Financial Statements of

HABITAT FOR HUMANITY – EDMONTON SOCIETY

Year ended December 31, 2021

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying financial statements for the year ended December 31, 2021 are the responsibility of management and have been reviewed and approved by senior management. The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and of necessity, include some amounts that are based on estimates and judgment.

To discharge its responsibility for the integrity and objectivity of financial reporting, management maintains systems of financial management and internal control which give consideration to costs, benefits and risks that are designed to:

- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations, and properly recorded so as to maintain accountability of donations and other revenue.
- safeguard the assets and properties under Habitat for Humanity Edmonton Society's administration.

Habitat for Humanity - Edmonton Society carries out its responsibility for the financial statements through its Board of Directors. The Board of Directors meets with management and KPMG LLP to review financial matters, and to approve the financial statements upon finalization of the audit. KPMG LLP has free access to the Board of Directors.

KPMG LLP provides an independent audit of the financial statements. Their examination is conducted in accordance with Canadian Generally Accepted Auditing Standards and includes tests and procedures, which allow them to report on the fairness of the financial statements prepared by management.

Ann-Marie Reddy

President and Chief Executive Officer Habitat for Humanity – Edmonton Society

March 24, 2022



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INDEPENDENT AUDITORS' REPORT

To the Directors of Habitat for Humanity - Edmonton Society

Opinion

We have audited the financial statements of Habitat for Humanity - Edmonton Society (the Entity), which comprise:

- the statement of financial position as at December 31, 2021
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flow for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies (Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2021, and its results of its operations, its changes in net assets and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Entity's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represents the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

KPMG LLP

Edmonton, Canada March 24, 2022

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Statement of Financial Position

As at December 31, 2021, with comparative information for 2020

| | 2021 | 2020 |
|--|--|---|
| Assets | | |
| Current assets: | | |
| Cash | \$ 9,971 | \$ 4,398 |
| Accounts receivable (note 3) Current portion of mortgages receivable (note 4) | 759,982 1,831,866 | 1,363,357 1,536,207 |
| Homes held for sale (Schedule 1) | 24,972,200 | 36,886,696 |
| Construction in progress (Schedule 1) | 515,912 | 2,080,786 |
| Land for future builds (Schedule 1) | 1,079,440 | 1,149,537 |
| Other current assets (note 5) | 266,059 | 465,396 |
| | 29,435,430 | 43,486,377 |
| Mortgages receivable (note 4) | 45,757,505 | 41,894,186 |
| Investments (note 6) | 4,798,930 | 1,292,445 |
| Capital assets (note 7) | 1,695,982 | 1,793,677 |
| | \$ 81,687,847 | \$ 88,466,685 |
| Current liabilities: Operating loan (note 8) Accounts payable and accrued liabilities (note 9) Due to Partner Families (note 10) Due to affiliates (note 11) Deferred contributions (note 12) Deferred capital contributions (note 13) Current portion of term debt (note 8) | \$ 2,627,665 660,112 1,731,423 21,875 62,141 26,338 5,829,245 | \$ 2,658,332 965,377 1,952,907 141,875 990,439 3,474 8,280,630 |
| | 10,958,799 | 14,993,034 |
| Deferred capital contributions (note 13) | 148,578 | 80,468 |
| Term debt (note 8) | 17,505,892 | 16,067,121 |
| | 28,613,269 | 31,140,623 |
| Net assets: Internally restricted | 4,798,930 | 1,292,445 |
| Invested in capital assets | 1,521,066 | 1,709,735 |
| Unrestricted | 46,754,582 | 54,323,882 |
| Commitments (note 19) Impact of COVID-19 (note 21) | 53,074,578 | 57,326,062 |
| | \$ 81,687,847 | \$ 88,466,685 |

See accompanying notes to financial statements.

