



## Pipeline of Twinning projects



Update: July 2023

Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	Bosnia and Herzegovina	Strengthening capacities of the Agency for the Prevention of Corruption and Coordination of Fight Against Corruption (APIK)	<p>Complementary support to EUPA4BiH by fighting corruption and fight against illegal migration and cross-border crime Complementary support to EUPA4BiH by fighting corruption and fight against illegal migration and cross-border crime. The Component 3, planned to be a complementary support to the Component 1 (EUPA4BiH), is envisaged to be provided through the support to Agency for Prevention of Corruption and Coordination of the Fight against Corruption (APIK).</p> <p>The overall Objective will be to consolidate APIK's key technical and functional capacities so that it can lead BiH toward more strategic anti-corruption (prevention) policies.</p> <p>The project comprises three main and inter-dependent specific objectives:</p> <ul style="list-style-type: none"> <li>- APIK's has strong institutional development and change management capacities</li> <li>- APIK stands as the central point of anti-corruption (information and policy development) in BiH, and,</li> <li>- APIK leads BiH on outcome-level results monitoring on AC and evidence-based AC policy-making</li> </ul>	Agency for the Prevention of Corruption and Coordination of Fight Against Corruption (APIK)	1,000,000.00	Q4 2023
	Kosovo *	Support to Kosovo Civil Aviation Authority (CAA) in implementing European Common Aviation Area (ECAA)	Level of implementation of International Civil Aviation Organisation (ICAO) standards assessed and EU Management System requirements implemented	Civil Aviation Agency, Kosovo	200,000.00	Q1 2024
		Support to Vineyards and Winery sector in Kosovo	increase and improvement of grape and wine production and increase export of Kosovo wine to EU countries. It will also support in developing the capacity of the administrative staff of Department for Vineyards and Wine (DVW) within Ministry of Agriculture in order for them to be able to establish Protected Denomination of Origin (PDO) and Protected Geographical Indications (PGI) for Kosovo wines	Department for Vineyards and Wine (DVW) (within Ministry of Agriculture)	800,000.00	Q1 2024
		Enhancing the Information and Privacy Agency	To increase the performance of the Information and Privacy Agency (InPrA), by strengthening institutional capacities, management of cases through digital system, legal & regulatory, public awareness on data protection and data protection and access to public information.	Information and Privacy Agency	500,000.00	Q4 2023
		Support to the civil protection in Kosovo	to improve and strengthen capacities of Kosovo's civil protection system; to further develop relevant legislation, procedures, trainings and exercises for emergency response teams and to improve interaction of Kosovo with the Union Civil Protection Mechanism	Emergency Management Agency, Ministry of Internal Affairs	1,000,000.00	Q4 2023



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IPA	Montenegro	Complementary assistance SBS Integrated border management - Improved capacities of border police and preparation for Schengen evaluation	The Complementary assistance contribute to achieving output 1.2 - Improved capacities of border police with targeted trainings and preparation for Schengen evaluation . Assistance updating Schengen Action Plan, Capacity building in the area of capacities for detection and interception (specialized trainings) ,Provide the necessary inputs to further align the IBM Strategy with EU IBM concept	Ministry of Interior	1,500,000.00	Q1 2024
		Support to the regulation of the financial services in Montenegro	Overall Objective is to contribute to financial and economic stability by strengthening the efficiency, accountability and safety of the financial sector in Montenegro. Specific objective is to further enforce the legislation aligned with EU Acquis, supervisory practices and standards and strengthen the institutional, regulatory and administrative capacity of: a) Central Bank of Montenegro for fulfilment of requirements of EU central banking policy standards and b) Insurance Supervision Agency for enacting bylaws, setting rules and guidelines for insurance services as well as for ensuring the stable, sound, sustainable and efficient insurance market, necessary for successful participation in the single market.	Insurance Supervision Agency of Montenegro (ISA), Central Bank of Montenegro (CBM) and the Ministry of Finance	1,750,000.00	Q1 2024
		Further enhancing the functioning of Montenegrin AFCOS system with the aim of efficient protection of EU financial interest	To ensure an efficient and appropriate protection of the EU financial interests in Montenegro through supporting the improvement of competences and roles of the bodies in the AFCOS system.	The Ministry of Finance of Montenegro, Department for combating irregularities and fraud-AFCOS Office	250,000.00	Q4 2023
	North Macedonia	Strengthening the capacities for enforcement of the environmental legislation	The purpose of the project is to establish effective implementation and enforcement of environmental legislation in the country	Ministry of Environment and Physical Planning	1,000,000.00	Q3 2023
		Improving quality and comprehensiveness of environmental and health statistics	To improve the alignment of the environmental and health statistics to the EU statistical standards	State Statistical office	1,300,000.00	Q4 2023
		Effective alignment of the Legislative and institutional framework in the area of proactive disclosure and transparency of state institutions	Strengthening the administrative capacities of APRFAPI and competent stakeholders involved in mutual legal assistance of proactive disclosure of public information and transparency and accountability of state institution regarding the implementation of international and eU standards	Agency for protection of the right to free access to public information (APRFAPI) in North Macedonia	250,000.00	Q4 2023



