for pioneering the idea of a taught postdoctoral programme in the social and historical sciences – a distinct model that combines support for research with teaching, academic communication, and other career development skills. The aim of the Max Weber Programme is to provide fellows with the experience of membership in a vibrant academic community, to which they make a central contribution. The programme offers fellows the unique opportunity to share their research experience with peers from different disciplines and nationalities on a daily basis, whilst enhancing professional academic skills and acquiring the MWP Teaching Certificate.

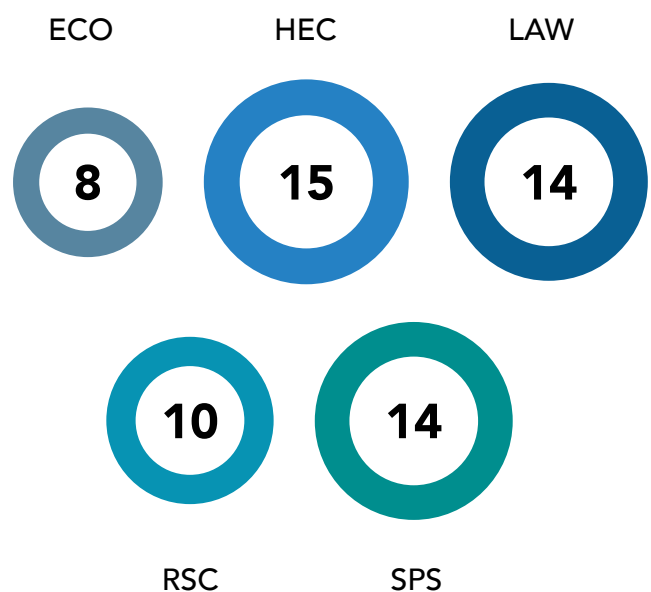
The Max Weber Programme fosters multidisciplinary research collaboration across departments and between established and early career researchers within the EUI. Events, such as the distinguished [Max Weber Lecture Series](#) and the multidisciplinary thematic groups and workshops, raise the profile and research output of the EUI as a whole, while bringing the EUI academic community together.

### The fellows

During the 2022-2023 academic year, the MWP hosts a total of 61 fellows, 35 of whom are female and 26 male. The fellows represent 31 nationalities from around the world. Of the 41 first-year fellows who started in 2022, 25 were women and 16 were men, and they represent 23 countries.

Figure 3:

Departmental affiliation of 2022-2023 Max Weber Fellows

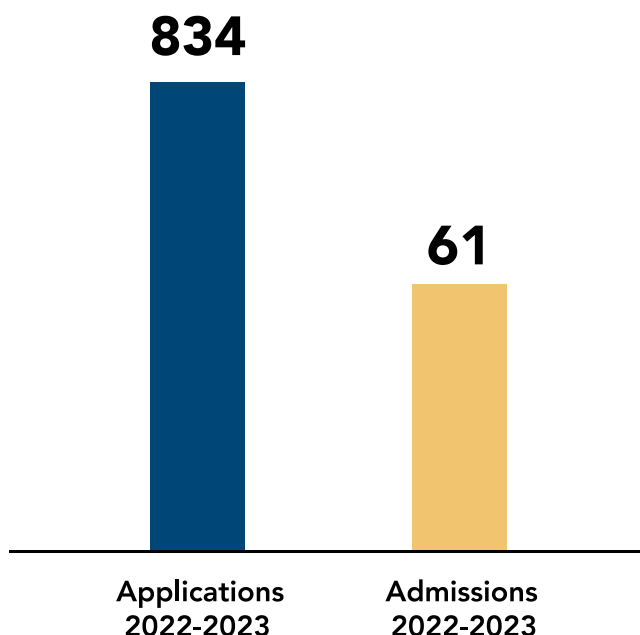


The MWP continues to be an attractive opportunity for early stage researchers with over 800 applicants to the 2022 call, maintaining the numbers from the previous year. With an acceptance rate of around 7%, the Max Weber Programme remains highly competitive. In 2022, the EUI launched a special call for fellows affected by the war in Ukraine, with the Max Weber Programme playing a key role.

Fellowships are affiliated across the departments and the Robert Schuman Centre for Advanced Studies. Starting from the 2023 cohort, Max Weber fellows will also be affiliated with the School of Transnational Governance.

**Figure 4:**

Applications and admission to the Max Weber Programme, 2022-2023



\*Admission figures include second- and third-year fellows

### Focusing on future academic careers

The Max Weber Programme supports the fellows' research, as well as the development of skills needed for future academic careers – making the fellows highly attractive to future employers. Up to 95% of Max Weber fellows find positions in international academia and beyond after their stay at the EUI. In 2022, 39 fellows moved on to new positions, 19 of them in academic teaching jobs and 20 in research positions. In 2022, 20 fellows continued to a second year in the programme.

The Max Weber Programme promotes job market success through a wide offer including practical workshops on develop CVs and application materials, professional feedback on presentation and interviewing skills, a taught module to enhance presentation skills, individual consultations on job search priorities and strategies, and the organisation of mock job talks and other support when fellows are long- or short-listed. In 2022, the programme offered 31 skills training activities, ranging from master classes to courses on publishing, writing, and being competitive on the job market.

The programme's [Academic Careers Observatory](#), which is open to the whole EUI academic community, is an open access online resource providing exhaustive data on topics such as career curricula, salary levels, degree of openness and job security in 40 different national settings, and updated information about available research funding opportunities.

Together with the Max Weber Programme, several [well-established fellowships](#) welcome outstanding scholars and practitioners to the EUI's academic community.



### JUHO HÄRKÖNEN

Dean of Postdoctoral Studies

**“The EUI is a hub for postdoctoral research in the social sciences and humanities and has led the way to more structured postdoctoral training in these disciplines. We strive to build on this legacy and continue to support the growth of young academics from all over the world.”**

## SUMMER SCHOOLS

The EUI has a long tradition of organising a variety of summer schools, broadening its offer to participants outside the Institute's community. In 2022, the Institute offered 13 summer schools across its departments and programmes.

The 18th edition of the annual [Migration Summer School](#) provided an opportunity for participants to evaluate continuities and change in global migration, including the ongoing effects of the COVID-19 pandemic. The Florence School of Regulation Energy & Climate held a one-week residential Summer School on "[Economic Foundations for Energy and Climate Policies](#)". The Department of Law offered the 10th edition of the [Law and Logic Summer School](#), and the third edition of its [AI and Law Summer School](#). In addition, the Academy of European Law held summer courses on "[The Law of the European Union](#)" and "[Human Rights Law](#)". Meanwhile, the Department of History organised its 18th summer school on "Global and Trans-national History: What is European History in the 21st Century?".

The Department of Political and Social Sciences organised the third edition of its summer academy on "[\(In\)equality, Democracy and Solidarity in Europe](#)".

The 2022 CIVICA Summer School "[Reconstructing Europe after Crises](#)" gathered early career researchers across the social sciences and humanities for an interdisciplinary reflection on how crises and their aftermaths shape our understanding of the European Union.



## The EUI's Master of Research in Economics

In 2022, the EUI welcomed its first cohort for the new [Master of Research in Economics](#). The one-year programme is predominantly research-based and focuses on the acquisition and practice of research skills. The cohort of 12 students from across Europe began their studies in September 2022.

The Economics Department has been working in recent years to attract more candidates from countries with lower admission rates. It now proposes the master programme to recruit talented students who need to enhance their training before entering a PhD programme. This one-year programme combines the core material of Economics with a series of advanced courses on European practices, which distinguishes it from its competitors. Students are encouraged to participate in Department activities, such as research workshops and conferences, and undertake a thesis with the guidance of a supervisor.

Upon completion of their MA, students can seek to enrol in a PhD programme, at the EUI or elsewhere. Of the first cohort, seven submitted successful applications to the EUI doctoral programme in economics.

## The EUI and the CIVICA alliance



With 72,000 students and PhD candidates, CIVICA is the alliance that unites ten leading European higher education institutions – including the EUI. Selected by the European Commission in 2019 as one of the pioneering alliances under the European Universities Initiative, CIVICA completed its pilot period in 2022 and embarked on a new and ambitious four-year phase. The EUI, responsible for the work package “CIVICA for Early-Stage Researchers”, hosted a launch event in late 2022 with colleagues from across the alliance meeting in Florence.

### A European space for early stage researchers

Through CIVICA, the EUI offers its early stage researchers an opportunity to connect with other European centres of excellence through seminars, workshops, summer schools, and online activities. In 2022, more than 50% of EUI PhD researchers participated in an event or activity conducted by another university in the EU – one third of which were through the CIVICA alliance. Also in 2022, more than 600 early stage researchers from outside the EUI benefited from the Institute’s many activities – including through the CIVICA alliance.

As a hub for social sciences and humanities in Europe, the EUI is well positioned to take the lead on many CIVICA initiatives, Notably in 2022, 26 researchers from across the alliance participated in the CIVICA Data Science Days at the EUI campus. The Institute hosted a CIVICA teacher training, providing a space for researchers from the alliance universities to learn, share insights, and exchange practices. An online course catalogue, created by the EUI, allows alliance members to publish digital course offers. Furthermore, the EUI delivered 119 CIVICA Certificates for Advanced Academic Skills at the end of the pilot phase.

### CIVICA Research

The joint research initiative of the alliance, CIVICA Research provides an academic network in social science research and develops the instruments to support excellence. The initiative’s approach is interdisciplinary and problem-driven, and its focus areas resemble the themes of the Interdisciplinary Research Clusters of the EUI.

Competitive research calls have been launched within the alliance to encourage collaborative research activities between academics in the different partner universities. In early 2022, CIVICA Research announced that the EUI would lead three of six collaborative projects. Later in the year, CIVICA announced four additional projects with EUI involvement. Of the 10 total research collaboration projects, five are coordinated at the EUI.

EUI scholars also contributed to the CIVICA Research Excellence Tours in 2022 providing lectures on biodiversity governance, for example, and on sources of voter bias against politicians of immigrant origin. Also in 2022, the EUI contributed significant expertise to the CIVICA Open Science Initiative.

### The Digital Trade Integration Project

The Digital Trade Integration Project, supported by CIVICA Research, achieved a major milestone in 2022 with the publication of an Open Access database covering regulatory policies pertaining to the digital economy across 100 countries. Project leaders Martina Ferracane and Bernard Hoekman coordinate the work between the universities and other partners across the globe.



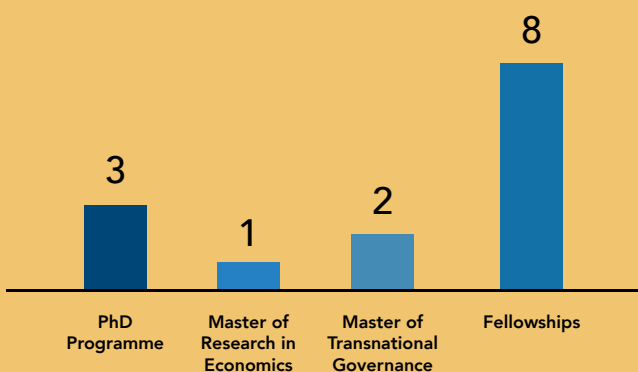
# RESPONDING TO THE RUSSIAN INVASION OF UKRAINE

Following the Russian military attack on Ukraine on 24 February 2022, the EUI condemned the invasion with an official statement and the EUI Community manifested its support to the people of Ukraine, mobilising its resources to assist those in need. In July 2022, the EUI and its Contracting States released a [joint statement](#) to further condemn the aggression. In this framework, the EUI created the [EUI-Ukraine Initiative](#), which led to [several activities](#) to assist Ukraine and its population, including a number of [opportunities for Ukrainian scholars](#) who fled the country.

## Opening the EUI to scholars affected by the war

In 2022, the EUI organised an ad hoc selection and admission procedure for candidates affected by the war. The Institute admitted three candidates to its PhD programme, one to the Master of Research in Economics, two to the Master of Transnational Governance, and eight to its more senior fellowships through the Max Weber, Programme the Robert Schuman Centre, and the School of Transnational Governance. Regarding the fellowships, and of particular relevance, was a cooperation the EUI established with the Joint Research Centre of the European Commission to provide Ukrainian researchers with a 12-month fellowship scheme.

**Figure 5:**  
EUI admission procedure for candidates affected by the war



Furthermore, the EUI opened courses and trainings to scholars affected by the war. Examples include the EUI Department of Law and Academy of European Law [opening summer courses to participants from Ukraine](#). The Florence School of Regulation provided free [courses on energy policy and regulation for Ukrainian researchers](#). Finally, the EUI launched a special traineeship programme for candidates from Ukraine. More than 90 Ukrainians benefitted from EUI programmes, on campus and online, in 2022.

## Partnering in solidarity with Ukraine

Also in 2022, the EUI worked with university cooperation networks, such as the [CIVICA alliance](#), the Open Society University Network, Scholars at Risk, and the Scholar Rescue Fund, towards coordinated action in assisting the Ukrainian university sector and scholars. It began compiling a list of academic initiatives and scholarships from partner and non-partner institutions in support of Ukrainian scholars.

The Italian Red Cross and the EUI established a one-stop shop on the EUI campus, to support Ukrainians at the Institute to navigate the different issues linked to their displacement to Italy.