Chair, Board of Directors

Chair, Audit & Risk Committee

Statement of Operations

Year ended December 31, 2021, with comparative information for 2020

| | | 2021 | | 2020 |
|--|----|--------------|----|--------------|
| Revenues: | | | | |
| Donations and fundraising (note 14) | \$ | 1,082,624 | \$ | 2,293,849 |
| In kind donations | • | 233,445 | • | 249,995 |
| Government grants (note 15) | | 2,419,509 | | 3,971,230 |
| Other income | | 348,136 | | 269,723 |
| Investment income | | 275,974 | | 84,218 |
| | | 4,359,688 | | 6,869,015 |
| Sales and cost of sales (note 16): | | | | |
| Home sales | | 23,101,306 | | 13,132,675 |
| Cost of home sales and building operations | | (27,954,754) | | (15,706,895) |
| | | (4,853,448) | | (2,574,220) |
| Program expenses (Schedule 2): | | | | |
| Homeowner and community support | | (1,159,698) | | (1,047,777) |
| Interest on bank overdraft and debt | | (786,300) | | (871,779) |
| Volunteer support | | (299,524) | | (354,199) |
| Capacity building | | (144,504) | | (287,374) |
| | | (2,390,026) | | (2,561,129) |
| Net program activity | | (2,883,786) | | 1,733,666 |
| ReStore (Schedule 3): | | | | |
| Revenue | | 5,005,731 | | 3,910,903 |
| Expenses | | (3,839,212) | | (2,880,753) |
| | | 1,166,519 | | 1,030,150 |
| Prefab Contribution Centre: | | | | |
| Revenue | | 108,228 | | 144,737 |
| Expenses | | (103,628) | | (153,362) |
| | | 4,600 | | (8,625) |
| General and administrative expenses (Schedule 4) | | (2,538,817) | | (2,636,162) |
| (Deficiency) excess of revenue over expenses | \$ | (4,251,484) | \$ | 119,029 |

See accompanying notes to the financial statements.

Statement of Changes in Net Assets

Year ended December 31, 2021, with comparative information for 2020

| | Internally restricted | Invested in capital assets | Unrestricted | 2021 | 2020 |
|---------------------------------|-----------------------|----------------------------|------------------|---------------------|------------|
| Balance, beginning of year | \$ 1,292,445 | \$ 1,709,735 | \$ 54,323,882 | \$ 57,326,062 \$ | 57,207,033 |
| Excess of revenue over expenses | - | 11,521 | (4,263,005) | (4,251,484) | 119,029 |
| Transfers | 3,506,485 | - | (3,506,485) | - | - |
| Investment in capital assets | - | (39,119) | 39,119 | - | - |
| Amortization of capital assets | - | (161,071) | 161,071 | - | - |
| Balance, end of year | \$ 4,798,930 | \$ 1,521,066 | \$ 46,754,582 | \$ 53,074,578 \$ | 57,326,062 |

See accompanying notes to the financial statements.

Statement of Cash Flows

Year ended December 31, 2021, with comparative information for 2020

| | | 2020 |
|---|-------------------|---------------|
| Cash provided by (used in): | | |
| Operations: | | |
| Excess of revenues over expenses | \$ (4,251,484) | \$ 119,029 |
| Non-cash Items: | | |
| Amortization of capital assets | 161,071 | 148,535 |
| Amortization of deferred capital contributions | (11,521) | (2,895) |
| | (4,101,934) | 264,669 |
| Change in non-cash working capital: | | |
| Decrease (increase) in accounts receivable | 603,375 | (637,813) |
| (Increase) in mortgage receivable | (4,158,978) | (2,543,416) |
| Decrease in homes held for sale | 11,914,496 | 3,572,975 |
| Decrease (increase) in construction in progress | 1,564,874 | (1,994,563) |
| Decrease in land for future builds | 70,097 | 1,279,372 |
| Decrease in other current assets | 199,337 | 65,106 |
| (Decrease) increase accounts payable and | | |
| accrued liabilities | (305,265) | 220,636 |
| (Decrease) in due to Partner Families | (221,484) | (45,095) |
| (Decrease) increase in due to affiliates | (120,000) | 119,067 |
| Increase in deferred capital contributions | 102,495 | 86,837 |
| (Decrease) in deferred contributions | (928,298) | (574,391) |
| | 4,618,715 | (186,616) |
| Investments: | | |
| Increase in investments | (3,506,485) | (661,147) |
| Purchase of capital assets | (63,376) | (123,339) |
| <u> </u> | (3,569,861) | (784,486) |
| | | |
| Financing: | (00.007) | (000,000) |
| Repayments of operating loan | (30,667) | (682,693) |
| Proceeds from debt | - (4.040.044) | 2,233,675 |
| Repayments of debt principal | (1,012,614) | (581,109) |
| | (1,043,281) | 969,873 |
| Increase (decrease) in cash | 5,573 | (1,229) |
| Cash, beginning of year | 4,398 | 5,627 |
| Cash, end of year | \$ 9,971 | \$ 4,398 |

See accompanying notes to the financial statements.

Notes to Financial Statements

Year ended December 31, 2021

1. Purpose of the Society:

Habitat for Humanity - Edmonton Society (the "Society") is a housing charity operating in affiliation with Habitat for Humanity Canada and Habitat for Humanity International. The Society's vision is to see a world where everyone has a safe and decent place to live.

