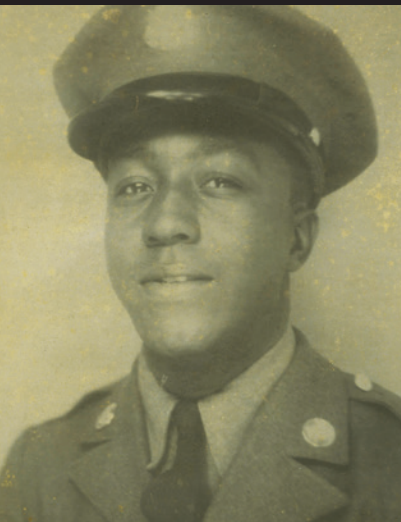
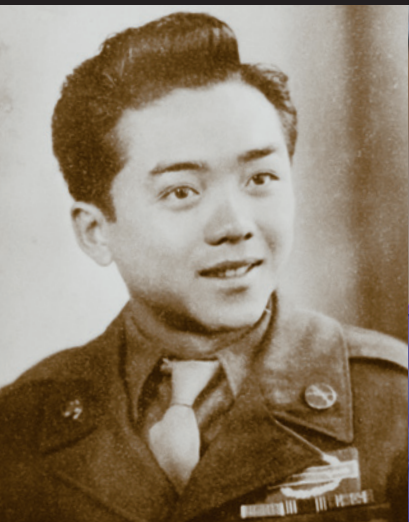
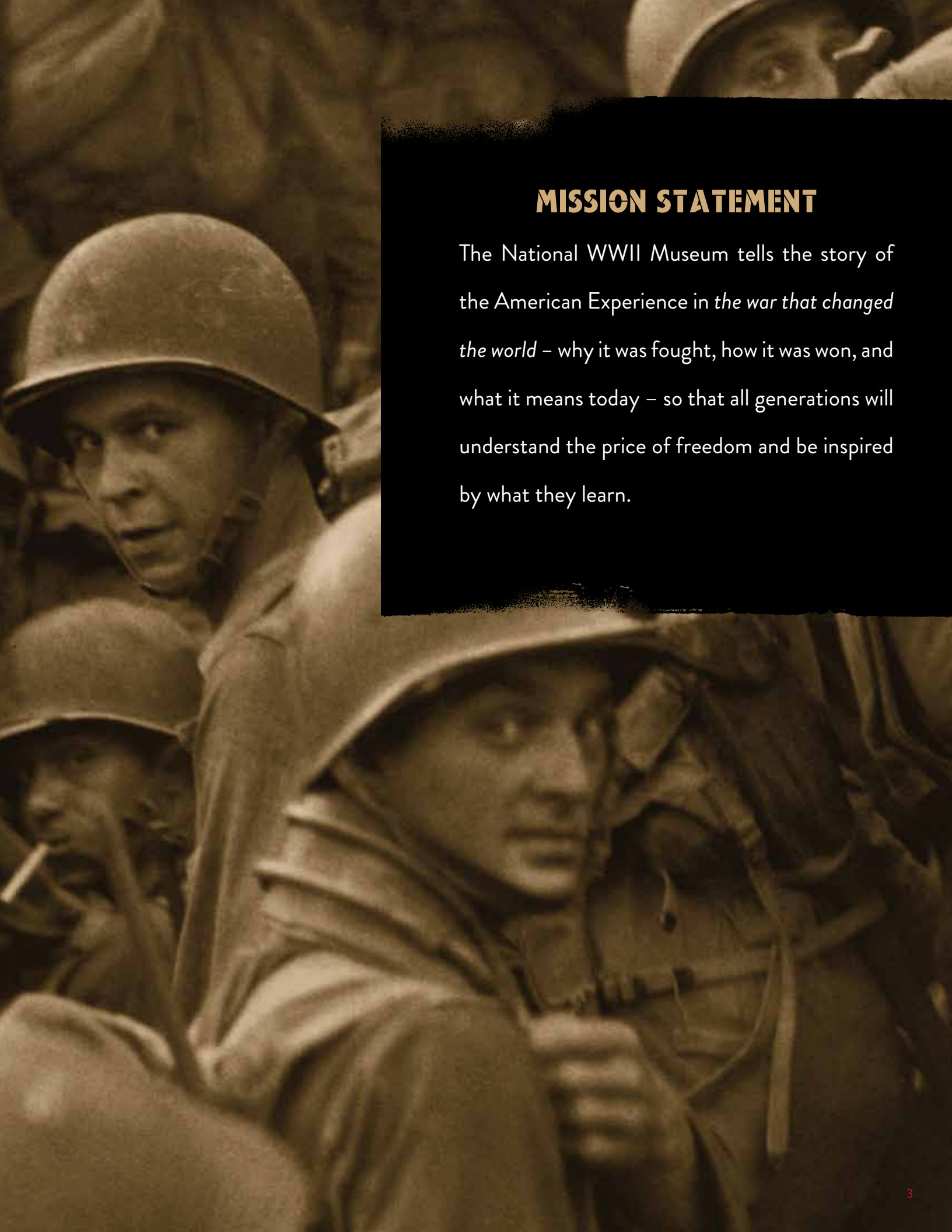


THE NATIONAL WWII MUSEUM





MISSION STATEMENT

The National WWII Museum tells the story of the American Experience in *the war that changed the world* – why it was fought, how it was won, and what it means today – so that all generations will understand the price of freedom and be inspired by what they learn.