## Research and analysis on the conflict

Throughout the year, EUI scholars contributed research expertise toward analysing and (re-)formulating policies in the areas of European security and solidarity, [migration](#), energy, and humanitarian and economic assistance in the context of the war. The EUI devoted more than 40 workshops, briefings, lectures, videos, and special events to understanding the crisis in Ukraine and communicating proposals for effective policy. Many of these are available as video recordings. The Ukraine collection in Cadmus, the EUI's research repository, [counts dozens of items for 2022](#).

The Florence School of Regulation and Bruegel held [two online events on Europe's dependence on Russian natural gas imports](#) and the possibility to do without. Discussions of the conflict's energy repercussions, also touched on [Ukraine's future energy](#) supply. The Institute's experts on disinformation and media freedom stepped up efforts to [counteract war-related propaganda](#). Others outlined what [effective sanctions](#) would look like, as well as the broader impacts of the war on [economic and financial union](#) and the EU's relations with other



states in the “post-Soviet” space. The Migration Policy Centre launched a [Research Network on Ukrainian Migration](#), in collaboration with the United Nations University, the University of Maastricht and the Centre of Migration Research at the University of Warsaw.

Many scholars enriched the blogosphere conversation; the highest readership gained by any research posts were two [EUIdeas blogs](#) criticising [John Mearsheimer’s thesis](#), presented at a lecture at the EUI, that the West’s defence posture had provoked the Russian invasion.



## The EUI community and the war in Ukraine

The Russian military invasion had a significant impact on the EUI community, leading to various grassroots initiatives to support those affected by the war. The EUI Ukraine Solidarity Initiative, a network of mainly EUI researchers, organised awareness-raising campaigns, academic events, and offered support to the Polish Red Cross. The EUI also launched an internal bulletin on Ukraine and provided assistance to Ukrainian citizens fleeing the war. EUI community members raised funds to support Ukrainians present on campus, and the EUI Library recorded an audiobook and held a special performance to support those affected by the war.



# EXCELLENCE IN RESEARCH

Research at the EUI is problem-centred and policy relevant, relying on an interdisciplinary approach grounded in law and the social sciences. EUI scholars ask fundamental questions about human society and investigate complex, real-world problems. Their work embraces a diversity of methods and approaches, and while the issues addressed are of global concern, many initiatives have a specifically European perspective. The Institute's research strategy promotes interaction between scholars at all career levels and policymakers the world over to make lasting contributions to research and policy agendas.

## SUCCESS IN RESEARCH FUNDING COMPETITIONS

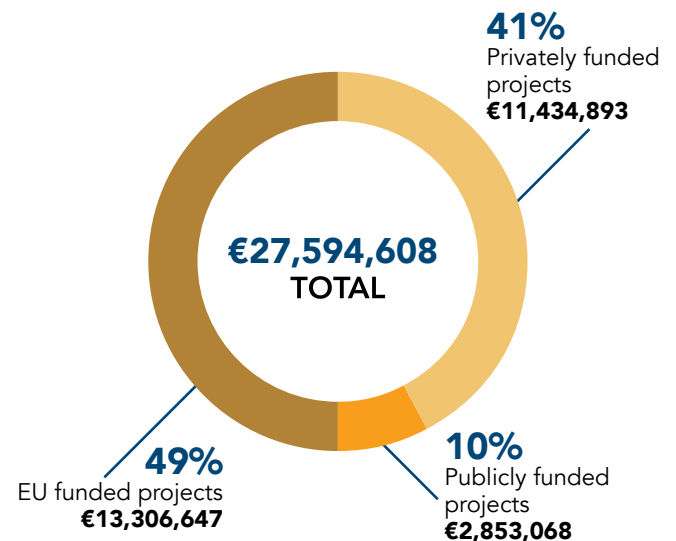
EUI History Professor Giorgio Riello won a prestigious European Research Council (ERC) Advanced Grant in 2022. His success against a very competitive field brings the number of ongoing ERC projects hosted at the EUI to 13. Riello's research project, called "[CAPASIA](#) – The Asian Origins of Global Capitalism: European Factories in the Indian Ocean, 1500–1800", aims to recast the narrative of global economic change and capitalism by bringing into striking view the significance of Asian ports in the Indian Ocean.

Professor Daniele Caramani launched a new project in 2022 as part of a successful application to Horizon Europe. Caramani and his team will investigate the social and political cleavages generated, or exacerbated, by the COVID-19 pandemic. In doing so, they will contribute to a larger, multidisciplinary project providing policy advice that has relevance also for EU debates on health, the Green Deal, Europe's Digital Decade, Conference on the Future of Europe, and other issues. The four-year, 13-institution research consortium, called [REGROUP \(Rebuilding Governance and Resilience out of the Pandemic\)](#), is led by University of Groningen.

These illustrations of recent success in the ERC and Horizon Europe are only a small part of a wider research and partnering endeavour. The Institute runs more than 120 externally funded research projects, ranging from individual fellowships, such as the

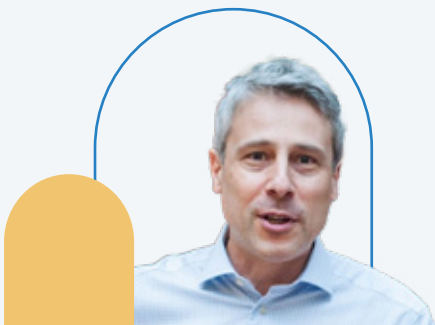
Figure 6:

Breakdown of externally funded research projects in 2022



Marie Skłodowska-Curie fellowships, to research awards from the CIVICA alliance, to multi-institution collaborations and networks. Aside from international grant competitions, in 2022 the EUI invested heavily in winning tenders and co-sponsorships, to build new relationships with key stakeholders.

The EUI's overall award monies supporting research activities in 2022 was nearly €27.6 million. This notable result is almost twice the annual average for 2018-2021 and represents a 58.8% increase in research award monies over for the best year to date



### GIACOMO CALZOLARI

*Dean of Research*

**"We live in difficult times, presenting us with new and profound societal challenges that require solutions. At the EUI, we are convinced that the answers lie in excellent and policy-relevant research, which we continuously develop with the efforts of our experienced and junior scholars."**

(2020). Approximately half of the EUI's externally funded projects are funded by the European Union; another 41% are privately funded and 10% are publicly funded.

## INTERDISCIPLINARY RESEARCH

Pressing societal challenges systematically ignore disciplinary boundaries. For this reason, interdisciplinarity is a common thread of research at the EUI. This has been exemplified by the problem-oriented research of the Robert Schuman Centre for Advanced Studies since its founding 30 years ago, and by the [Interdisciplinary Research Clusters](#) introduced in 2020. Selected for funding from the Research Council, each cluster is coordinated by faculty from at least two departments. The clusters operate in synergy with ERC projects, the Max Weber Programme and the School of Transnational Governance's Transnational Democracy Initiative and its Climate Chair, as well as the Robert Schuman Centre and its eight thematic programmes. The Centre also pays special attention to challenges associated with communicating interdisciplinary research to foster evidence-based policy making. Its public events and workshops are designed to involve stakeholders from the public and private sector in addition to academics. The engagement of EUI scholars at all career stages in cross-departmental and interdisciplinary activities is aimed to ensure that research activity and professional development are closely intertwined.

The research themes of the Interdisciplinary Research Clusters reflect a similar engagement with challenges vital to societies at large. In 2022, a sixth cluster, on Decentering Eurocentrism, joined the existing five, which address: Technological Change and Society; Inequality, Welfare and Social Justice; Environmental Challenges and Climate Change Governance; Transnational Democracy in the 21st Century; and Crisis of Expert Knowledge and Authority. In 2022, the EUI hosted some 50 cluster events. With participation from all the EUI, the clusters provide early stage researchers, in particular, opportunities to organise academic-to-practitioner conversations.

Multi-disciplinarity is a hallmark of the Max Weber Programme. In 2022, the Max Weber postdoctoral fellows organised [10 thematic research workshops](#), as well as an annual conference, for discussion of their work from various disciplinary perspectives. Fellows collaborated with the EUI's many other research groups to facilitate the exchange of ideas on, for example, the [legitimacy and trust challenges of digital governance](#), [Eastern Europe as a laboratory of social change](#), the [politics of expertise](#), or the [making and unmaking of identities](#) in the early modern Mediterranean.

## RESEARCH INFORMING POLICYMAKING

Both fundamental and applied research at the EUI speaks to the needs of policy makers and practitioners, and much of the knowledge is co-produced through trainings and dialogues. In 2022, published work by EUI scholars that contributes to policy formation on issues such as [prevention of greenwashing](#) in finance; tensions between [fundamental rights and citizenship](#); [AI and regulatory effectiveness](#); [citizen oversight of electoral processes](#) via technology; and – in particular for the EU – developments in [migrant integration](#) and the [ethics of migration policy dilemmas](#), as well as [key challenges to the European Freedom Act](#).

The research group at the Florence School of Regulation which focuses on transport contributed expertise on key issues of [transport and sustainability](#) through multiple publications in 2022. Marking the European year of rail, the team assessed [10 years of European transport regulation](#) and pointed the way forward for organising [regional railway services](#) and for [intermodal ticketing](#). FSR-Transport also weighed in on how to [keep aviation competitive, resilient and sustainable](#) in the post-COVID era.





In an ERC project addressing the devastating [social effects on children of forced migration](#) and resettlement in new communities, Economics Professor Sule Alan and colleagues from Bilkent University analysed the effects of specially designed after-school programs to cultivate tolerance and conflict-resolution skills. A 2022 evaluation of the first phase of the study, involving 65 schools in Turkey and baseline data on more than 15,000 pupils, yielded positive results.

A project led by Philipp Genschel (Robert Schuman Centre) and Anton Hemerijck (SPS), which has been [monitoring solidarity in Europe](#) since 2018, presented findings and the latest (open access) data to academics and policymakers at its [2022 annual conference](#). The 2021 survey included additional questions on COVID-19 vaccines and restrictions, while the 2022 wave further expanded the questionnaire with questions on the war in Ukraine. The project draws support both from [YouGov itself](#) and the [ERC Synergy Project SOLID](#) based at the EUI.

## INSTITUTIONAL SUPPORT FOR RESEARCH

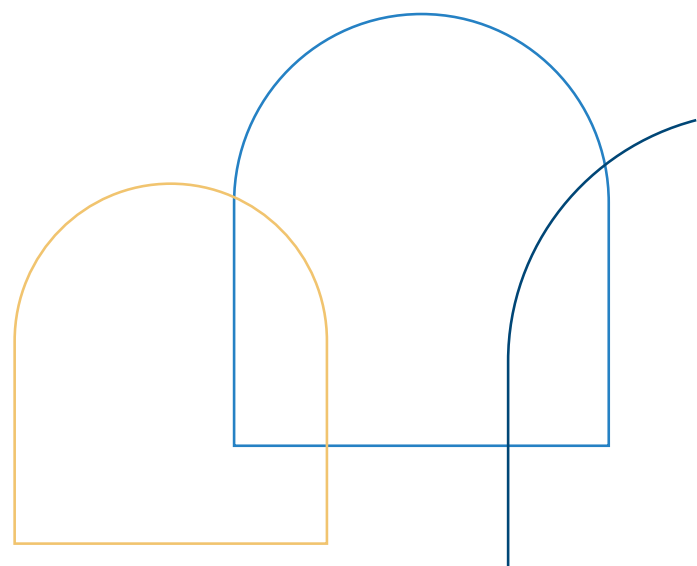
The strong foundation of administrative expertise on grants, including a team of project managers at the Robert Schuman Centre, was reinforced in 2021 with the creation of a central Research Support unit to serve the whole EUI. Aside from managing

some €27 million destined to research, in 2022, it focused on enhancing project information sharing, standardising processes, and data and research communication. Among the special initiatives in 2022 was the creation of an extensive resource webpage for the EUI academic community that assembles and updates expertise from across the Institute on project development, funding, management, and communication. In 2022, the Research Support team led by the Dean of Research continued to focus on ethics in social science research and data management, with the aim of establishing the EUI as a hub in Europe for these critical aspects of research.

## EUI RESEARCH FUNDING

The EUI runs several internal grant competitions for research support, using its own funds. The funding available is relatively modest, but the multiplier effect of the awarded grants – often pilot projects – is well attested. In 2022, the EUI Research Council awarded €187,980 to six new and four renewed projects for activities in 2022. Applications from the Interdisciplinary Research Clusters received support of some €59,000 for 2022 activities, while €42,750 was allocated among 21 applications from early stage researchers (PhD candidates and post-doctoral scholars). Three projects received CIVICA Research funding, in total €26,557. In addition, the Swiss Chair allocates €60,000 per year for collaborative research (seven awards made for 2022). Since 2020 alone, the EUI Research Council seed funding has resulted in two successful ERC applications.

Post-graduate research grant programmes have proven successful in increasing consultation of the Historical Archives of the European Union (HAEU), which are housed at the EUI. The HAEU administers five grant schemes to support on-site research: the [European Court of Auditors grant](#), the [grant scheme of the European People's Party](#)



[Group in the European Parliament](#), the [European Space Agency research grant](#), the [International Visegrad Fund grant](#), and the [Vibeke Sørensen grant](#). In 2022, 22 grants were awarded under these programmes. In addition, a [STAREBEI grant](#) from the European Investment Bank Group supported a research project at the Alcide de Gasperi Centre.