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IPA	Serbia	Capacity Building to the Audit Authority in carrying out the functions and responsibilities under the indirect management system of the EU pre-accession assistance	Improvement and Advanced Capacity Building to the Audit Authority in carrying out the functions and responsibilities under the indirect management system of the EU pre-accession assistance	Governmental Audit Office of EU Funds	250,000.00	Q3 2023
		Support to improving working conditions and preparing the Republic of Serbia to participate in EURES	Capacity building to support the harmonization of the national labour law with the EU acquis and preparatory activities to adapt NES business processes to EURES requirements.	Ministry of Labour, Employment, Veterans and Social Affairs National Employment Service	2,000,000.00	Q1 2024
		Increasing State Audit Institution capacities through performing strategically oriented audits, measuring audit effects and improving interactions with external stakeholders	Support to SAI for development and improvement of the methodological materials for monitoring and evaluating the effects of recommendations that SAI provides, and design and implementation of the training programmes.	State Audit Institution	1,500,000.00	TBD
		Strengthening Capacities and Alignment with the EU acquis in the Area of Fisheries	Support preparation of the strategic plan and subsequently an operational programme, as well as the designation of the institutional structures for the operational programme which would need institutional strengthening. Collect and manage data in the fisheries sector as well as support in establishment of the information system.	Ministry of Agriculture, Forestry and Water Management	250,000.00	Q1 2024
		Further upgrade of education function in the Tax Administration of the Republic of Serbia	Improving institutional and administrative capacities of the Tax Administration to give a further boost to mobilization of domestic revenues. Upgrading educational centres for the needs of basic training (audit, collection, tax police) and the support function of the Tax Administration of Serbia (STA).	Ministry of Finance (Tax Administration)	1,500,000.00	Q3 2024
		Supporting further alignment with the EU acquis for food safety, veterinary, and phytosanitary policies	Enforcement of legislation and supporting the administrative structures in the area of food safety, veterinary and phytosanitary policy. Development of institutional framework for Border Inspection Posts. Raising awareness of the impact of harmonization of EU Acquis in Chapter 12 among general public.	Ministry of Agriculture, Forestry and Water Management	1,800,000.00	Q4 2024



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Eastern Partnership	Georgia	Strengthening the Capacity of the Georgian Statistical System PHASE II	<p>The overall objective of the project is to facilitate Georgia's approximation to the European Union acquis in the field of statistics, in line with the provisions envisaged under Association Agreement/ Deep and Comprehensive Free Trade Agreement (AA/DCFTA).</p> <p>The project aims to:</p> <ul style="list-style-type: none"> <li>- Assist the National Statistics Office of Georgia in further improvement of statistical capacity by enhancing methodological soundness in Standards and Classifications</li> <li>- Develop Demographic and Population Statistics in line with Government commitments and international and national needs</li> <li>- Enhance using of more administrative data for production of high-quality, timely, internationally comparable, reliable official statistics and the use of statistics by government institutions for evidence-based decision making and policy execution</li> </ul>	GEOSTAT - National Statistics Office of Georgia	1,300,000.00	Q4 2023
		Support to the instructional Stringing of the Skills Agency of Georgia	<p>The project aims to support to improved policies and regulations relating to technical, vocational education and training, including identifying labour market needs for VET focused on promoting skills and employability. In particular:</p> <ul style="list-style-type: none"> <li>- Support in further flexibilization of the qualifications system (micro-credentials, LLL), digitalization of the qualifications standards' development process</li> <li>- Support to VET colleges organizational development (HR developments) on continuous professional development for all teaching staff; teachers' networks for peer learning</li> <li>- Support in reinforcing mechanisms for business entrepreneurship and entrepreneurial education</li> </ul>	Skills Agency of Georgia, Ministry of Education and Science	1,200,000.00	Q4 2023
		Support to the institutional capacity building of Genomic Surveillance in Georgia	<p>The project aims at legislation approximation and implementation of the EU best practices in the field, the project purposes are as follows:</p> <ul style="list-style-type: none"> <li>- To enhance epidemiological and molecular (genomic) surveillance and sequencing capabilities through capacity building for the National Genomic Center in Georgia</li> <li>- To create a national data infrastructure, including BioBank for genomic data and implementing common national rules with the EU Member States</li> <li>- To reinforce cooperation in public health surveillance with EU State Members, research organizations and universities to transfer their knowledge, good practice and scientific excellence to Georgia through the NCDC&amp;PH</li> <li>- To strengthen research and cooperation capacity of the National Genomics Center and the NCDC Georgia</li> </ul>	MoldPLHSA (Ministry of Healthcare, Labour and Social Welfare) and LEPL- L. Sakvarelidze National Center for Disease Control and Public Health (NCDC&PH)	1,200,000.00	Q4 2023