The Society operates throughout northern Alberta with a mission to mobilize volunteers and community partners to support the acquisition of affordable housing and the promotion of home ownership as a means to breaking the cycle of poverty. In order to support administrative and fundraising efforts, the Society also sells donated goods and materials at stores called ReStore. The Society has an additional social enterprise through the Prefab Contribution Centre whereby excess capacity is mobilized to build walls and floors for third parties.

The Society is incorporated under the *Societies Act* of the Province of Alberta, is a registered charity with Canada Revenue Agency, and is not subject to income taxes.

In order to enter the Society's homeownership program, a family must meet certain eligibility criteria. Once these criteria have been met, a family is accepted into the program and becomes a Partner Family. Partner Families purchase a Society-owned home through an affordable mortgage that requires monthly payments of no more than 30% of the Partner Family's annual income at inception.

When a Partner Family leaves the program, the Society holds a right of first refusal to repurchase the home sold to a Partner Family. At the time of exiting the home, Partner Families are entitled to their principal mortgage payments less amounts required to repair damage to the home. Additionally, depending on their tenure in the program, some Partner Families may also be entitled to share in market appreciation of the home.

2. Significant accounting policies:

a) Basis of presentation:

The financial statements are prepared by management in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook.

b) Controlled entities:

Condominium corporations controlled by the Society are not consolidated in these statements.

c) Cash:

Cash consists of cash on hand.

Notes to Financial Statements (continued)

Year ended December 31, 2021

2. Significant accounting policies:

d) Mortgages receivable:

The Society provides non-interest-bearing mortgages to its Partner Families. Mortgages are recorded at fair value at inception and are subsequently recognized at amortized cost.

Historically, the Society offered forgivable second mortgages to certain Partner Families. Due to the uncertainty of collection, these forgivable second mortgages are recognized at a fair value of zero. If conditions arise that require forgivable portions to be repaid, or the right to forgiveness has been forfeited, the previously forgivable portion will be recognized as revenue.

e) Homes held for sale:

Homes held for sale are reported at the lower of cost or net realizable value. Net realizable value is determined as market value (appraised value). Any excess costs over net realizable value are expensed in the year in which the impairment is identified.

f) Construction in progress:

Construction in progress comprises land, materials, labour, and other manufacturing costs accumulated to date for homes not yet completed. Construction in progress is valued at the lower of cost or net realizable value and any excess costs over net realizable value is expensed in the year in which the impairment is identified.

g) Land for future builds:

Land for future builds includes fully serviced lots and raw land purchased for development. Land is valued at the lower of cost or net realizable value and includes lot costs, undeveloped land costs, underground servicing, and rezoning fees.

h) Capital assets:

Capital assets are recorded at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution. Capital assets are amortized on a straight-line basis over the assets' estimated useful lives as follows:

Building Habitat Centre 25 years
Construction equipment 5 years
Leasehold improvements lease term
Automotive equipment 5 years
Office equipment 5 years
Retail equipment 5 years

Notes to Financial Statements (continued)

Year ended December 31, 2021

2. Significant accounting policies (continued):

i) Revenue recognition:

The Society follows the deferral method of accounting for contributions, which include donations and government grants. Restricted contributions are recognized as revenue during the year in which the related construction costs are incurred for projects under development. Unrestricted contributions and pledges are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Unrestricted investment income is recognized when earned. Restricted investment income is recognized in revenue in the year in which the related expenses are incurred.

Externally restricted capital contributions are deferred and amortized into revenue at the corresponding amortization rate of the related capital assets.

Home sales are recognized at the date the mortgage is entered into, at which time all the rights and responsibilities of ownership are transferred to partner families.

ReStore sales consist entirely of donated merchandise. Revenue is recognized when the merchandise is sold.

Prefab Contribution Centre sales are recognized when the merchandise is sold.

j) Donated goods and services:

Goods donated to ReStore are not recorded as inventory in these financial statements because the fair value cannot be reasonably determined.

Other donated goods or services are recorded when the fair value can be reasonably estimated.

A substantial number of volunteers make significant contributions of their time to the Society, in all facets of the organization including the building of homes, the operation of two social enterprises (Prefab Contribution Centre and ReStore), the Partner Family selection process and other ancillary tasks such as administration. The fair value of this contributed time is not quantifiable and thus is not reflected in these financial statements.

Notes to Financial Statements (continued)

Year ended December 31, 2021

2. Significant accounting policies (continued):

k) Internally restricted net assets:

The Board has approved the restriction of certain net assets to be used in the future to fund home repurchases.

Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment at the end of the fiscal year. Where an impairment is identified, the Society determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Society expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

m) Use of estimates:

The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expense during the year. Actual results could differ from these estimates.