## THE EUI AND OPEN SCIENCE

The EUI values the principles of Open Science in scholarly communication, aiming at the broadest openness, reach and impact of its research. The Institute remains at the forefront of the Open Access movement. The 20th anniversary statement of the Budapest Open Access Initiative ([BOAI20](#)) was [endorsed](#) with a commitment signed by the Dean of Research and the Library Director. For International Open Access week, a roundtable marking BOAI20 discussed how the value of openness can (or cannot) drive research practices and decision making at EUI. In early 2022, the Institute [installed the first EUI fund for article processing charges](#), aiding EUI members to publish in Open Access, and complementing existing transformative read-and-publish agreements.

The EUI was active in international partnerships and networks, contributing to the development of alternative research evaluation within the [HuMetricHSS Initiative](#) and the [Coalition for Advancing Research Assessment](#). To promote awareness of best practices in research data

management and data access, the EUI Library held its annual Love Data Week and created a Data liaison network with representatives from all academic units.

In 2022, Cadmus, the EUI Research Repository, acquired the capabilities to manage and stream audio and video content. Contributions eligible for inclusion are EUI Distinguished Lectures and video presentations of EUI PhD and master theses. Cadmus also indexes external multimedia content in the context of the special collections and key events.

Through CADMUS, the Institute's special research collection on Ukraine, the COVID-19 research collection and the COVID-19 Social Sciences Data Portal continued to provide a valuable service to the scientific community worldwide. The portal was relaunched in 2022 with improved discoverability and access, thanks to funding from Horizon Europe's [BY-COVID project](#).

In 2022, the EUI published 69% of its research output in Open Access. This represents an increase compared to 66% in 2021 and 55% in 2020.

## EUI Research Newsletter

In 2022, the EUI launched a [semi-annual research newsletter](#) featuring publications from across its academic community that bring key evidence and analysis to the most pressing policy areas. The newsletter is sent to an audience of 18,000 subscribers around the world. It is part of a wider EUI initiative to develop a systematic approach to communicating the EUI's research activities and make them more readily available to society.



## The EUI and the European Research Council

During 2022, the EUI was host to no less than 13 ERC grants, of all types, including two partners in a Synergy project. These awards represent world-class research being conducted in political science, law, economics, and history. The funded projects touch on fundamental social science and humanities themes such as identity, and the nature of tolerance, inclusion, and solidarity; key histories of capitalism, globalisation, financial risk and economic thought; challenges at the top of policy agendas today, such as digitalisation, migration and democracy, risk and crisis management, and the provision of social welfare.

The success rate of EUI applications can be expressed through a comparison between the number of full-time faculty and ERC awards, with one ERC grant for every five faculty members. In addition, the EUI's ERC grants in 2022 were nicely distributed across the units: the Departments of History had three ERC grants, the Departments of Economics and Political and Social

Sciences each had two, the Law Department had one, the Robert Schuman Centre had four and the School of Transnational Governance had one.

Many of the ERC projects are led by EUI faculty who have significant teaching and advising loads; this testifies to the insights and inspiration that can result from intensive interaction with doctoral researchers and early-career scholars, also in shaping excellent projects.



Maria Leptin, ERC President

### ERC projects at the EUI

#### **CAPASIA**

The Asian Origins of Global Capitalism: European Factories in the Indian Ocean, 1500-1800

**Giorgio Riello**

#### **CompuLaw**

Computable Law

**Giovanni Sartor**

#### **ECOINT**

Twentieth-Century International Economic Thinking, and the Complex History of Globalisation

**Glenda Sluga**

#### **GlobalCitizenshipLaw**

Global Citizenship Law: International migration and constitutional identity

**Liav Orgad**

#### **INCLUSION**

Social Inclusion and the Political Economy of Education: Building Social Capital in Ethnic Diversity

**Sule Alan**

#### **MERCATOR**

The Memory of Financial Crises: Financial Actors and Global Risk

**Youssef Cassis**

#### **PROTEGO**

Procedural Tools for Effective Governance

**Claudio Radaelli**

#### **SOCIOBORD**

Social Politics in European Borderlands. A Comparative and Transnational Study, 1870s-1990s

**Laura Lee Downs**

#### **SOLID (first Synergy partner)**

Policy Crisis and Crisis Politics. Sovereignty, Solidarity and Identity in the EU Post 2008

**Hanspeter Kriesi**

#### **SOLID (second Synergy partner)**

Policy Crisis and Crisis Politics. Sovereignty, Solidarity and Identity in the EU Post 2008

**Waltraud Schelkle**

#### **TechChange**

Technological Change: New Sources, Consequences, and Impact Mitigation

**Philipp Kircher**

#### **TRANSNATIONAL**

The transnational divide: local triggers, social networks, and group identities

**Liesbet Hooghe**

#### **WellSIRe**

Wellbeing Returns on Social Investment Recalibration

**Anton Hemerijck**

## Making the EU Archives accessible

In 2022 the [Historical Archives of the European Union](#) inventoried more than 270 additional linear meters of EU institutional archives, including new holdings from former European Parliament presidents and the European Environmental Agency. In addition, it launched a new [multimedia portal](#), providing online access to thousands of assets including photos, posters, and audio-visual files. To [facilitate research](#), especially for scholars from Central and Eastern European countries, the Archives renewed an agreement with the International Visegrad Fund to provide six research grants annually for scholars from Visegrad-four and associated countries. The Archives also hosted the Inter-Institutional Archives Group meeting, normally hosted by the European institutions, as well as a joint Master-PhD winter course on the history and politics of European Cooperation, together with the four member universities of the EU-funded 4EU+Alliance. The Archives' [education programme](#) conducted learning laboratories with approximately 630 students from 17 different schools in the Florence area, as well as Rome, Spain, and Greece.



# TRAINING OF CURRENT AND FUTURE POLICYMAKERS

New knowledge is the foundation of impactful and lasting change. The EUI has strong links with the world of policymaking in Europe and beyond. This is reflected in its policy relevant research and training of current and future policymakers and practitioners through executive education, policy workshops and fellowships. In 2022, nearly 15,700 people took part in EUI activities aimed at policymakers and policy actors with more than 8,800 coming from the EU.

## EXECUTIVE EDUCATION

Over the past two decades, the EUI has offered hundreds of executive trainings across its different units and has supported the professional growth of thousands of experts from 160 countries. Through EUI executive education, professionals from policy, diplomacy, NGOs, media, and the private sector gain fresh insight into their respective fields, hone key skills, and broaden their professional networks, enhancing their leadership performance and impact.

In 2022, the EUI offered 90 executive training activities taught by international experts with extensive academic and political experience. More than 4,600 participants took part, gaining new insights into topics such as climate, digital transformation, banking and finance, energy regulation, gender, migration, peace and security, and trade. In 2022, executive education at the EUI marked a full recovery from the pandemic crisis, with a 70% increase in participants compared to 2021.

Executive education at the EUI represents a mix of open-call courses, tailored programmes, and specific capacity-building projects. The following examples from 2022 show the breadth of training activities available at the Institute:

- Two groups of [junior and mid-career diplomats from the Western Balkans](#) spent a week in Florence for a training on matters relating to EU policymaking and key diplomatic skills. The training helped to strengthen strategic relations between the Western Balkans and the EU and contributed to the consolidation of democratic institutions in the region, supported its prospect of EU accession, and facilitated the reconciliation process among Western Balkan countries.
- The 12th edition of the [ENTraNCE course](#) for national judges of the EU Member States, provided participants an overview of EU competition law and an introduction to the economic theories underpinning its enforcement. The newly established [Centre for Digital Society](#) ran the first edition of the Patent Licensing Academy, offering advanced training on the law, economics and practice of patent licensing.
- The [Bank Resolution Academy](#), organised by the Florence School of Banking and Finance, fostered a deep and comprehensive understanding of the EU bank resolution rules and procedures. The [EU Supervisory Digital Finance Academy](#) supports financial supervisory authorities in coping with the risks and opportunities offered by advanced technologies in the financial sector. Additionally, the EUI and the European Central Bank announced a new partnership aimed to develop a training programme for European banking supervisors across the Single Supervisory Mechanism.
- The Florence School of Regulation's [Summer School on Regulation of Energy Utilities](#) gave participants from energy companies and representatives from National and European Regulatory Authorities a comprehensive overview of the fundamental regulatory principles of the electricity and gas sectors.
- Under the umbrella of the European Transnational Governance Network, the EUI welcomed participants from public administrations and the private sector for a [Summer School on Agile Governance](#). Training participants discussed how agile organisations can anticipate future events, quickly reorganise in times of disruption, and adequately respond to fast-changing environments.
- The EUI also organised a hybrid [course on migration policy communications](#) and a residential course on [effective migration management](#).

A process of further developing EUI Executive Education involved the design and delivery of an EUI



Global Executive Master, which was approved by the High Council at the end of 2022. The Global Executive Master programme will welcome professionals in the broader public sector who increasingly need to act as agents of change and as policy entrepreneurs in a transnational policy context. It will welcome its first cohort in 2024 and builds on the strengths and expertise available across the EUI's academic units. Constructed around core and elective modular courses, the Global Executive Master will have concentration tracks and will be delivered on a part-time basis to working professionals combining in-presence and online learning. The two-year programme will offer four specialisations: energy and climate; economy and finance; technology and governance; geopolitics and security. Also in 2022, the EUI worked to deliver [the new Executive Education Catalogue](#). Published in early 2023, it presents EUI's courses covering a wide spectrum of public policy areas.

## POLICY FELLOWSHIPS

The School of Transnational Governance hosts [Policy Leader Fellows](#), who are early to mid-career practitioners coming from around the world to enhance their work and professional skills. In 2022, the EUI admitted the sixth cohort, with 25 fellows with 23 nationalities. The Policy Leader Fellows play an active role in the EUI community. They interact with policymakers and academics through EUI workshops, trainings, conferences, and other events. The fellows are selected through a global call for applications with attention given to creating a group with diverse geographic and professional backgrounds. During weekly STG Talks, the Policy Leader Fellows discussed the work conducted during their time at the School of Transnational Governance. Organised formally for the first time in 2022, the fellows conducted mock job interviews for the graduating second-year master students and presented their career paths, sharing advice with those entering the job market in a mentoring panel.

In 2022, the second cohort of 25 African fellows of the [Young African Leaders Programme](#) joined the School of Transnational Governance. The fellows were selected among nearly 2,000 applicants. The programme, financed by the European Commission's DG for International Partnership, strengthens the global leadership skills of mid-career African professionals during a three-month stay in Florence. The fellows from across the African continent participated in dialogues with African, European, and international policy leaders in a seminar series. They also went on study visits to Brussels, Rome, and the College of Europe in Bruges. The EUI is envisaging activities to broaden its offer given the extensive interest and large number of applicants.

### School of Transnational Governance

The EUI's [School of Transnational Governance](#) trains current and future leaders in the methods, skills and theory of global governance, supporting them in developing policymaking strategies that transcend national borders. The school offers executive training seminars and policy leader fellowships as well as a two-year Master in Transnational Governance.

### Robert Schuman Centre for Advanced Studies

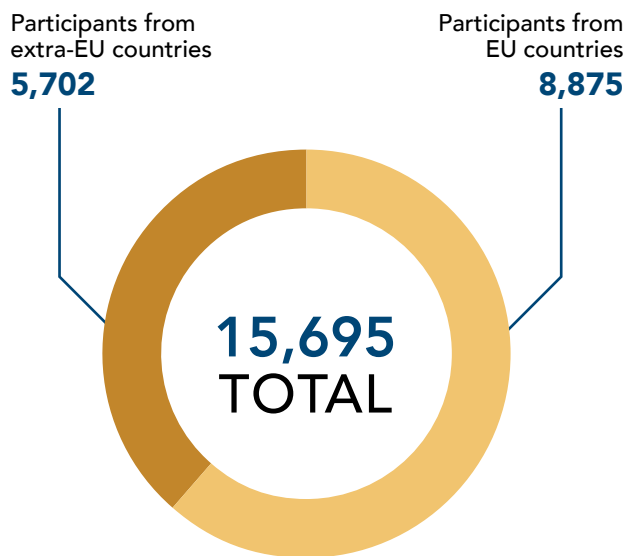
The [Robert Schuman Centre for Advanced Studies](#) develops cutting-edge academic research and then makes it policy relevant. The activities of the Robert Schuman Centre span multiple dimensions and include the Florence School of Regulation, the Florence School of Banking and Finance, the Migration Policy Centre, the Global Governance Programme, the Centre for Judicial Cooperation, and the new Centre for Digital Society, alongside a wide range of other programmes and projects.

## POLICY DIALOGUES

The EUI's policy dialogues are a testing ground for new policy ideas and one of the ways the Institute bridges the gap between academia and policymaking. The dialogues bring together policymakers, academics, as well as members of civil society and the private sector for frank exchanges on key international policy issues.

**Figure 7:**

Activities aimed at policymakers, number of participants by country



Climate change is a prime example of a policy issue that cannot be tackled by countries individually and where interaction between actors is required for innovative policy solutions. The School of Transnational Governance's [climate team](#) organised three policy dialogues in 2022 on industrial decarbonisation in the context of its Breakthrough Energy project. Another dialogue addressed land-based removals, while an event on voluntary carbon markets was part of the EUI's first climate week.

