



PURPOSE:

IGNITE & NOURISH
flavorful EXPERIENCES

WE ARE:

MAVERICKS

Doing what has never been done before

ALLIES

Collaborating to win

VISIONARIES

Having foresight and imagination

ACHIEVERS

Getting it done, and having fun doing it

GOOD CITIZENS

Elevating each other and the communities we serve

THE COMBINATION OF
ICONIC BRANDS
& **TIGHTLY INTEGRATED**

CAPABILITIES MAKES INSPIRE

A RESTAURANT COMPANY
unlike ANY OTHER,

DELIVERING **OUTSIZED** GROWTH AND RETURNS

FACTS



\$32.5B+

in Global
System Sales



\$9B

in Global
Digital Sales



32,600+

Restaurants



2,900+

Franchisees



675,000

Company & Franchise
Team Members



3,600+

Restaurants

9

Global
Markets

\$4.8B

System
Sales

Largest Sandwich Drive-Thru Chain in the U.S.

Arby's satisfies your craving for bona fide goodness



7,700+

Restaurants

33

Global
Markets

\$2.2B

System
Sales

Largest Ice Cream Specialty Shop Chain in the World

Baskin-Robbins helps you discover your next smile



1,300+

Restaurants

8

Global
Markets

\$4.0B

System
Sales

Largest Sports Bar Chain in the U.S.

Buffalo Wild Wings turns game-time into stories worth telling



13,700+

Restaurants

38

Global
Markets

\$13.3B

System
Sales

Largest Coffee & Donuts Brand in the U.S.

Dunkin' gets America ready to get it done



2,600+

Restaurants

44

States

\$2.5B

System
Sales

Largest Owned Delivery Sandwich Brand in the U.S.

Jimmy John's fuels your life by serving kick-ass sandwiches on your terms



3,500+

Restaurants

47

States

\$5.5B

System
Sales

Largest Drive-In Chain in the U.S.

SONIC sparks moments of delightful possibility