Notes to Financial Statements (continued)

Year ended December 31, 2021

3. Accounts receivable:

| | 2021 | 2020 |
|---|-------------------------|--------------------------|
| Canada Emergency Wage Subsidy Grants | \$ 18,539 573,979 | \$ 689,799 430,000 |
| Trade Other | 59,793 23,179 | 129,725 99,410 |
| Due from condominium corporations | 84,492 | 14,423 |
| | \$ 759,982 | \$ 1,363,357 |

4. Mortgages receivable:

The Society's mortgages receivable include two main types of mortgages, both of which are non-interest bearing. These mortgages are initially recorded at fair value, which is estimated as the present value of all future cash receipts, discounted using the prevailing market interest rate. These mortgages are subsequently recognized at amortized cost. Both the initial fair value adjustment and the annual amortization are recognized in cost of goods sold (note 16).

a) Legacy Mortgages:

A non-interest bearing first mortgage ("Legacy Mortgage") which is preceded by a minimum one-year tenancy period. A Partner Family is considered a tenant in the first year of occupancy until they complete the requirements to become a homeowner. During this phase, monthly tenancy deposits are collected by the Society and will be applied against the opening mortgage for qualifying families. Mortgage repayment terms are based on family income levels, which are reviewed annually. During the year, there were 25 (2020 - 35) Legacy Mortgages signed, bringing the total number of Legacy Mortgages to 264 (2020 - 271).

b) Open Market Mortgages:

A non-interest bearing second mortgage ("Open Market Mortgage") where a third-party financial institution holds an interest-bearing first mortgage offered at preferred interest rates, while the Society holds a non-interest bearing second mortgage that is fully payable after 20 years. The opening first mortgage is between 30% and 50% of the home sales value, with the initial mortgage proceeds being paid directly to the Society. These first mortgages are strictly between the Partner Family and the financial institution, and thus are arms-length to the Society. There is no required one-year tenancy period for these Partner Families. During the year there were 60 (2020 - 14) Open Market Mortgages signed, bringing the total number of Open Market Mortgages to 82 (2020 - 25).

Notes to Financial Statements (continued)

Year ended December 31, 2021

4. Mortgages receivable (continued):

| | 2021 | 2020 |
|---|---------------------------------|----------------------------------|
| Legacy Mortgages | | |
| Gross receivable Unamortized fair value adjustment | \$ 49,377,492 (9,294,251) | \$ 51,331,615 (10,106,588) |
| Amortized cost | 40,083,241 | 41,225,027 |
| Less: current portion | (1,850,484) | (1,488,312) |
| Long-term portion | \$ 38,232,757 | \$ 39,736,715 |
| | | |
| | 2021 | 2020 |
| Open Market Mortgages | | |
| Gross receivable Unamortized fair value adjustment | \$ 11,005,196 (3,499,066) | \$ 3,256,160 (1,050,794) |
| Amortized cost | 7,506,130 | 2,205,366 |
| Less: current portion | 18,618 | (47,895) |
| Long-term portion | \$ 7,524,748 | \$ 2,157,471 |
| | | |
| | 2021 | 2020 |
| Total Mortgages | | |
| Amortized cost | 47,589,371 | 43,430,393 |
| Less: current portion | (1,831,866) | (1,536,207) |
| Long-term portion | \$ 45,757,505 | \$ 41,894,186 |

During 2021, there were 35 (2020 - 29) homes repurchased from Partner Families with total accumulated equity of 2,045,733 (2020 - 1,899,325) paid to Partner Families. Additionally, the Society refunded tenancy deposits to 12 Partner Families (19 – 2020), for a total of 122,060 (2020 - 297,624).

Notes to Financial Statements (continued)

Year ended December 31, 2021

4. Mortgages receivable (continued):

c) Forgivable second mortgages:

Forgivable second mortgages, representing 20% of the appraised value of homes sold, relate to properties sold by the Society from 1998 to 2005. Repayments of second mortgages, based on the resale of the home, are governed by the following terms: within the first 12 years of issuance, full repayment is required; from 12 years to 25 years a predetermined discounted repayment is required; and after 25 years the mortgage is fully forgiven.

At December 31, 2021, 27 (2020 - 33) forgivable second mortgages remain, totaling \$956,755 (2020 - \$1,279,921). These balances are reflected at a fair value of \$0. During 2021 there were no (2020 - 2) forgivable second mortgage repayments and 1 (2020 - 3) forgiven second mortgages.

d) Right of first refusal:

Beginning in 2006, the Society included a clause in mortgage agreements which allows the Society the right of first refusal to repurchase homes should the Partner Family decide to sell their home. The required buyback payment is calculated as the difference between the original sale price of the home to the Partner Family less any outstanding balances on the related mortgage.