In 2022, a delegation from the EUI attended 27th Conference of the Parties (COP27) to the United Nations Framework Convention on Climate Change in Sharm El-Sheikh, Egypt. The Florence School of Regulation – Climate announced the completion of its three-year LIFE DICET project, which aimed to support policymakers in enhancing international carbon market cooperation and reducing gas emissions. [The project reached 5,000 policymakers and stakeholders](#). The EUI also organised an event on ["A new future for voluntary carbon markets through improved integrity and transparency?"](#)

Policy dialogues often produce outcomes in the form of policy briefs, if not books, that can feed further the debate in the form of recommendations. An important policy relevant publication is the [Media Pluralism Monitor](#), published annually by the Centre for Media Pluralism and Media Freedom and co-funded by the European Commission.

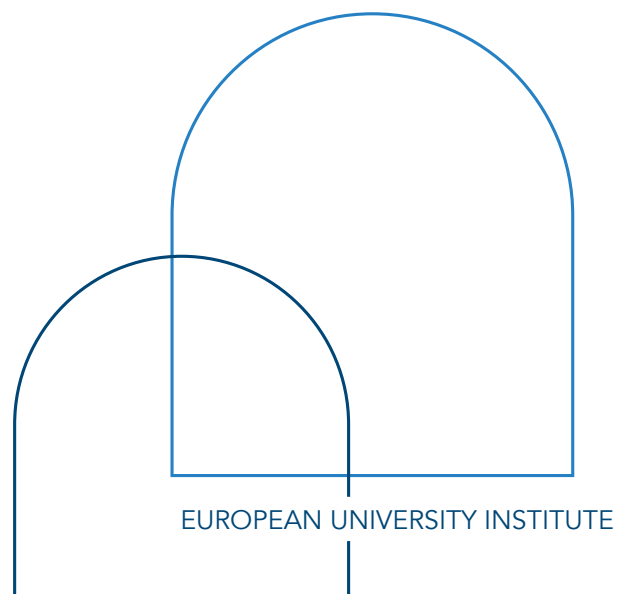
A policy roundtable jointly organised with the European Parliamentary Research Service and the Directorate General for Internal Policies of the European Parliament discussed [the defence of democracy in the EU political system](#).

The Banque de France and the Pierre Werner Chair organised a [joint conference on upcoming macroeconomic risks](#) and the policies needed to tackle them. The OECD and the EUI co-organised the presentation of the [2022 OECD Employment Outlook](#), addressing the challenges of the employment, wage and inequality dynamics examined in the report, and the required action for governments.

In 2022, European Commission Vice-President for Values and Transparency Věra Jourová joined policy events on media pluralism, the rule of law, as well as the annual meetings of the European Digital Media Observatory and the European Media and Information Fund.

EU Cyber Direct and the EUI organised the fourth edition of the [European Cyber Diplomacy Dialogue](#) which focused on governance and the future of cyberspace.

Also in 2022, academics, policymakers, and members of civil society met in Florence to celebrate the launch of the newly established [Chair in Artificial Intelligence and Democracy](#). The Chair is supported by the Spanish Secretary of State for Digitalisation and Artificial Intelligence and the Institute of Democratic Governance. During the policy dialogue participants discussed the impact of artificial intelligence on democratic systems and how digitalisation can improve democracy.



## Master in Transnational Governance

The EUI Degree Conferring Ceremony in 2022 was a landmark occasion as the Institute awarded degrees to the first cohort of 28 students in the Master in Transnational Governance. Praising them for their academic achievements and the courage demonstrated in applying for a new programme, the Director of the School of Transnational Governance, Alexander Stubb, said, "You put a lot of trust in us." He also encouraged them to keep an empathic, "open and curious mind" in their future endeavours.

Born out of the desire to respond to a world in rapid evolution, the programme educates future policy leaders to address global challenges both effectively and ethically. Led by distinguished academics and practitioners, students are trained to understand the legal, economic, and political underpinnings of global policymaking beyond borders, an important skill for employers operating in today's rapidly changing geopolitical landscape. Students do a compulsory curricular internship at one of the EUI's partner organisations, including the European Parliament, other EU institutions, UN agencies and international bodies, as well as think tanks and civil society organisations worldwide.

In 2022, the programme accepted its third cohort, admitting 41 new students with 19 different nationalities – almost half of them from outside Europe. Throughout the year, students participated in a broad range of events, talks, workshops, and lectures held by globally recognised scholars and leaders, such as Former European Commission President José Manuel Durão Barroso, economics Nobel laureate Bengt Holmstrom and New America CEO Anne Marie Slaughter.





## The State of the Union 2022

The 12th edition of [The State of the Union](#) conference was held on 5-7 May on the EUI campus and at Palazzo Vecchio in the centre of Florence. High-level speakers included European Parliament President Roberta Metsola, European Union High Representative Josep Borrell Fontelles, and WHO Director-General Tedros Adhanom Ghebreyesus.

The title of the 2022 edition was "A Europe fit for the next generation?" Policy leaders and experts from academia and beyond gathered in to discuss the

European agenda, including the climate emergency, the digital transition, the Next Generation EU recovery plan, and the war in Ukraine and its complex geopolitical, economic, and legal ramifications.

The conference included an Open Day at Villa Salviati, hosted by the Historical Archives of the European Union, allowing the local community to participate in the event and visit the EUI campus.

**135** SPEAKERS

**43** SESSIONS

**86%** OF SPEAKERS PARTICIPATED IN FLORENCE

**500+** LIVE AUDIENCE

**11,500+** ATTENDED ONLINE

# ENGAGING GLOBALLY

Engaging globally is one of the EUI's strategic objectives. Through a rich variety of activities with public and private partners, the Institute strives to strengthen connections to the world and to boost its international profile as a leading European higher education and research institution in the field of social sciences and humanities.

## DEVELOPING INTERNATIONAL PARTNERSHIPS

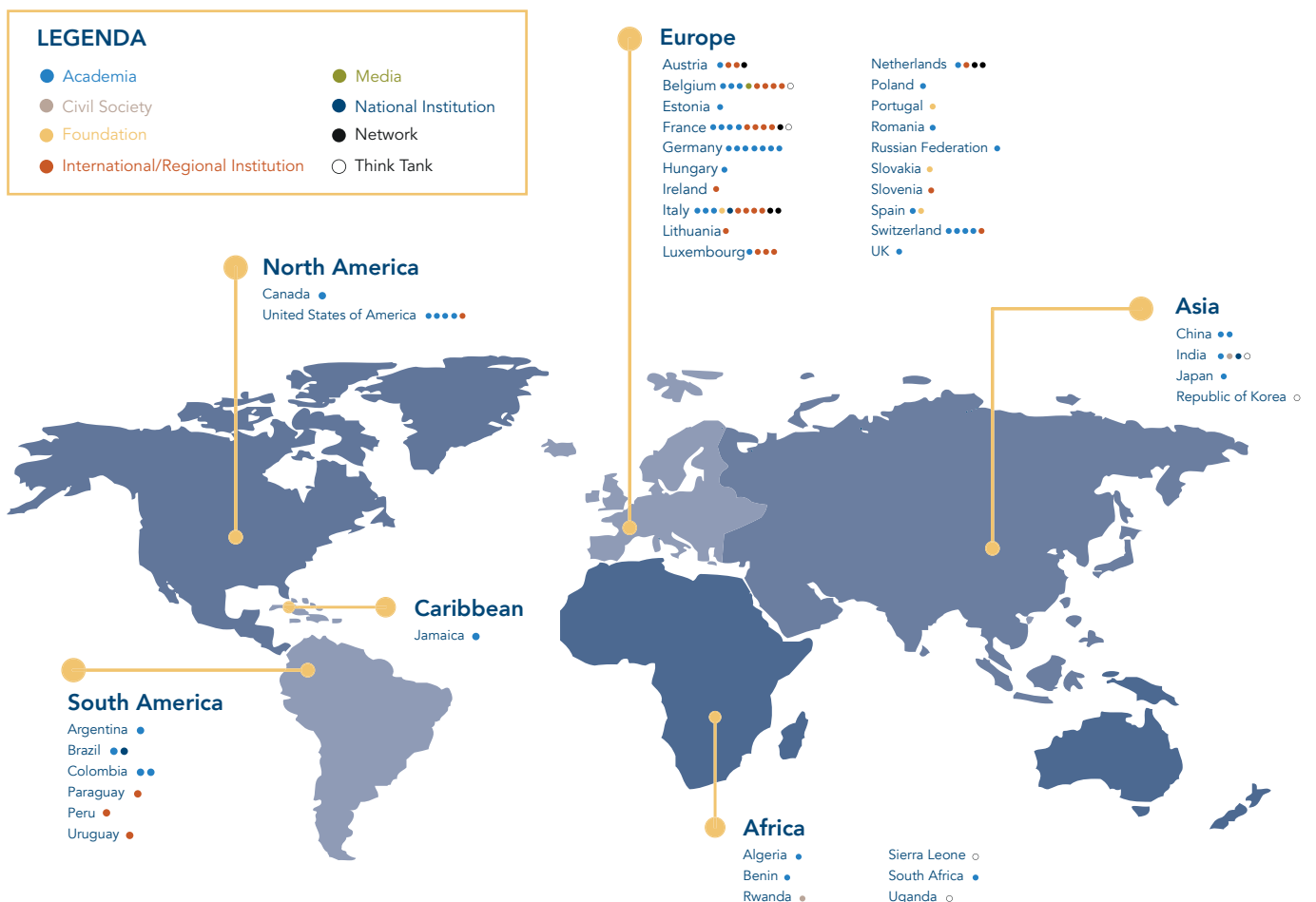
The EUI works with partners from academia and beyond, reaping a multitude of benefits. Joining forces with a variety of organisations to teach and to learn, to create and share knowledge, the institute reaches beyond academia and seeks to deepen connections with policy-making institutions and the world of practice. The EUI's partnerships around the globe create mobility opportunities for researchers, fellows, faculty, and staff, and they broaden networks for research, teaching, executive education, and policy dialogues.

The Institute had 95 active partnership agreements in 2022. Around half (52%) were with higher education institutions; 26% with international or regional organisations; and the remainder spanning civil society groups, foundations, think tanks, media; research networks and national authorities. Two-thirds of the EUI's partners were in Europe.

While maintaining existing relationships in 2022, the EUI also established new partnerships with the University of Bologna, the Centre Marc Bloch, the Italian School of Administration, Fondo Ambiente Italia, the University of International Business and Economics of China, and the Organisation of American States.

Figure 8:

EUI partner map as of December 2022



In 2022, the EUI gave special attention to potential partners in priority geographical regions such as Africa, Asia, and the Western Balkans. In line with efforts to bridge the capability gap in European higher education and research, the Institute reached out to universities, schools of public administration, and other relevant institutions in the Western Balkans, the European Commission (DG EAC and DG NEAR), and EU Delegations in Albania, Bosnia Herzegovina, Kosovo, Montenegro, North Macedonia, and Serbia to identify relevant partners, funding opportunities, and raise awareness of the EUI's scientific engagement in the region.

The EUI continued to work within the CIVICA alliance in 2022 to promote mobility and interdisciplinary approaches to education and research across Europe. It also strengthened connections with an array of university networks, including the European University Association, European Association for International

Education, European and Transnational Governance Network, Social Sciences Universities Network, Open Society University Network, International Public Policy Association.

Another specific area of global engagement activities in 2022 was the international expansion of the School of Transnational Governance. The EUI developed new partnerships with leading universities to support student mobility, attract potential students, and leverage relationships with international and regional organisations to obtain curricular internships for master students. In 2022, more than 30% of second-year master students had mobility experiences in five EUI partner universities. Building on existing partnerships, the entire cohort participated in traineeships with 29 different public and private institutions in Europe and worldwide.



## REGINA GRAFE

*Dean of External Relations*

**“Knowledge knows no borders. The EUI has embarked on an active strategy to internationalise beyond its European core with global partnerships in training and research that aim at building an inclusive network of scholars and practitioners ready to take on the challenges of our societies.”**

## INTERNATIONALISATION THROUGH POLICY-DRIVEN RESEARCH

The EUI works with institutions in and outside Europe to support interdisciplinary, policy-driven research. These include the Graduate Institute Geneva, Central European University, Monash University, the European Parliament, the European Commission, the OECD, the UN, the World Bank, and the European Investment Bank.

The EUI's work on global governance is a prime example. In 2022, the Global Governance Programme held the [Global Citizenship Observatory](#) annual conference on [“Citizenship and political development – Membership contestation and democratic norms around the world”](#), as well as a conference on [“US–China competition, COVID-19, and democratic backsliding in Asia”](#). The annual [World Trade Forum](#), organised jointly with the World Trade

Institute, brought together trade policy researchers and practitioners to discuss recent developments in global trade and investment. Also on trade, a roundtable in partnership with UNCTAD looked at the implementation of the [African Continental Free Trade Area](#).

Furthermore in 2022, the Florence School of Regulation signed a [partnership with the United Nations Economic and Social Committee for Asia and the Pacific](#) for training and support in the design and organisation of energy regulatory policy and to promote energy connectivity in the Asia-Pacific Region. In the context of the EU-funded [LNGnet project](#), the School organised training courses on decarbonisation, gas and LNG market design attended by participants representing the Mediterranean and Eastern Partnership countries, East Asia, the Indian Ocean, and South Africa.

The Syria Initiative of the EUI's MEDirections programme launched the project [“Syrian Trajectories:](#)

[Challenges and Opportunities for Peacebuilding](#)”, funded by the European Union and Germany as part of the Syria Peace Initiative implemented by the German Agency for International Cooperation.