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<b>Eastern Partnership</b>	Moldova	Twinning Labour Inspectorate	Strengthen the capacities of the Labour Inspectorate to fight undeclared work and other labour rights violations.	Ministry of Labour and Social Protection and State Labour Inspectorate	1,500,000.00	Q3 2023
		Twinning Competition	Strengthen the capacities of the Competition Council in Moldova to conduct effective investigations	Competition Council	1,500,000.00	Q3 2024
		Twinning Parliament	The main goal of the project is to strengthen the institutional capacity of the Parliament of Moldova for better understanding of the EU approximation process, in line with the Association Agenda. Special focus will be put on improving the structures, internal procedures as well as the capacity of the technical staff of the Parliament.	Parliament of Moldova	1,500,000.00	Q3 2023
		Twinning Agri-food	The Twinning in support of the Ministry of Agriculture and Food Industry will focus on increasing capacities for enhanced sector monitoring and evaluation (sector data management and data quality) and developing elements towards an integrated administration and control system – IACS. This will include support towards the transparent, effective and efficient administration of development funds and the creation of an EU-like paying agency.	Ministry of Agriculture and Food Industry	1,500,000.00	Q4 2023
		EU4Environment	The twinning aims to increase the capacity of public institutions to implement the legislation under the Environment Chapter of the EU-Moldova Association Agreement (AA). The focus areas will include air quality, circular economy/waste management, environmental sound management of chemicals, and integrated environmental data system.	Ministry of Environment	2,000,000.00	Q4 2023
	Ukraine	Implementing supervision over non-bank financial institutions	Implementing Effective Supervision over Non-bank Financial Institutions	National Bank of Ukraine	1,500,000.00	Q4 2023
		Maritime safety	Institutional support of the State Service for Maritime and River Transport of Ukraine in the implementation of the EU norms and standards on maritime safety	State Service for Maritime and River Transport of Ukraine	1,500,000.00	Q4 2023
		Media regulation	Supporting the audiovisual sector regulation development in Ukraine in accordance with the relevant EU acquis, experience and best practices	National Council of Television and Radio Broadcasting of Ukraine	1,300,000.00	Q4 2023



