Gender Pay Gap Report 2018



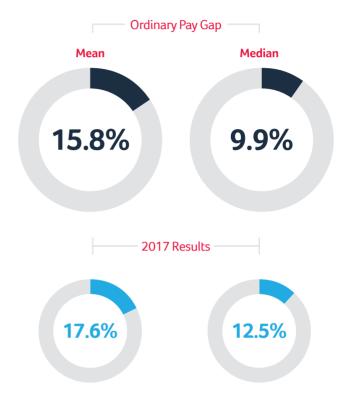
Peninsula Business Services is the largest company in the Peninsula Group of companies and is the leading provider of HR, employment law and health & safety services in the UK.

With over 32,000 clients and 900 staff, Peninsula has a pre-eminent position in the market and takes great pride in being an exciting and equitable place to work.

At Peninsula, everyone is paid for the role they have in the team and for their performance in that role. No other factors affect an employee's remuneration. Peninsula is an Equal Pay employer – men and women performing equal work receive equal pay. Peninsula does have a Gender Pay Gap – though we are pleased to report that for Ordinary (i.e. contractual) Pay, our Gender Pay Gap of 9.9% has reduced from last year's figure of 12.5%.

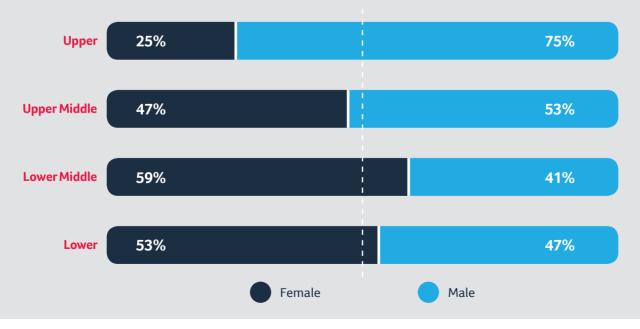
We offer excellent training and development opportunities for staff across all departments, ranging from graduate and professional training schemes in the advisory departments to management training for staff when they achieve a role of team leader or above. Peninsula consistently wins prestigious business awards for its quality performances as an employer.

This is Peninsula's second report under the UK's GPGR requirements based on the snapshot date 5^{th} April 2018.



Pay Quartiles

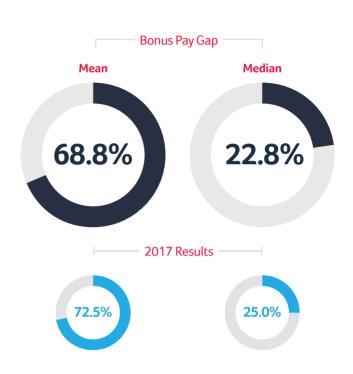
The proportion of male and female employees are split into quartile bands based on their Ordinary Pay. The banding illustrates that there is a significant gender pay gap in the upper pay quartile, a situation largely due to the large number of IT developers and health and safety consultants employed by Peninsula, both male dominated professions.

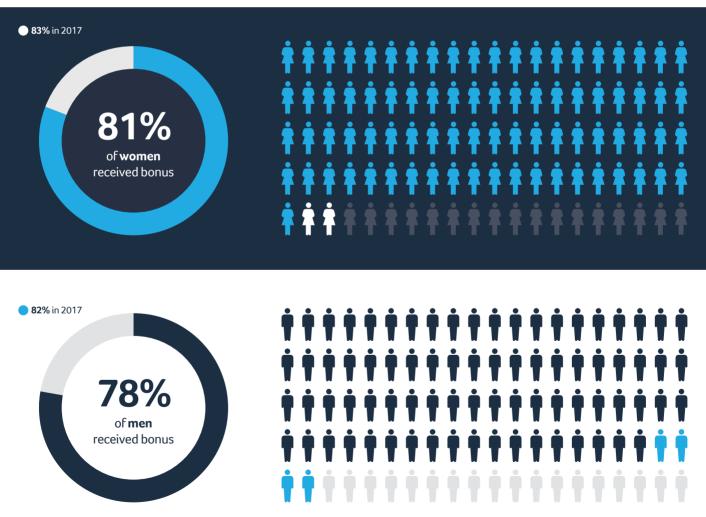


Bonus Payments

Bonus payments include bonus, commission and profit share schemes. The proportion of men and women receiving bonus payments are almost identical with 81% of women and 78% of men receiving bonuses in the year.

However, the quantum of the bonuses does vary significantly, because the figures are heavily influenced by the inclusion of sales commissions paid to the male dominated field sales team. There is Equal Pay amongst the sales team with all members paid in accordance with the same commission structure. Some of the most successful members of the sales team are women, but women are a small proportion of the team.





I confirm that the data published in this report is accurate. Peter Swift, Group Finance Director.