The EUI also hosted the second [Annual Conference of the Florence Competition Programme](#), organised in cooperation with the OECD. The conference addressed the future of competition policy in the light of growing anti-globalisation and populist political movements around the world.

## INTERNATIONALISATION OF THE DOCTORAL AND FELLOWSHIP PROGRAMMES

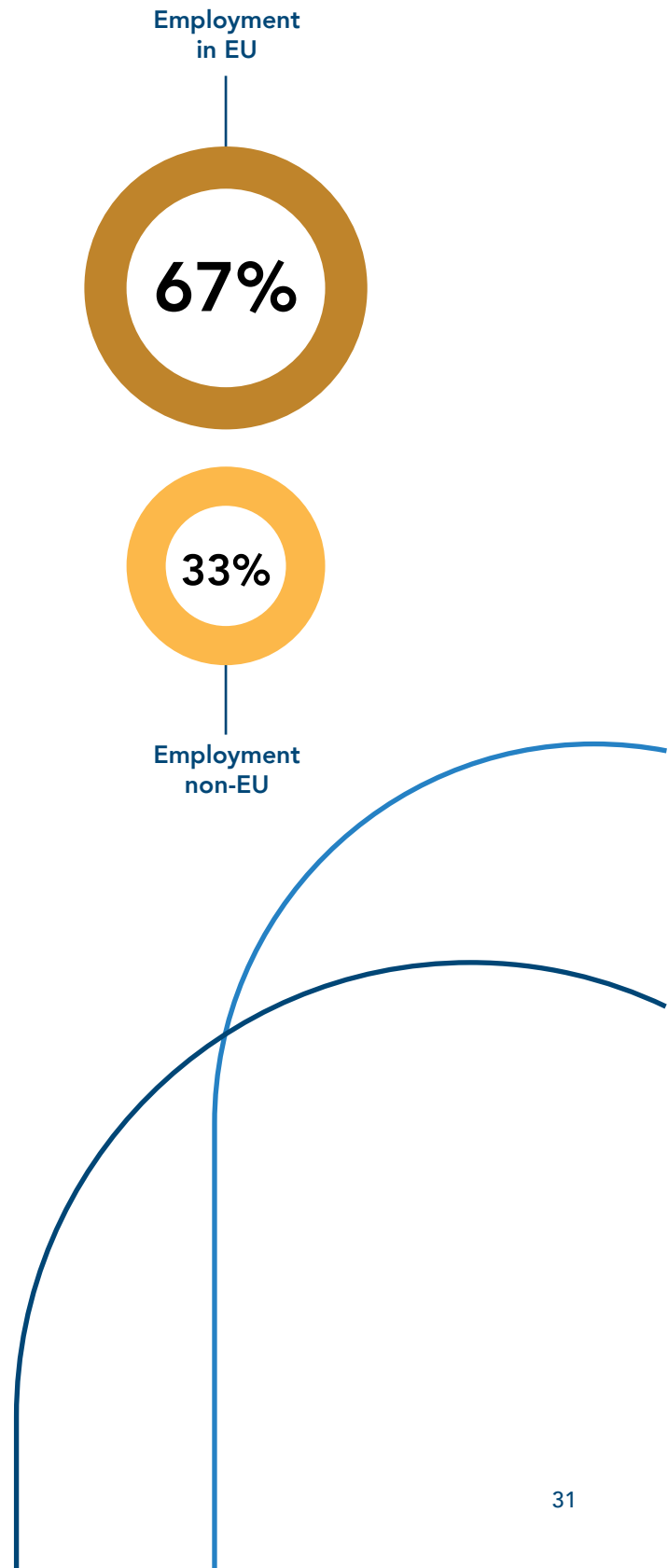
A further way researchers may enrich their studies is by taking advantage of co-operation agreements that the EUI has with universities and governments worldwide. Many of these, notably those with US and European universities are arrangements going back to the 1990s. The COVID-19 pandemic presented challenges to the international mobility and research missions of early stage researchers. In 2022, the EUI put much effort into ensuring that existing institutional arrangements and the necessary resources remained in place, and into developing new strategic partnerships. International mobility for students and researchers at the doctoral and master levels is effectively facilitated through Erasmus+, teaching placements, peer learning, collaborative research projects, co-organisation of academic events, executive education trainings and summer schools, and providing access to the EUI’s research infrastructure.

The EUI’s international reputation of academic excellence attracts young scholars not only from Europe but from farther afield. To diversify the EUI student body the Institute finances a number of researchers from around the world through the EUI Special Doctoral Fellowships Programme. In addition, the Italian Ministry of Foreign Affairs and International Cooperation continues to award grants to candidates from selected non-EU states. In 2022, the Institute received more than 500 applications from non-EU candidates for the doctoral programme, which represents 40% of the total number of applications for less than ten available grants.

The Max Weber Programme for Postdoctoral Studies is a key element of the EUI’s global reach. The 41 new fellows who entered in 2022 represented 23 countries, while the applicant pool represented 90 – demonstrating that the programme is of well-known internationally. Over the years, the programme

has hosted around 700 fellows with more than 40 nationalities. Furthermore, it successfully places fellows on an international career path, one of its priorities. In 2022, 67% found a position in an EU country, whereas 33% accepted employment outside the EU.

**Figure 9:**  
Max Weber Programme 2022 employment cohort



## Focus on Africa

The EUI has been engaging on topics related to Africa for years. Notably, 2022 brought these efforts to a new level as the Institute undertook special initiatives to strengthen its relationships with higher education institutions and organisations in policymaking in Africa, including the African Union.

### A common agenda

In the framework of the [Africa-EU Partnership](#), the aim is to define collaborations where African and European research agendas can advance knowledge together in order to understand and respond to complex cross-border issues.

In 2022, the EUI organised a high-level event in Kampala, in partnership with the Uganda Council on Foreign Relations (UCFR), which marked the EUI's strengthened engagement with Africa. Experts and officials from the African Union, the Intergovernmental Authority on Development, the East African Community, the European Union, and EUI alumni discussed the main findings of the report on "[Migration governance and migration diplomacy in Uganda](#)", released by the EUI's Migration Policy Centre and Makerere University. In addition to the conference, 25 African experts participated in an EUI executive training about migration governance in East Africa.

In an [op-ed published in New African](#), EUI President [Renaud Dehousse](#) described the Uganda visit as "the starting point of a long journey towards joint research and teaching initiatives on Africa co-developed with our partners."

### Advancing knowledge

The EUI's research reflects the community's commitment to Africa. In 2022, the Institute had nine ongoing research projects on topics relevant to global

policy challenges that call for enhanced cooperation and a common agenda across African and European continents. Examples include the research project to establish a [coordinated platform of dialogue and exchange](#) to contribute to Peace and Stability in Libya, also developed at the EUI and now continuing at LUISS, in Rome.

In the last 10 years, the EUI has enrolled more than 70 master students, doctoral researchers, and fellows from Africa, with approximately 40 in 2022. The Institute has dedicated an [area of its website](#) to outline its various activities, including research, related to the African continent.

### Young African Leaders Programme

The EUI offered the second edition of its [Young African Leaders Programme in 2022](#). The fellowship hosts talent from the new generation of African leaders and is supported by the European Commission's Directorate-General for International Partnerships. During a three-month stay in Florence, Young African Leaders from across the continent are immersed in training on climate change, peace and security, gender, migration, health, sustainable finance, and much more. Fellows visit Brussels and other European capitals, to participate in seminars with prominent African and European speakers and work on their leadership, writing, and presentation skills. In 2022, the programme hosted 25 participants, an increase from 17 in 2021. The 2023 programme is designed to host 30 fellows. The short film "[African Renaissance: Young African Leaders in Florence](#)" provides an extract of the vision, objectives, participants, and activities of the fellowship. It won a gold award at the Hamburg WorldMediaFestivals in 2022 and a special award at the Montecatini International Short Film Festival.

### African School of Regulation

In 2022, the EUI supported the creation of the [African School of Regulation \(ASR\)](#), through its Florence School of Regulation. The ASR aims to be a centre of excellence for independent discussion and knowledge exchange with the purpose of improving the quality of African energy regulation and policy. In this initiative, the EUI has partnered with [several institutions and organisations](#) in Europe, the US, and Africa, including the University of Cape Town, the Pan African University Institute of Water and Energy Sciences (Algeria), and the Energy Nexus Network (Sierra Leone). The African School of Regulation is also supported by the European Union through a Global Technical Assistance Facility.





# EQUALITY, DIVERSITY, AND INCLUSIVENESS

Equality, diversity, and inclusiveness are not new concerns at the EUI. They are baked into its very foundational vision, which emphasises the interconnections between languages, cultures, and scientific approaches. However, with the commitments affirmed in the EUI Strategy 2019–24 and the creation of the Office of the Dean for Equality, Diversity, and Inclusiveness, these have become top institutional priorities.

The year 2022 saw the establishment and consolidation of a number of dedicated institutional structures and policies that provide concrete measures together with leadership and accountability for integrating Equality, diversity, and inclusiveness (EDI) into all aspects of community life. The President, with the support and endorsement of the High Council, established the Office of the Dean of EDI in October 2021 to serve as the nodal organ within the EUI that is explicitly tasked with overseeing, co-ordination, and implementation of all EDI efforts. In 2022, the mandate of the Dean extended to serving as an informal sounding board and direct point of contact for all members of the EUI community for matters ranging from individual concerns related to gender bias in EUI events, to disputes concerning free speech issues on campus, to policy issues on inclusive language in recruitment notices for positions at the EUI.

The first year of the EUI's experience with the Office of the Deanship brought awareness of the ground that the mandate needs to cover in a small institution that has constituencies with varied needs and priorities. It also brought rich consultation with representative bodies at the EUI, above all the Gender Equality Committee and the Diversity Committee.

## PROMOTING GENDER EQUALITY

The EUI established the [Gender Equality Committee](#) pursuant to the [ambitious Gender Equality Plan \(2022–25\)](#) that the Institute adopted following a consultative process with its broader membership. In 2022, the Committee met monthly to develop best practices and procedures for the implementation of various action items in the plan. For example, to avoid gender bias in recruitment processes at the EUI, search committees in all academic units are required to name three female candidates who match the profile before the chair is publicly advertised. The feedback from this process has been uniformly

positive with academic units reporting that the exercise facilitated a broadening and deepening of the pool of potential female candidates.

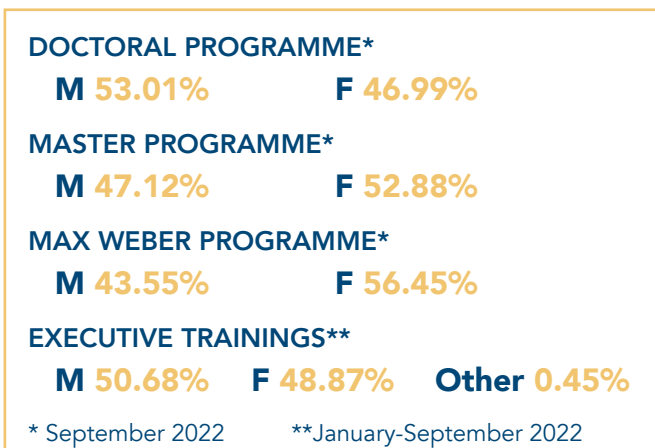
While many of the initial actions undertaken by the Gender Equality Committee concern the recruitment process and composition of the EUI faculty, it has also paid close attention to gender issues that significantly impact researchers, as well as senior management. The Committee undertook a comprehensive gender-sensitive review of the annual seminar assessment and supervision assessment forms that are vital for researchers to be able to provide constructive feedback on the quality of instruction being provided at the EUI. Research was conducted and best practices developed in connection with different aspects of pedagogy and doctoral supervision in academia.

## BREAKING BARRIERS

In its commitment to gender equality, the EUI is active in supporting women in the academic community and beyond. In 2022, more women than men were enrolled in the master programme, the Max Weber Programme, and the executive trainings.

Figure 10:

2022 gender diversity among learners and fellows





## NEHA JAIN

Dean for Equality, Diversity, and Inclusiveness

**“The EUI strongly believes that we cannot continue to privilege privilege. We are committed to empowering collective action and individual initiative to build an EUI that celebrates what each of us brings to our shared community.”**

In 2022, the [Lights on Women initiative](#), at the Florence School of Regulation, launched [the first episode of “The W Factor”](#), a news interview series exploring the state of energy and climate affairs, and the added value that female leaders bring to the table. It also published [Energybase](#), a database of women in energy, climate, and sustainability. The Florence School of Banking & Finance held the “Women in Finance” debate on [private and public gender inclusiveness in decision-making positions](#). Furthermore, the Robert Schuman Centre renamed the Schuman Fellowship the Simone Veil Fellowship and will welcome the first fellows in 2023. Also in 2022, the School of Transnational Governance wrapped up the [Inclusive Leadership Initiative](#), with a policy dialogue and an executive training for political leaders looking to develop skills and competences in achieving a more diverse, equal, and inclusive leadership.