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Neighbourhood South	Algeria	Internationalisation de la recherche	<p>Ce jumelage sera probablement mis en œuvre en partie en français et en partie en anglais. <i>This twinning will probably be implemented partly in French and partly in English.</i></p> <p>La logique d'intervention repose sur quatre axes:</p> <ul style="list-style-type: none"> <li>- Mettre en place la gouvernance appropriée dans le Système National de recherche et d'innovation (SNRI) permettant de changer l'échelle des réformes en cours;</li> <li>- Accroître la participation algérienne aux programmes européens de Recherche et d'Innovation (R&amp;I), avec un accent particulier sur le domaine de la recherche environnementale et le changement climatique.</li> <li>- Aligner aux standards de qualité internationaux la Formation supérieure de l'Algérie et l'intégrer dans l'économie de la connaissance pour accroître les flux de mobilité académique de et vers l'Algérie.</li> <li>- Accroître la coopération scientifique euro-algérienne dans l'espace de Recherche et d'innovation pour faciliter le transfert de compétences et de technologie</li> </ul> <p><i>The intervention logic is based on four axes:</i></p> <ul style="list-style-type: none"> <li>- <i>Strengthen the governance of the National Research and Innovation System (SNRI) to support ongoing reforms;</i></li> <li>- <i>Increase Algerian participation in European Research and Innovation (R&amp;I) programs, with particular emphasis in the field of environmental research and climate change.</i></li> <li>- <i>Align Algerian higher education standards with international ones and integrate it into the economy of knowledge to increase the flow of academic mobility from and to Algeria.</i></li> <li>- <i>Increase EU-Algerian scientific cooperation in the Research and Innovation space to facilitate the transfer of skills and technology</i></li> </ul>	Ministère de l'Enseignement Supérieur et de la Recherche Scientifique	4,200,000.00	Q4 2023
	Israel	Support to the Commission for Standardization on post-market controls	<p>Twinning Light.</p> <p>Component 1: To build the capacity of the Commission to implement EU principles of enforcement of products safety requirements at the post-marketing stage.</p> <p>Component 2: To support the development of an action plan to implement EU administrative measures and sanctions against economic operators.</p> <p>Component 3: to support the formulation of a strategy for implementation of principles of self-regulation.</p>	Commission for Standardization, Ministry of Economy	250,000.00	Q3-Q4 2023



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Neighbourhood South	Morocco	Soutien à l'Autorité Nationale de Régulation de l'Electricité (ANRE)	Jumelage traditionnel, gestion décentralisée (entité à définir). Le jumelage vise à renforcer les compétences de l'ANRE dans son rôle de régulateur du marché électrique, notamment en ce qui concerne la fixation des tarifs, la programmation multi annuelle des réseaux, etc.	Autorité Nationale de Régulation de l'Electricité (ANRE)	1,000,000.00	Q1 2024
		Appui au déploiement opérationnel de la nouvelle Agence Nationale des Eaux et Forêts (ANEF)	Jumelage traditionnel, en gestion indirecte. Renforcer et accompagner la création et la structuration de la nouvelle Agence des Eaux et Forêts et de sa future structure publique des parcs nationaux: Appui aux thématiques de métiers, bonnes pratiques, fiscalité, modèle économique et commercial, statut et gestion du personnel, formation.	Agence Nationale des Eaux et Forêts (ANEF)	1,250,000.00	Q4 2023
		Appui au Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	Jumelage traditionnel - en gestion indirecte pour une continuation de l'appui institutionnel au Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	TBD	Q3 2023
		Appui à la Banque Centrale du Maroc (Bank Al Maghrib) dans la promotion de l'Inclusion Financière	Jumelage traditionnel, a priori en gestion décentralisée (CAP RSA - TBC). Objectif: renforcement de la réglementation de l'inclusion financière au Maroc sur la base de ou des expérience(s) européenne(s).	Banque Centrale du Maroc (Bank Al Maghrib)	850,000.00	Q1 2024
	Palestine**	Support to the Palestinian Monetary Authority (PMA)	Support the PMA in developing and improving its (i) governance and compliance; (ii) digital transformation, and (iii) electronic payment systems in order to enable the PMA to implement its mandate efficiently and effectively in accordance with best practices.	Palestinian Monetary Authority (PMA)	2,000,000.00	Q3 2023
		Support to the Revenue Commission	Support the Revenue Commission on a selected number of reform measures following the implementation of the Tax Reform Plan 2022-2026	Ministry of Finance - Revenue Commission	2,000,000.00	Q4 2023 - Q1 2024
		Support to civil protection and disaster risk management in Palestine	Strengthening the capacities of the Ministry of Interior to effectively address disaster risks in Palestine	Ministry of Interior	1,500,000.00	Q1 2024