5. Other current assets:

| | 2021 | 2020 |
|--|-----------------------------------|---|
| Laurel land deposit Prepaid rent and insurance Consumable inventory Other deposits | \$ 165,195 74,037 26,827 | \$ 200,000 127,246 111,323 26,827 |
| | \$ 266,059 | \$ 465,396 |

Notes to Financial Statements (continued)

Year ended December 31, 2021

6. Investments:

| | 2021 | 2020 |
|--|--|---|
| Cash and short-term Fixed income Canadian equities Non-Canadian equities | \$ 1,113,749 1,506,685 874,138 1,304,358 | \$ 62,280 571,319 240,328 418,518 |
| | \$ 4,798,930 | \$ 1,292,445 |

7. Capital assets:

| | | | | 2021 | 2020 |
|--|---|----|--|---|---|
| | Cost | - | ccumulated amortization | Net book value | Net book value |
| Building, Habitat Centre Land Retail equipment Automotive equipment Office equipment Construction equipment Leasehold improvements | \$ 2,364,274 235,000 329,906 427,371 552,995 212,321 299,197 | \$ | 1,110,991 208,901 400,252 496,941 212,178 295,819 | \$ 1,253,283 235,000 121,005 27,119 56,054 143 3,378 | \$ 1,338,641 235,000 129,217 44,494 28,636 9,772 7,917 |
| | \$ 4,421,064 | \$ | 2,725,082 | \$ 1,695,982 | \$ 1,793,677 |

Amortization of construction equipment and equipment under capital lease during the year of \$3,807 (2020 - \$17,182) is recognized as part of the total cost of home sales and building operations and thus is not separately reflected in the Statement of Operations. Total amortization recognized during the year is \$161,071 (2020 - \$148,535).

Notes to Financial Statements (continued)

Year ended December 31, 2021

8. Operating and term loans:

| | 2021 | 2020 |
|---|------------------------|------------------------|
| Operating loan | \$ 2,627,665 | 2,658,332 |
| Fixed term loan (35), interest at 2.13% per annum due March 30, 2026 | 1,119,599 | - |
| Fixed term loan (31), interest at 2.05% per annum due November 30, 2023 | 954,998 | 995,820 |
| Fixed term loan (28), interest at 2.00% per annum due February 28, 2024 | 3,174,679 | - |
| Fixed term loan (15), interest at 3.70% per annum, to March 30, 2023, 0.15% per annum above prime lending rate thereafter, due March 30, 2022 | 5,029,629 | 5,233,713 |
| Fixed term loan (16), interest at 3.80% per annum, to March 30, 2023, 0.15% per annum above prime lending rate thereafter, due March 30, 2023 | 5,034,487 | 5,236,712 |
| Fixed term loan, interest at 3.50% per annum, to March 30, 2021, 0.15% per annum above prime lending rate thereafter, due March 30, 2024 | - | 5,227,653 |
| Fixed term loan (37), interest at 0.15% per annum due November 30, 2023 | 943,768 | - |
| Fixed term loan (14), interest at 2.79% per annum, to May 14, 2025, 0.15% per annum above prime lending rate thereafter, due March 30, 2026 | 3,886,656 | _ |
| Fixed term loan (36), interest at 3.13% per annum, due August 30, 2026 | 3,176,321 | - |
| Fixed term loan, interest at 2.05% per annum, due January 31, 2021 - August 30, 2021 | - | 7,638,853 |
| CMHC term loan, interest at 0%, payable in full on February 6, 2023 | 15,000 | 15,000 |
| Total debt | 25,962,802 | 27,006,083 |
| Less: current portion of term loans Less: operating loan | 5,829,245 2,627,665 | 8,280,630 2,658,332 |
| | \$ 17,505,892 | \$ 16,067,121 |

Notes to Financial Statements (continued)

Year ended December 31, 2021

8. Operating and term loans (continued):

- a) Operating loan, available by way of prime rate loans, letters of credit and stand-by letters of guarantee, authorized to \$6,500,000, due on demand and secured by assignment general mortgage and homes held for sale excluding properties located on Crown, Metis, or leased land in addition to a general security agreement covering all property.
- b) Committed revolving facility, available by way of fixed and floating rate term loans, authorized to \$27,500,000, amortized to a maximum of 20 years, secured by demand promissory notes and assignment of general mortgage and homes held for sale excluding properties located on Crown, Metis, or leased land in addition to a general security agreement covering all property.

The funds available under the operating loans are reduced by any outstanding letters of credit issued pursuant to this facility agreement. At December 31, 2021, the Society had outstanding letters of credit, totaling \$22,000 (2020 - \$791,370).