## FOSTERING DIVERSITY

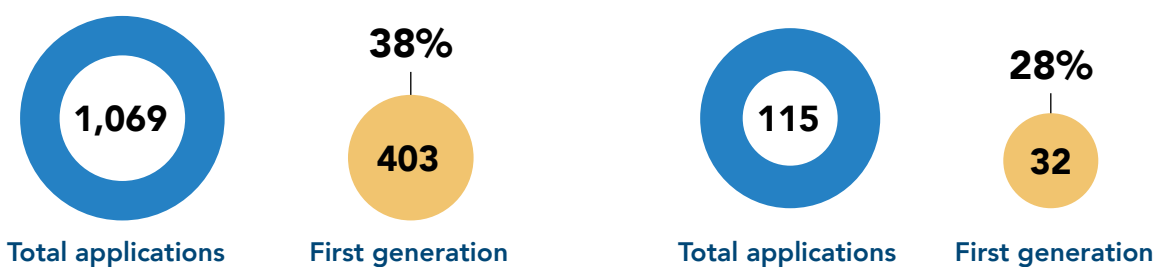
In parallel to the Gender Equality Committee, the EUI also established the [Diversity Working Group](#) in 2021 to examine the question of racial and ethnic diversity at the EUI. One of the first concrete actions taken by the Working Group in 2022, which was also the result of focus group exercise, was the inclusion of a racial and ethnic diversity question in EUI doctoral and postdoctoral application forms. The second task was to draft an Ethnic and Racial Equality Plan. The Plan is similar to the Gender Equality Plan in that it covers a three-year timespan, gives clear objectives with concrete actions to be taken, and designates specific actors who are responsible for its implementation. The Plan was discussed in the Executive Committee, as well as the Academic Council, in late 2022 and will form the basis for the drafting of an Ethnic and Racial Equality Plan to be adopted by the EUI in 2023.

### Supporting the first generation

The [First-Generation Initiative](#) is a key element in the EUI’s work to foster diversity. It provides members of the academic community, who grew up without a parent or guardian who completed a university degree, with the skills, resources, and networks necessary to navigate the challenges of an academic career. In 2022, the initiative launched peer groups for first-generation researchers and students to discuss common issues. It also initiated a mentoring programme with the EUI Alumni Association.

Figure 11:

Educational background of EUI PhD applicants (cohort 2021-2022)



The EUI has a policy on disability and specific educational needs that was adopted in 2012. In 2022, it supported 47 young scholars and early stage researchers, representing an increase of 25% compared to the year before.

These institutional measures are complemented by community-led networks and initiatives, including [the Decolonising Initiative](#). In 2022, it worked with the newly established Interdisciplinary Research Cluster “Decentering Eurocentrism”.

The EUI Library gave a significant contribution in 2022 by curating scientific contents that address diversity and inclusiveness from a disciplinary perspective. It also worked with the EUI community to promote activities linked to the International Day of Commemoration for the Victims of the Holocaust, Black History Month, Women’s History Month, and LGBTQI+ Pride Month, among others.

## TRAINING AND RESOURCES

These formal efforts are important but can only do so much in terms of nudging behaviour to effect cultural change. Much of the EDI work at the EUI must thus also be directed to measures related to awareness raising and creating an inclusive and respect environment. To this end, the EUI began developing various types of trainings on gender bias and harassment prevention in 2022. Sourcing trainings that meet the EUI’s needs as an international organisation, as well as a university with researchers and staff from many different backgrounds, was challenging. Thus, the EUI hired an EDI officer, to begin in 2023, to develop comprehensive trainings that are tailored to the community. Furthermore, it created a [dedicated webpage with updates and information on various EDI initiatives](#) and contact persons.

## EUI Policy on Harassment, Sexual Harassment, and Bullying

In 2022, the EUI adopted a new [Policy on Harassment, Sexual Harassment, and Bullying](#). The drafting followed a multi-stage process involving an expert report and broad consultations among different constituencies of the EUI community. The new policy reflects best practices but is also adapted to the specific needs of the EUI community, which is both small and intimate by university standards, but at the same time highly diverse.

The new policy reaffirms the EUI’s zero-tolerance approach to harassment and bullying. It adopts a victim-centred approach and contemplates a clear separation of institutional roles with the establishment of three distinct bodies to conduct advisory, support, and problem-solving functions.

The [Confidential Harassment Advice Service](#) is responsible for assisting members of the EUI community in understanding their rights, as well as the support measures and choices available to them. It includes support and academic staff across different EUI units, selected through an open nominations process by members of the EUI community, and reflects a diverse set

of profiles and experiences. Investigations and formal complaints are handled by the three-member [Harassment Decision-Panel](#) composed of an external expert Ombudsperson, one of the EUI Deans, and a senior member of the EUI staff. Finally, the policymaking and advisory function is carried out by the [Harassment Policy Committee](#), which is tasked with conducting periodical reviews and assessments, assessing institutional needs, and proposing measures to facilitate achievement of the policy’s objectives.

The new policy has the twin aims of harassment prevention through awareness-raising and training and prompt and effective redress of grievances through information dissemination, supportive measures, and the establishment of accessible dispute resolution mechanisms. It was presented to the EUI community in January 2023, together with a [special video aimed to raise awareness and provide information](#) on the new policy and the relative bodies.

# SUPPORT SERVICES

Providing effective and efficient services tailored to the academic community is the core mission of the EUI Support Services. With more than 300 active staff, the different services work to implement the EUI Strategy 2019-2024. They are committed to reviewing, modernising, and streamlining operational processes to ensure that the Institute maintains its competitive edge, resilience, and excellence in teaching and research. In 2022, efforts focused greatly on transitioning out of the COVID era, ensuring a secure, accessible, and attractive campus, greening the EUI, and promoting accountability. The Support Services also strived to promote the visibility of the Institute.

## TRANSITIONING INTO A POST-COVID ERA

In 2022, while the effects of the COVID-19 crisis began to subside, the EUI Support Services worked to safeguard the community by facilitating access to the vaccine and providing on-site testing. By the end of the year, most measures had been lifted and, overall, the EUI fared well throughout the crisis. Activities began to return to in-presence or hybrid format, which, in a positive light, brought an opportunity for innovation and impetus for an institutional Digital Strategy with transformative ambitions for the core functions of the EUI.

## A SECURE, ACCESSIBLE, AND ATTRACTIVE CAMPUS

In view of creating a secure, accessible, and attractive campus, the EUI was able to build on lessons learnt from the pandemic period and shift from emergency COVID-19 measures to long-term health, safety, and security policies. The EUI adopted a formal campus security policy, also outlining campus access. Moreover, the Institute took an important and overdue step to align occupational safety measures on campus with national regulations, beginning with a gap analysis to establish a roadmap for achieving full compliance. The EUI also strengthened cybersecurity through the creation of on- and off-site disaster recovery locations, as well as more sophisticated mitigating measures.

In 2022, the EUI concentrated on improving the attractiveness of the campus and its services. Notably, to support the continual growth of the School of Transnational Governance, scheduled works were completed at Palazzo Buontalenti, thanks to funding secured from the Italian authorities. The EUI also



**MARCO DEL PANTA**  
*EUI Secretary General*

**“The EUI’s mission to target excellence needs to be supported by first-class operations. The EUI strives to ensure innovative, dynamic, state-of-the-art services to its international academic community that are equally efficient, sustainable, and robust to maintain continuity even through trying and changing times.”**

conducted an internal audit aimed at improving the Institute’s attractiveness to a wider pool of applicants to staff positions.

## PROMOTING ACCOUNTABILITY

To promote accountability, the EUI established a new Charter in 2022, defining the internal auditor’s role and conducted internal audits on externally funded projects and on EUI procurement to further improve efficiency. A new external audit company completed its first audit with very positive results and no remarks, especially on the financial statements and budget implementation. This was welcome news after the EUI implemented a new reporting framework on its annual accounts (core accounts, consolidated accounts, and the Pension Reserve Fund). For internal controls, the EUI established a new Corporate Planning and Reporting Framework, bringing

together planning, reporting, and risk management in a cohesive cycle.

The Real Estate and Facilities Service and the Historical Archives of the European Union obtained the ISO9001 Quality Management certification. Furthermore, the EUI took concrete steps towards a formalised approach to quality assurance in its academic programmes, as well as towards the accreditation of the Master in Transnational Governance. Finally, the Institute took significant steps towards a formalised and structured approach to records and archives management across all units.

## A greener EUI

The EUI paid close attention to energy saving in 2022 in the light of the institutional commitment to reducing the Institute’s environmental impact and due to the persisting energy crisis. The EUI implemented energy saving initiatives across campus and sought sustainable solutions for saving water and reducing waste. Moreover, the EUI actively worked towards implementing an Environmental Management System, based on the European Commission’s Eco-Management and Audit Scheme.

The EUI’s energy saving efforts proved especially effective in 2022. The Institute registered its lowest level of gas consumption over the past eight years, with a decrease

of more than 10% between 2021 and 2022 alone. The EUI also decreased its electricity consumption by 8% in 2022, compared to 2019. Thanks to water management improvements, consumption also dropped, compared to the previous year, by almost 6%.

In terms of environmental sustainability, the decrease gas, electricity, and water consumption at the EUI in 2022 resulted in a 1.65% reduction in CO2 emissions, compared to 2021. Waste reduction at the EUI was also notable in 2022, with decreases across the board, including plastics waste cut in half compared to the previous year and a dramatic drop in paper waste.

Figure 12:

EUI monthly average waste production in 2021 and 2022

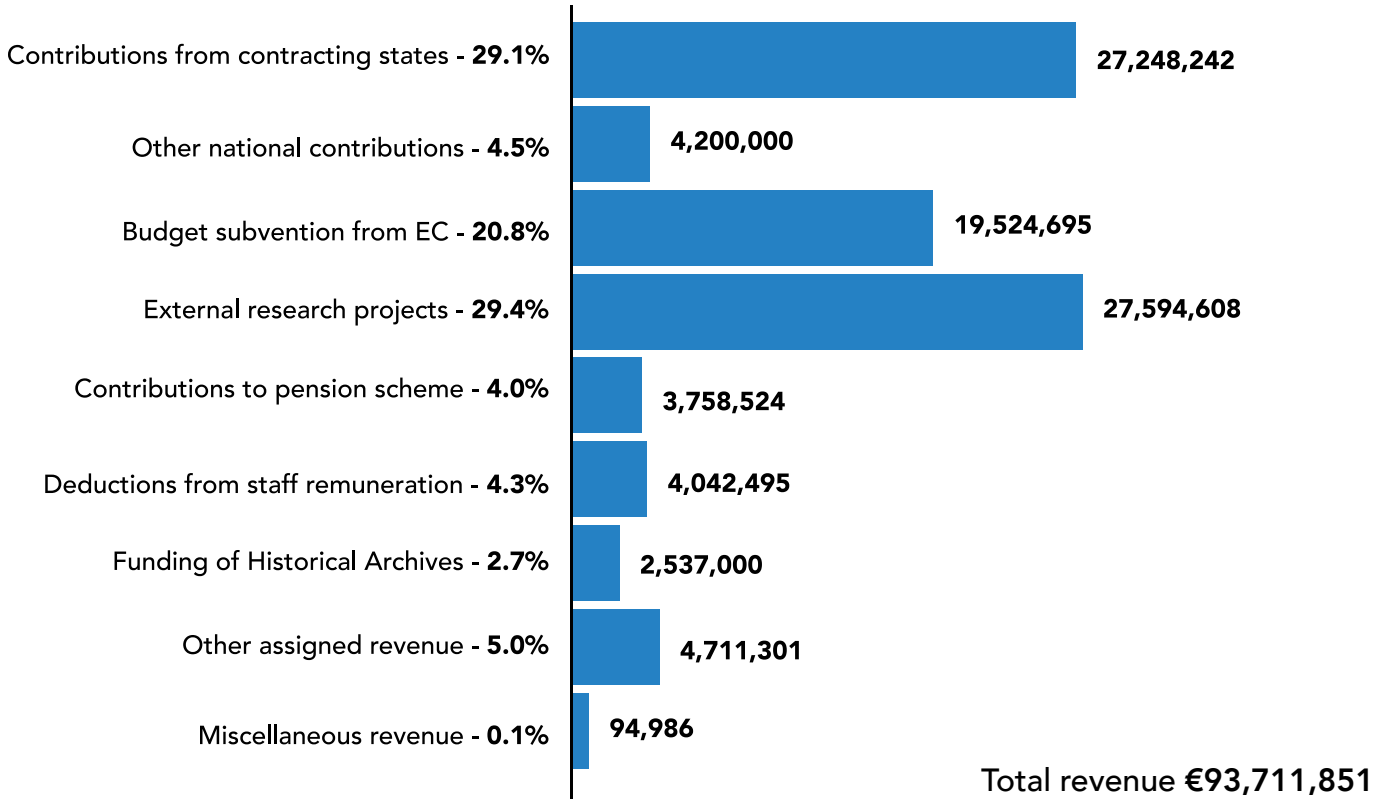


# BUDGET FIGURES

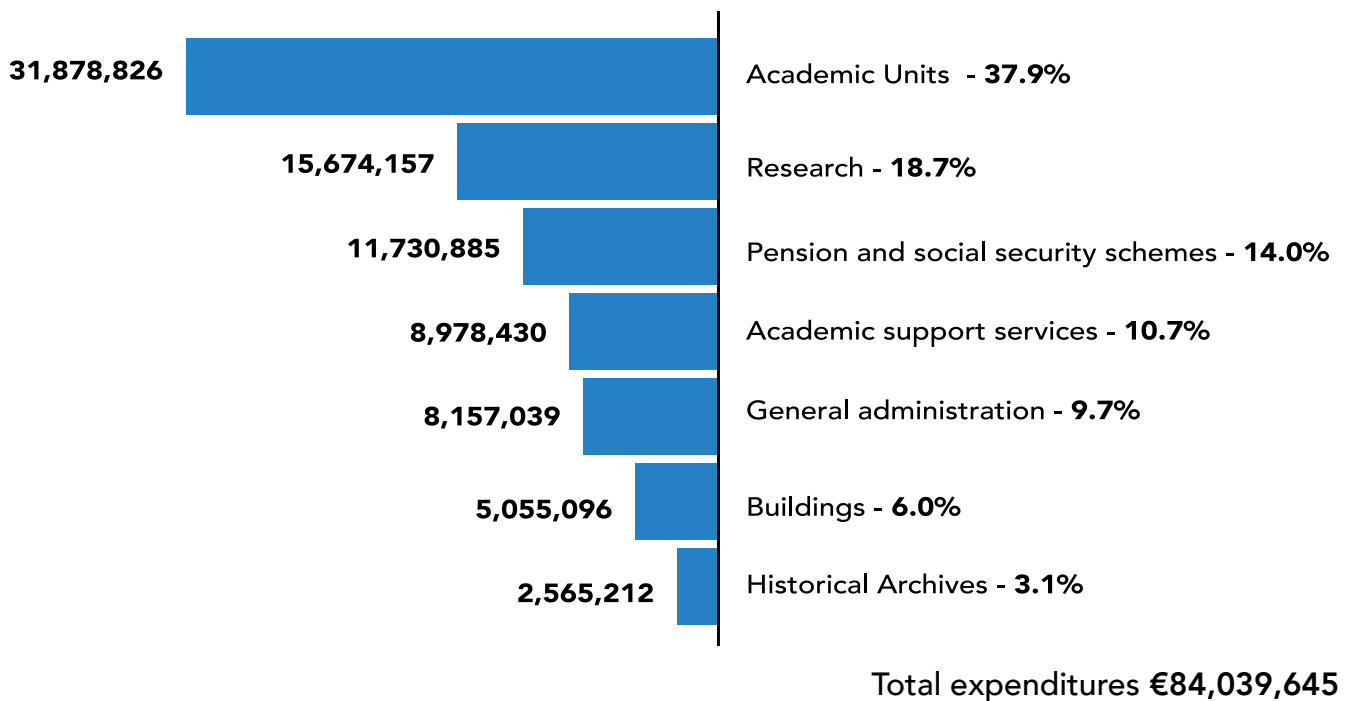
Figure 13:

The funding of the Institute: Revenue and expenditure for the 2022 financial year in euros

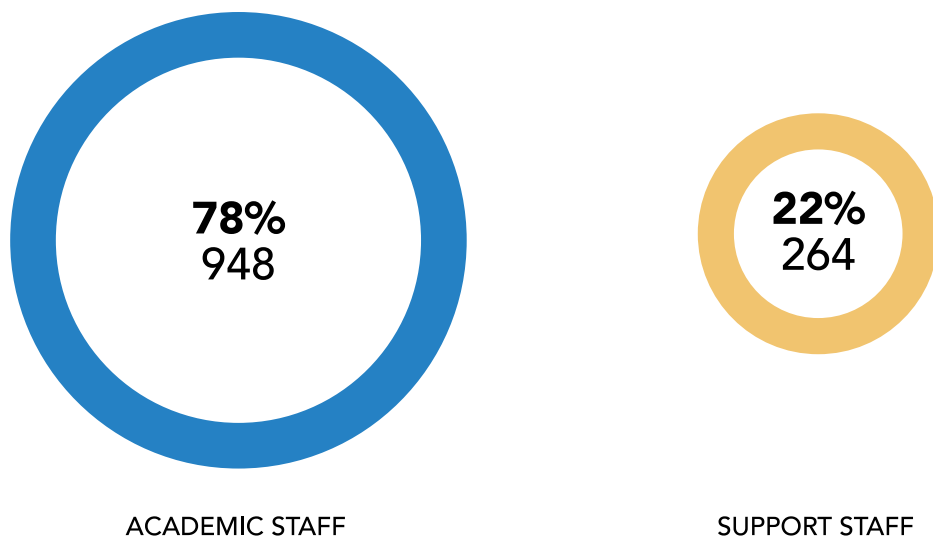
## WHERE THE MONEY COMES FROM...



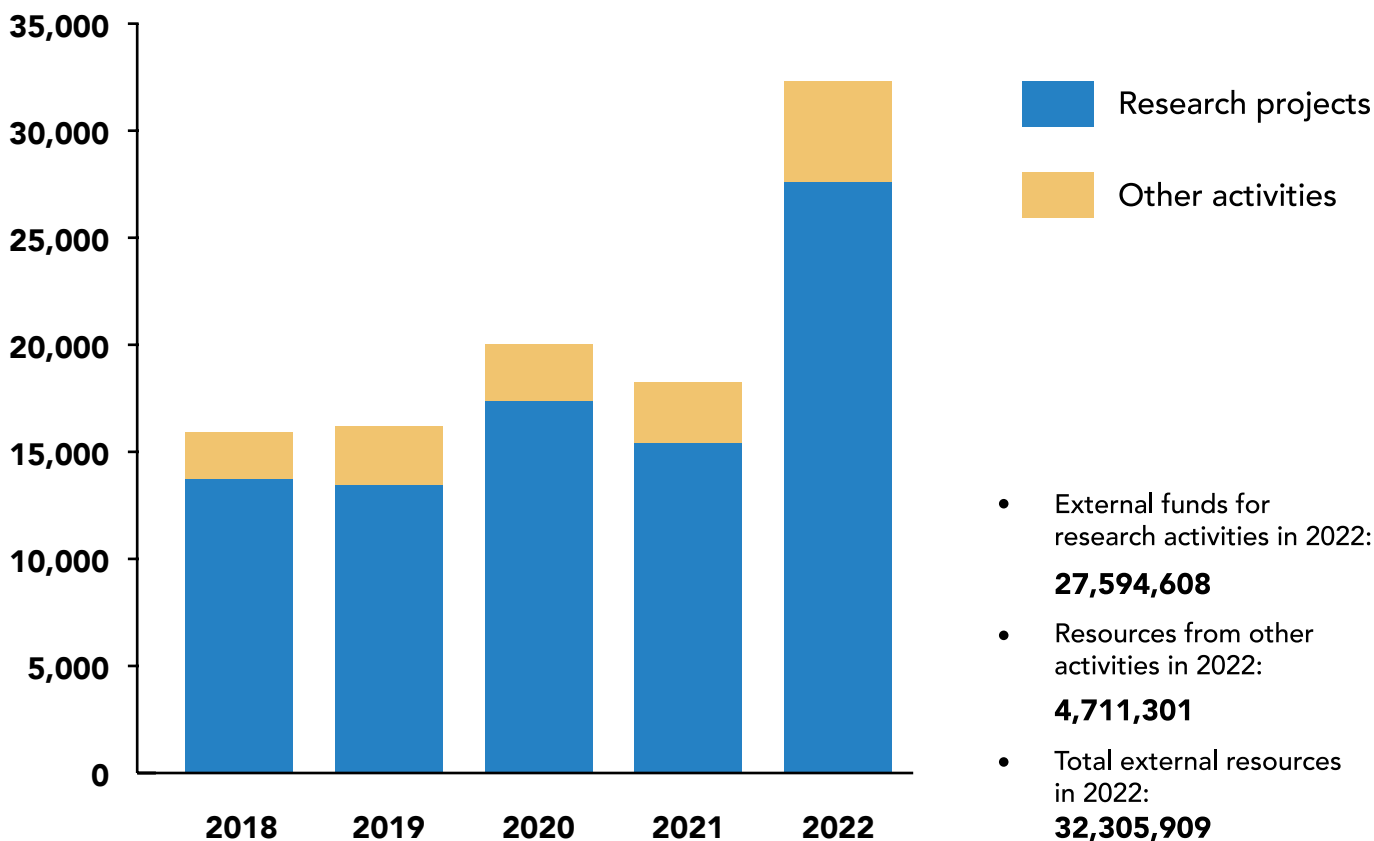
## ...AND HOW IT IS USED



**Figure 14:**  
Staff Repartition (December 2022)

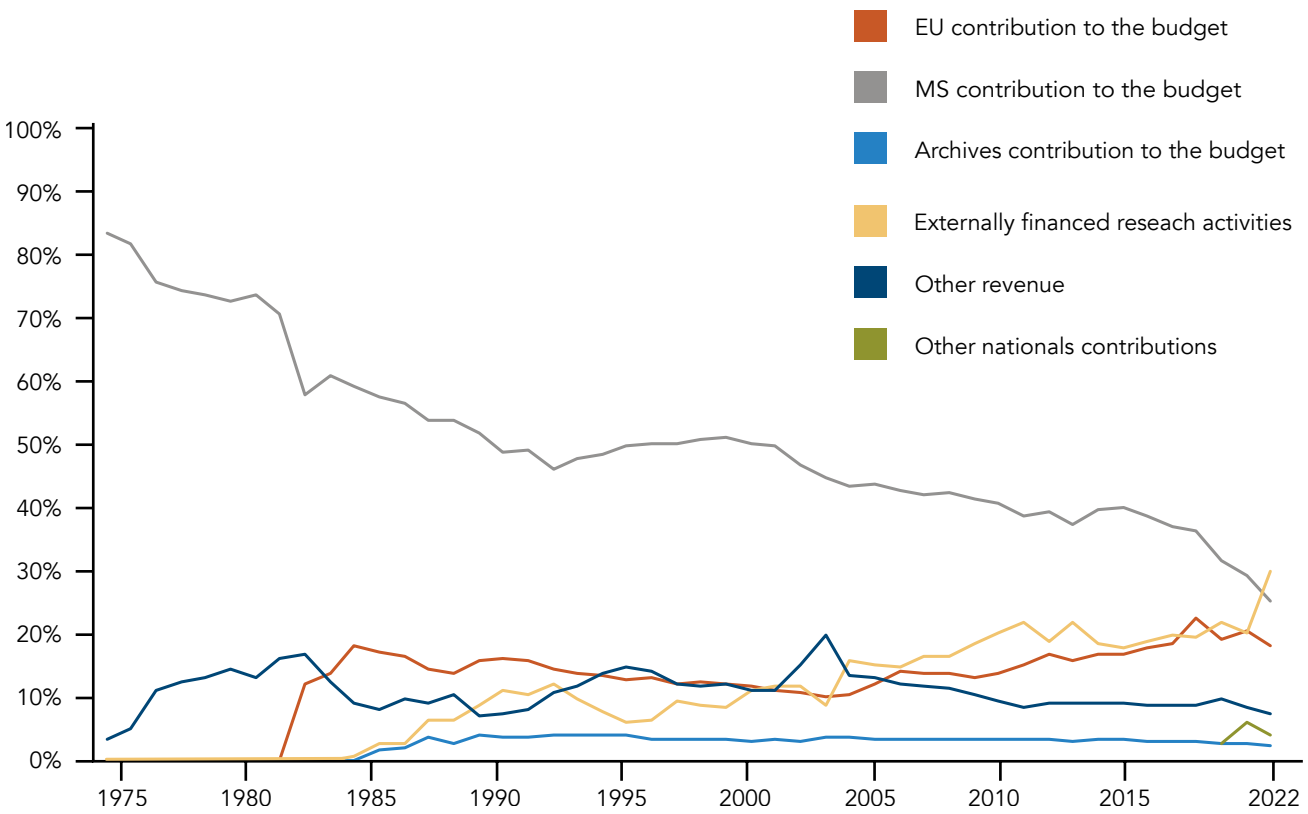


**Figure 15:**  
External resources 2018-2022



**Figure 16:**

Evolution of contributions to the EUI budget, 1975-2022



**Figure 17:**

Evolution of member states' contribution to the budget, 2011-2022

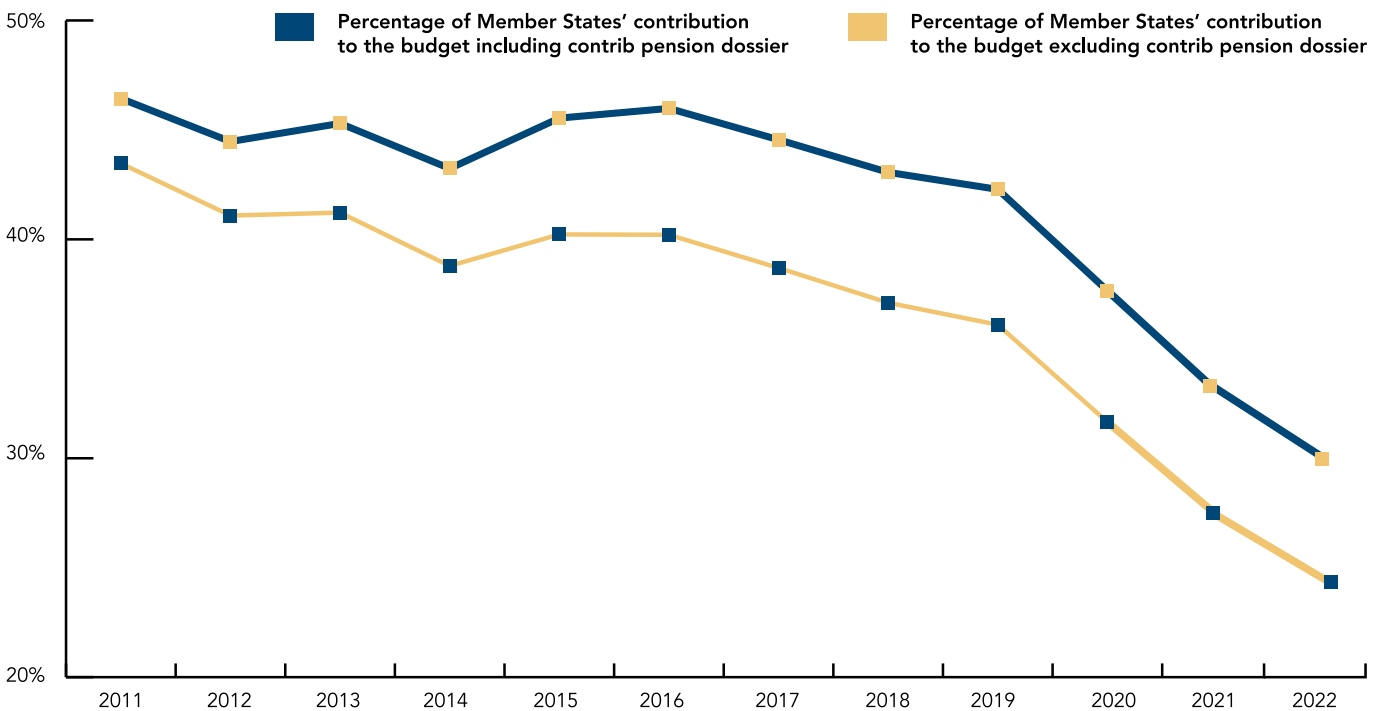




Figure 18:

EUI sources of funding in 2022

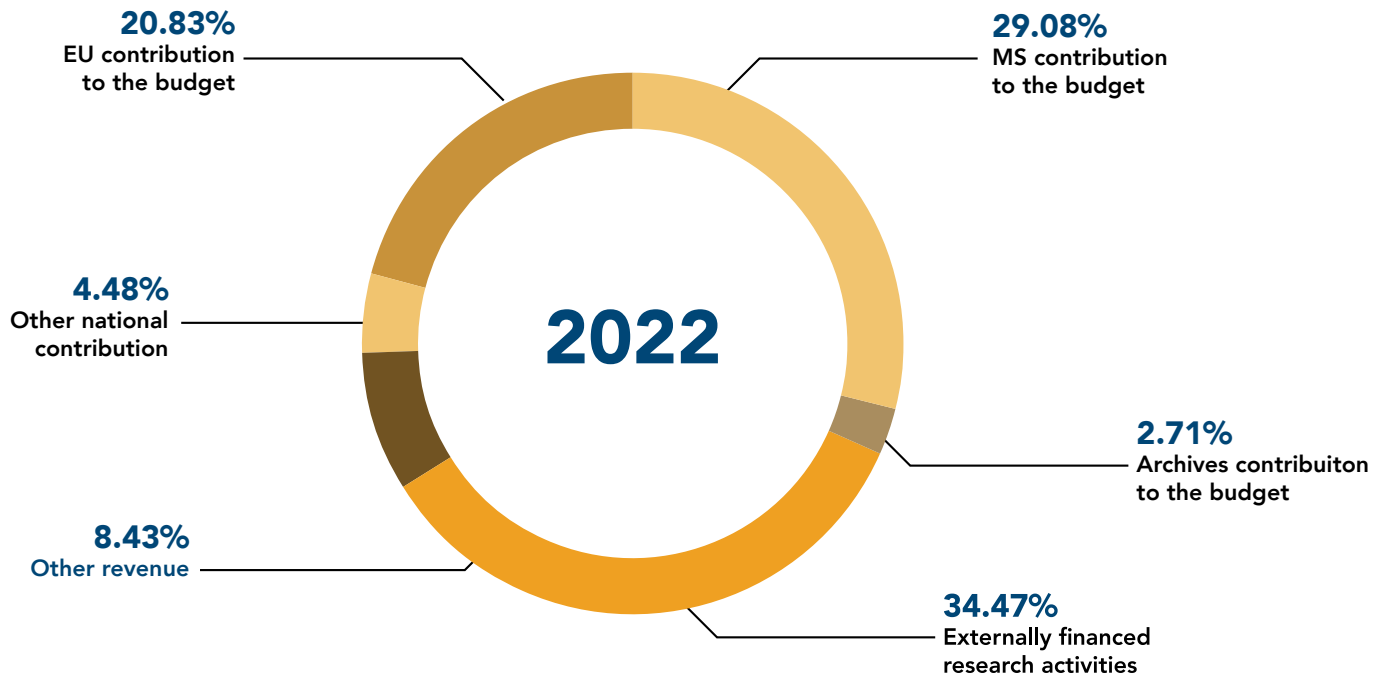
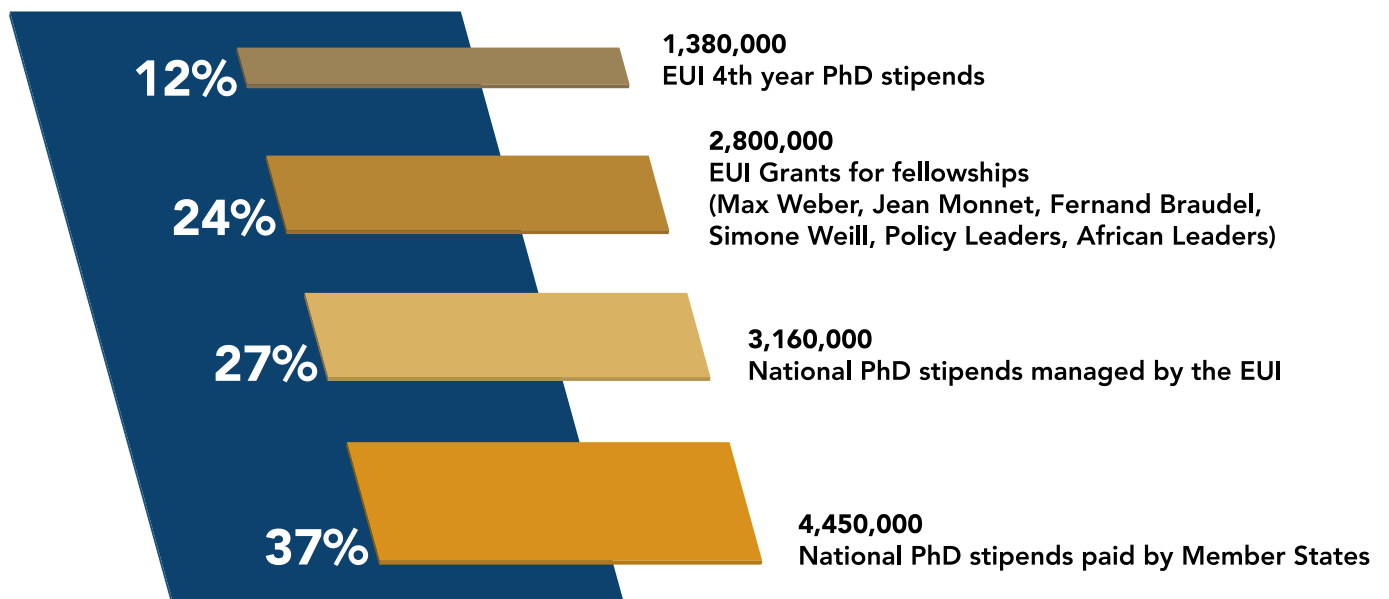


Figure 19:

Stipends disbursed in 2022 (estimate):

€11,790,000  
TOTAL



# LEADERSHIP, FACULTY, AND GOVERNANCE



**Renaud Dehousse**  
President



**Marco Del Panta**  
Secretary General

## DEANS



**Giacomo Calzolari**  
Dean of Research



**Deirdre Curtin**  
Dean of Graduate Studies



**Regina Grafe**  
Dean of External Relations



**Juho Härkönen**  
Dean of Postdoctoral Studies



**Neha Jain**  
Dean of Equality, Diversity,  
and Inclusiveness

## ACADEMIC UNITS



**Andrea Ichino**  
Department of Economics  
(Head of Department)



**Corinna Unger**  
Department of History and  
Civilisation  
(Head of Department since Sept. 2022)



**Giorgio Riello**  
Department of History and Civilisation  
(Head of Department until Sept. 2022)



**Joanne Scott**  
Department of Law  
(Head of Department)



**Elias Dinas**  
Department of Political  
and Social Sciences  
(Head of Department since Sept. 2022)



**Ellen Immergut**  
Department of Political  
and Social Sciences  
(Head of Department until Sept. 2022)



**Juho Härkönen**  
Max Weber Programme  
(Director)



**Erik Jones**  
Robert Schuman Centre  
for Advanced Studies  
(Director)



**Alexander Stubb**  
School of Transnational Governance  
(Director)

## SUPPORT SERVICES



**Jan-Paul Brouwer**  
Human Resources Service  
(Director)



**Kathinka España**  
Real Estate and Facilities Service  
(Director)



**Marco Incerti**  
Communications Service  
(Director)



**Mathias Neukirchen**  
Academic Service  
(Director)



**Roberto Nocentini**  
Budget and Financial Affairs Service  
EUI Administrative Coordinator  
(Director)



**Dieter Schlenker**  
Historical Archives  
of the European Union  
(Director)



**David Scott**  
Information and Communication  
Technology Service  
(Director)



**Júlia Serrano**  
Accounting Service  
(Chief Accountant)



**Josep Torn**  
Library  
(Director)



**Lukasz Wiczerzak**  
Internal Audit Office  
(Internal Auditor)

## FULL-TIME FACULTY (DECEMBER 2022)

### Economics

Zeinab Aboutaleb  
Sule Alan  
Jesus Bueren  
Giacomo Calzolari  
Edouard Challe  
Russell Cooper  
Giancarlo Corsetti (Joint Chair with RSC)  
Thomas Crossley  
Andrea Ichino  
David Levine (Joint Chair with RSC)  
Laurent Mathevet  
Alexander Monge-Naranjo  
Alessandro Tarrozzi

### History and Civilisation

Monika Baar (Joint Chair with RSC)  
Giancarlo Casale  
Benno Gammerl  
Regina Grafe  
Nicolas Guilhot  
Pieter Judson  
Lauren Kassell  
Lucy Riall  
Giorgio Riello  
Glenda Sluga (Joint Chair with RSC)  
Corinna Unger

### Law

Deirdre Curtin  
Peter Drahos  
Martijn Hesselink  
Neha Jain  
Claire Kilpatrick  
Sarah Nouwen  
Jurgen Kurtz (Joint Chair with RSC)  
Nicolas Petit (Joint Chair with RSC)  
Urška Šadl  
Joanne Scott  
Mathias Siems

### Political and Social Sciences

Jeffrey Checkel  
Elias Dinas  
Klarita Gërzhani  
Miriam Golden  
Juho Härkönen  
Anton Hemerijck  
Simon Hix  
Stephanie Hofmann (Joint Chair with RSC)  
Ellen Immergut  
Filip Kostelka  
Waltraud Schelkle (Joint Chair with RSC)  
Arnout van de Rijt  
Herman van de Werfhorst

### Robert Schuman Centre for Advanced Studies

Thorsten Beck  
Daniele Caramani  
Andrew Geddes  
Bernard Hoekman  
Erik Jones  
Leonardo Meeus  
Martin Ruhs  
Maarten Vink

### School of Transnational Governance

Kenneth Amaeshi  
Michael Bauer  
Adam Kamradt-Scott  
Emma Lees  
Kalypto Nicolaidis  
Georgios Papakonstantinou  
Claudio Radaelli  
Diane Stone  
Alexander Stubb  
Lauri Tierala

## EUI HIGH COUNCIL (DECEMBER 2022)

### Austria

**Stefan Griller**  
Vienna University of Economics and Business  
**Florian Pecenka**  
Permanent Representation of Austria to the EU, Brussels

### Belgium

**Pascal Buffin**  
Federal Public Service Foreign Affairs  
**Theodora Gentzis**  
Federal Public Service Foreign Affairs  
**Stefano Messina**  
Federal Public Service Foreign Affairs

### Bulgaria

**Rumyana Kolarova**  
University of Sofia

### Cyprus

**Androulla Vassiliou**  
Former EU Commissioner for Education and Culture  
Former Minister of Education  
**Terpsa Constantinidou**  
Ministry of Education, Culture, Sport and Youth

### Denmark

**Pernille Ulrich**  
Ministry of Science, Innovation and Higher Education

**Marlene Wind**  
University of Copenhagen

## **Estonia**

**Ursula Tubli**  
Ministry of Education and Research

## **Finland**

**Sami Niinimäki**  
Ministry of Education and Culture

**Tuomas Parkkari**  
Ministry of Education and Culture

**Liisa Savunen**  
Academy of Finland

## **France**

**Carle Bonafous-Murat**  
Conference of University Presidents

**Rosaly Datchi**  
Ministry of Higher Education, Research and Innovation

**Toni Legouda**  
Ministry of Higher Education, Research and Innovation

## **Germany**

**Stefan Konetzko**  
Federal Ministry of Education and Research

**Heike Mark**  
Ministry of Finance and Science of Saarland

**Sandra Greiner-Odinma**  
Ministry of Finance and Science of Saarland

**Adrian Steinert**  
Federal Ministry of Education and Research

## **Greece**

**Georgios Dellis**  
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