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INTPA	Cambodia	Support to the Revenue Mobilization with Ministry of Economy and Finance (General Department of Taxation)	To improve voluntary tax compliance by enhancing operational efficiency and quality service to taxpayers. Areas of supports includes the implementation of new personal income tax, tax audit , and staff capacity building	Ministry of Economy and Finance of Cambodia (General Department of Taxation)	2,500,000.00	Q3 2023
		Transforming Technical Education EU-Cambodia Partnership 2024-2027 -Support to the Cambodian Ministry of Education, Youth and Sport on technical secondary education.	To contribute to the following induced outputs: Improved curriculum of technical education ("dual training system") with a focus on low carbon, climate-adapted techniques, hand in hand with digitalisation; Improved teacher training in technical education; Increased gender equality in access to STEM majors in higher education with a focus on climate change adaptation and mitigation measures. The project is closely linked with the two Team Europe Initiatives (TEIs) in the country on industrial and agriculture value chains.	Cambodian Ministry of Education, Youth And Sport (MoEYS)	2,000,000.00	Q4 2023
	El Salvador	Digital identity	Institutional setting, regulatory framework and training in support of the deployment of the national digital identity system throughout the country, in particular at the municipal level.	Secretariat of Innovation at Central level, plus a set of municipalities	1,000,000.00	Q1 2024
	Mongolia	Support to the Justice system of Mongolia - JU-MO	Contribute to the successful reform of the justice system in Mongolia, by improving the quality and strengthening the capacities of the judiciary, by increasing the efficiency, the performance and the accountability of the judicial system and by improving accessibility and raising confidence in justice.	Supreme Court of Justice of Mongolia	1,500,000.00	Q4 2023 - Q1 2024
	Nigeria	EU support to Nigeria Federal Ministry of Agriculture and Rural Development (FMARD)	The objective of the grant is to support the Fedral Ministry of Agriculture in addressing a specific policy issue in the agricultural sector critical for the sector development. The project will support policy dialogue on climate-smart agriculture, planned and agreed policy reforms in the partner country, and capacity building of beneficiary administration.	Federal Ministry of Agriculture and Rural Development	1,000,000.00	Q4 2023
	Tanzania	Capacity building for capital markets development in Tanzania	The project will provide capacity building to capital market stakeholders in Tanzania to enable them to better facilitate the intermediation of long-term funds, including green and innovative finance.	Capital markets and Securities Authority	2,000,000.00	Q3 2023
	Zambia	Support to the National Assembly's parliamentary reforms and modernisation programme	TBD	National Assembly of the Republic of Zambia	1,700,000.00	Q4 2023

\* This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo Declaration of Independence

\*\* This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.





# Open call for proposals

Update: July 2023



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<b>IPA</b>	Albania	AL 20 IPA JH 02 23	Strengthening the efficiency, integrity and professionalism of the justice system by improving the capacity of the Albanian School of Magistrates	Cfp open	School of Magistrates (SoM)	15/09/2023	1,000,000.00
	Montenegro	MN 21 IPA AG 01 23	Strengthening Capacities in Agricultural and Rural Development Sector for Common Agricultural Policy Implementation	Cfp open	Ministry of Agriculture, Forestry and Water Management	29/09/2023	1,900,000.00
<b>Eastern Partnership</b>	Azerbaijan	AZ 20 ENI JH 01 23	Support to further improvement of the migration management system in Azerbaijan	Cfp open	State Migration Service	14/09/2023	1,500,000.00
	Georgia	GE 21 NDICI SO 01 23	Enhancement of Safe and Healthy Working Environments in Georgia in line with EU standards and best international practice	Cfp open	MoiDPLHSA (Ministry of Healthcare, Labour and Social Welfare) and LEPL-Labour Inspection Office (LIO)	22/09/2023	1,200,000.00
<b>Neighbourhood South</b>	Jordan	JO 20 ENI JH 01 23	EU Support to Enhance Cybersecurity in Jordan	Cfp open	National Cyber Security Center (NCSC)	7/09/2023	1,400,000.00
		JO 22 NDICI OT 01 23	Strengthening the Capacity of the Institution of Public Administration	Cfp open	Institute of Public Administration	11/09/2023	1,800,000.00
<b>INTPA</b>	Madagascar	MG 22 NDICI JH 01 23	Appui à la lutte contre le blanchiment et au recouvrement des avoirs illicites à Madagascar	Cfp open	SAMIFIN (service de renseignements financiers) et ARAI (agence de recouvrement des avoirs illicites)	9/10/2023	2,000,000.00
	Cambodia	KH 22 NDICI ST 01 23	Support to the National Statistical System with the National Institute of Statistics	Cfp open	Ministry of Planning/ National Institute of Statistics (NIS)	15/11/2023	2,000,000.00