The Society must maintain a Debt Service Coverage (DSC) ratio of not less than 100% at all times. The DSC is adjusted by certain non-recurring or unusual items that may occur during the period. At December 31, 2021, the Society was in compliance with the DSC ratio.

The level of financing under the committed revolving facility and operating loan will at all times be the lessor of:

- A. Authorized Credit Limits and
- B. The total of:
 - i) 60% of the principal balance of first position mortgages on eligible first position mortgages in good standing plus;
 - ii) 60% of the value of eligible properties held for resale.

Interest of \$723,447 (2020 - \$771,987) for fixed term loans is included in the interest expense in the statement of operations.

Principal repayments over the next five years are due as follows:

| 2022 2023 2024 2025 2026 | \$ 5,829,245 7,163,566 3,228,431 378,937 6,734,958 |
|--------------------------------------|---|
| | \$ 23,335,137 |

Notes to Financial Statements (continued)

Year ended December 31, 2021

9. Government remittances:

Included in accounts payable and accrued liabilities at year-end are government remittances payable of \$nil (2020 - \$56,322). Government remittances included in accounts receivable are \$7,785 (2020 - \$nil).

10. Due to Partner Families:

| | 2021 | 2020 |
|---|----------------------------|----------------------------|
| Security and tenant deposits Amounts to be remitted for property tax and insurance | \$ 1,037,321 694,102 | \$ 1,432,149 520,758 |
| | \$ 1,731,423 | \$ 1,952,907 |

Under the Legacy Mortgage, there is a one-year tenancy period. During this period, monthly tenancy deposits are collected by the Society and will be applied against the opening mortgage for qualifying families.

11. Due to affiliates:

Government of Alberta – *Affordable Housing Program* funding is administered by the Society for all Habitat for Humanity affiliates in Alberta. Other than acting as administrator of these funds, there are no financial transactions between the Society and other Habitat for Humanity affiliates in Alberta. The assets, liabilities, net assets, and results of operations for affiliates are not included in these financial statements.

12. Deferred contributions:

Deferred contributions represent restricted contributions and grants that were unspent at the year end.

| | 2021 | 2020 |
|---|---|--|
| Balance, beginning of year Contributions Recognized as revenue (government grants) (note 15) Recognized as revenue (other donations and fundraising) | \$ 990,439 1,510,834 (2,419,509) (19,623) | \$ 1,346,155 4,609,905 (3,971,230) (994,391) |
| Balance, end of year | \$ 62,141 | \$ 990,439 |

Notes to Financial Statements (continued)

Year ended December 31, 2021

13. Deferred capital contributions:

Deferred capital contributions represent designated donations and grants for capital purchases that were unamortized at the year-end.

| | 2021 | 2020 |
|---|---------------------|-------------------|
| Balance, beginning of year | \$ 83,942 | \$ - |
| Contributions Recognized as other revenue | 102,495 (11,521) | 86,837 (2,895) |
| Balance, end of year | 174,916 | 83,942 |
| Less: current portion | (26,338) | (3,474) |
| Long-term portion | \$ 148,578 | \$ 80,468 |

14. Donations and fundraising

| | 2021 | 2020 |
|---|----------------------|----------------------------|
| General donations Grande Prairie home donation | \$ 1,082,624 - | \$ 1,313,849 980,000 |
| | \$ 1,082,624 | \$ 2,293,849 |

15. Government grant program revenue:

| | 2021 | 2020 |
|---|--|--|
| Government of Alberta grants Canada Mortgage and Housing Corporation Municipal grants Canada Emergency Wage Subsidy | \$ 871,522 730,175 504,000 313,812 | \$ 1,613,694 378,405 696,000 1,283,131 |
| | \$ 2,419,509 | \$ 3,971,230 |

Notes to Financial Statements (continued)

Year ended December 31, 2021

16. Sales and cost of sales:

| | 2021 | 2020 |
|---|-------------------|-------------------|
| Legacy Mortgages | | |
| Home sales | \$ 6,833,806 | \$ 9,485,675 |
| Cost of home sales | (6,772,886) | (9,449,072) |
| Fair value adjustment (Note 4) | (1,248,596) | (1,786,209) |
| | (1,187,676) | (1,749,606) |
| Open Market Mortgages | | |
| Home sales | \$ 16,267,500 | \$ 3,647,000 |
| Cost of home sales | (16,054,848) | (3,637,800) |
| Fair value adjustment (Note 4) | (2,652,852) | (581,729) |
| | (2,440,200) | (572,529) |
| Amortization of fair value adjustments (Note 4) | | |
| Legacy Mortgages | 2,060,932 | 1,921,014 |
| Open Market Mortgages | 204,580 | 111,834 |
| Costs of repurchased homes | (1,740,795) | (1,190,191) |
| Other | (1,750,289) | (1,094,742) |
| | \$ (4,853,448) | \$ (2,574,220) |

17. Mortgage and tenancy cash receipts:

Mortgage and tenancy cash receipts represents funds collected from Partner Families through mortgage payments and tenancy prepayments. These funds are used as follows: 1) repaying debt, 2) reinvesting in building or acquiring additional homes, and 3) funding an investment reserve to fund future buybacks. The following amounts were received during the year:

| | 2021 | 2020 |
|---|---|---|
| Monthly mortgage payments Open Market Mortgages – first mortgage proceeds Tenancy payments Rental payments recognized as income Forgivable second mortgage payments | \$ 2,574,228 8,103,050 675,176 59,200 | \$ 2,311,006 1,591,568 1,131,657 56,400 25,350 |
| | \$ 11,411,654 | \$ 5,115,981 |

Notes to Financial Statements (continued)

Year ended December 31, 2021

18. Habitat for Humanity Canada fees:

The Society remits payments for national programs and initiatives based on the number of families served, ReStore sales and nationally administrated gifts in kind. The Society expensed a tithe fee of \$2,500 for 35 (2020 - 45) families served. Fees incurred during the year consists of the following:

| | 2021 | 2020 |
|--|---|---|
| ReStore fees Tithe fees Annual fee Build & Restore gift in kind fees | \$ 201,373 87,500 50,000 10,206 | \$ 169,261 112,500 50,000 5,703 |
| | \$ 349,079 | \$ 337,464 |

19. Commitments:

Minimum annual base lease payments on five facilities are as follows:

| 2022 2023 2024 2025 2026 Thereafter | \$ 979,633 910,760 745,982 581,204 517,369 1,600,000 |
|--|--|
| | \$ 5,334,948 |

Notes to Financial Statements (continued)

Year ended December 31, 2021

20. Financial risk:

a) Credit risk:

The Society is exposed to credit risk in the event of non-payment of mortgages by Partner Families or from non-collection of accounts receivable. Management believes that the credit risk from non-collection of mortgages is mitigated as the carrying value of the mortgages is secured by the value of the underlying homes. Further, the credit risk arising from non-payment of accounts receivable balances is minimal as the amounts are due primarily from government bodies.

The Society is exposed to real estate fluctuation risks on repurchased homes. The repurchase price is based on the fair market value at the time of the original Partner Family's move in date, while the subsequent sales price to the new Partner Family is based on the current market value.

b) Liquidity risk:

The Society manages its liquidity risk by monitoring forecasted and actual cash flows and financial liabilities.

c) Market risk:

Market risk is comprised of currency risk, interest rate risk and other price risk. The Society is exposed to fluctuations in interest rates as its banking facilities bear interest at variable rates. The mortgages receivable do not bear interest rate risk given that they are non-interest bearing. The Society is not exposed to significant currency risk or other price risk.

21. Impact of COVID-19:

In 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social dislocating impact.

At the time of approval of these financial statements, the Society has experienced the following indicators of financial implications and undertaken the following activities in relation to the COVID-19 pandemic.

- All ReStore retail locations have restricted customer shopping capacity and reduced store operating
 hours to the date of the auditor's report based on public health guidelines; in-home donation
 pickups have been eliminated (curbside and business pickups only);
- While efforts continue to maintain employment for all staff leveraging federal COVID-19 relief subsidies, temporary wage and pension reductions were made to higher income earners early in the pandemic;
- Volunteer capacity has been dramatically reduced (both to the general public and partner families);
- While fundraising activities continue, event activities have been reduced or moved to an on-line environment;

Notes to Financial Statements (continued)

Year ended December 31, 2021

21. Impact of COVID-19 (continued):

- Partner Family monthly mortgage payments have been deferred for families experiencing financial hardship;
- Where feasible, staff have been encouraged to work from home; Provincial rules around social distancing are being enforced for all staff and volunteers.

22. Comparative figures:

Certain comparative figures have been reclassified to conform to the current year's presentation.

Schedule 1 - Homes Asset Inventory

Year ended December 31, 2021

| | Number of | |
|--------------------------|-----------|------------------|
| | Homes | 2021 |
| Homes held for sale: | | |
| Edmonton | 39 | \$ 9,133,979 |
| St. Albert | 11 | 2,548,500 |
| Cold Lake | 22 | 2,356,960 |
| Fort Saskatchewan | 7 | 2,164,327 |
| Stony Plain | 10 | 1,892,018 |
| Edson | 8 | 1,714,479 |
| Grande Prairie | 5 | 1,535,000 |
| Lloydminster | 6 | 975,514 |
| Rocky Mountain House | 3 | 649,819 |
| Spruce Grove | 2 2 | 557,053 |
| Whitecourt | | 494,628 |
| Wetaskiwin | 2 | 408,533 |
| Hinton | 1 | 219,969 |
| Fairview | 1 | 170,000 |
| Wainwright | 1 | 151,421 |
| | 120 | \$ 24,972,200 |
| | | |
| | 2021 | 2020 |
| Homes held for sale | 120 homes | 157 homes |
| Construction in progress | 2 homes | 6 homes |
| Land for future builds | 12 lots | 12 lots |

Schedule 2 - Program Expenses

Year ended December 31, 2021, with comparative information for 2020

| | | 2021 | | 2020 |
|-------------------------------------|----|-----------|----|------------|
| | | | | |
| Homeowner and community support | • | 557.540 | • | 744.007 |
| Salaries and benefits | \$ | 557,546 | \$ | 744,207 |
| Partner Family home expenses | | 421,824 | | 172,541 |
| Habitat for Humanity Canada tithe | | 87,500 | | 112,500 |
| Other | | 52,066 | | 15,412 |
| Contracted services | | 39,038 | | - 2 447 |
| Travel | | 1,724 | | 3,117 |
| | | 1,159,698 | | 1,047,777 |
| Interest on bank overdraft and debt | | | | |
| Interest on debt | | 723,447 | | 771,987 |
| Interest on bank overdraft | | 62,853 | | 99,792 |
| | | 786,300 | | 871,779 |
| Volunteer support | | | | |
| Salaries and benefits | | 257,486 | | 314,564 |
| Volunteer meals and other expenses | | 41,438 | | 39,035 |
| Amortization | | 600 | | 600 |
| | | 299,524 | | 354,199 |
| Capacity building | | | | |
| Facilities | | 250,875 | | 250,099 |
| Salaries and benefits | | 85,545 | | 218,426 |
| Amortization | | 2,294 | | 3,934 |
| Allocations to builds | | (194,210) | | (185,085) |
| | | 144,504 | | 287,374 |
| | \$ | 2,390,026 | \$ | 2,561,129 |

Schedule 3 - ReStore

Year ended December 31, 2021, with comparative information for 2020

| | 2021 | 2020 |
|---------------------------|-----------------|-----------------|
| Revenue | | |
| Sales | \$ 4,812,892 | \$ 3,755,718 |
| Donations | 165,000 | 121,126 |
| Grants | 25,603 | 29,000 |
| Other income | 2,236 | 5,059 |
| | 5,005,731 | 3,910,903 |
| Expenses | | |
| Salaries and benefits | 2,264,073 | 1,752,406 |
| Facilities | 1,103,577 | 746,199 |
| Fees and dues | 205,927 | 173,989 |
| Other | 81,017 | 86,224 |
| Amortization | 60,339 | 35,028 |
| Travel | 46,643 | 26,124 |
| Bank charges | 40,110 | 31,557 |
| Advertising and promotion | 37,526 | 29,226 |
| | 3,839,212 | 2,880,753 |
| ReStore contribution | \$ 1,166,519 | \$ 1,030,150 |
| Gross margin | 23% | 26% |

Schedule 4 - General and Administrative Expenses

Year ended December 31, 2021, with comparative information for 2020

| | | 2021 | | 2020 |
|----------------------------------|----|-----------|----|-----------|
| Salaries and benefits | \$ | 1,803,038 | \$ | 1,676,956 |
| Advertising and promotion | • | 134,600 | • | 83,525 |
| Professional fees | | 121,070 | | 297,151 |
| Amortization | | 94,031 | | 91,791 |
| Facilities | | 92,284 | | 81,865 |
| Contracted services | | 73,092 | | 220,594 |
| Office | | 63,868 | | 47,910 |
| Habitat for Humanity Canada fees | | 60,206 | | 55,703 |
| Bank charges | | 51,272 | | 41,710 |
| Insurance | | 28,145 | | 17,673 |
| Travel | | 17,211 | | 21,284 |
| | \$ | 2,538,817 | \$ | 2,636,162 |

Total costs of fundraising of \$554,486 (2020 - \$515,732) are included in General and Administrative Expenses. Excluding salaries and benefits of \$417,783 (2020 - \$335,854), a portion of these costs represent in-kind donations. \$0 (2020 - \$96,353) was paid as remuneration to a fund-raising business, including any expense or fees paid by the Society on behalf of the fund-raising business.