Stephen E. Ambrose, Ph.D.
(1936-2002)

Founder

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A LETTER FROM THE CHAIRMAN



As The National WWII Museum adds outreach initiatives and pushes toward full completion of its campus, we can recall fiscal year 2010 as a time when this young institution hit its stride—demonstrating what can be accomplished when we are united in a common cause. The year was exciting and productive. We have much to be proud of, beginning with the successful opening of a trio of new attractions.

The November 2009 opening of the Solomon Victory Theater, the Stage Door Canteen and the American Sector restaurant exceeded all of our high expectations—while enhancing the Museum’s reputation as the leading source of information about the war, established with our D-Day and Pacific exhibits, numerous special events, and our vast archives and oral histories.

Live 1940s music shows in the Canteen, an innovative John Besh menu and trendy bar in the American Sector and, especially, the movie *Beyond All Boundaries* in the Victory Theater captivated public and media attention like never before. We are engaging audiences in fresh ways, adding dramatic and enjoyable touches to serious teaching about the American experience during the war.

Beyond All Boundaries, the 4-D movie produced by Tom Hanks and created by Phil Hetteima and Associates, proved hugely popular, more than doubling total Museum attendance to a rate of nearly 400,000 a year. The show captured the attention of young people who must understand the war’s lasting importance for our nation and the world, and it was also recognized with the MUSE Award from the American Association of Museums as the top multimedia attraction among 17,000 museums in America.

As we honor older Americans who played critical roles in the war, we know that the Museum’s future will depend on connecting with audiences at all age levels. *Beyond All Boundaries* is part of an ongoing strategy to add interactive and high-tech features to enhance the visitor’s learning experience. In addition, during fiscal 2010 and beyond, we have invested in new initiatives to link with people who have not been able to visit our campus in New Orleans. The Museum is now reaching out to millions of students, teachers and other citizens around the country who can access resources through our website, distance learning initiatives and our classroom artifact loan program, “Operation Footlocker.”

Clearly, younger audiences and Internet-based marketing are essential to the Museum's short-term viability, but the last fiscal year also brought a greater focus on the distant future—beyond 2015 and the projected completion of our campus. We began to envision how the Museum can best achieve its long-term goal to attract new generations of visitors, to remain financially viable and to realize its educational mission through on-site and virtual access to the Museum's resources. These strategic choices become ever more important as the nonprofit world faces a turbulent period of shifting public tastes, new ways of learning, and fundraising challenges.

We are fortunate that the Museum continues to gain financial strength in the midst of our fundraising and expansion drive. The operating budget for fiscal 2010 totaled \$20 million, compared to \$8 million before the launch of the Museum's major capital campaign in fiscal 2004. During the same period, net assets have more than tripled. And significantly increased visitation during the last fiscal year generated new income from ticket sales, restaurant business and store purchases.

The Museum's Board of Trustees is striving to develop an institution that will make the World War II generation proud, while many of these great Americans are still with us. I've been privileged to help carry this effort forward during my tenure, and I extend my best wishes to my successor, Herschel Abbott, as he leads the Museum to new levels in the next two years. Exciting changes and opportunities lie ahead for all of us.

Sincerely,

A handwritten signature in black ink that reads "Philip G. Satre". The signature is fluid and cursive, with a large loop at the beginning of the first name.

Philip G. Satre
Chairman of the Board of Trustees

A LETTER FROM THE PRESIDENT



The preservation of stories, artifacts, images and documents from World War II drives our work every day at The National WWII Museum, where these materials are used to educate and inspire. So it should come as no surprise that providing an appropriate home for the war memories and other collections is an urgent matter for all of us who signed on to the dream of my late friend, the historian Stephen Ambrose. We are ever more determined to complete the Museum exhibitions while members of the “greatest generation” are still able to see and appreciate how we portray their place in history.

Finishing the Museum’s expansion campaign commands the daily attention of our staff, the Board of Trustees and a growing number of supporters—in government, business and foundations, as well as individuals from all walks of life. The summer and early fall of the 2010 fiscal year were filled with final preparations for the opening of a major complex featuring a 4-D movie attraction, a new venue for USO-style live music shows, and a restaurant and bar that added 1940s flair to traditional food and drink offerings. The Grand Opening was executed with great fanfare in November 2009. Almost overnight, the American Sector neighborhood landscape and social vibe changed—and the Museum gained a wonderful new dimension.

Efforts to raise funds for other pavilions, part of the \$300 million Road to Victory capital campaign, never let up through the fall, spring and summer. They paid big dividends in August 2010, when the Museum secured and announced a \$20 million Congressional grant through the Department of Defense and a \$15 million gift from the Boeing Company. These represented the largest federal and private grants the Museum has ever received. They also accelerated construction of the U.S. Freedom Pavilion, where a restored Boeing B-17G “Flying Fortress” will help tell the story of American air power in WWII. Other macro artifacts will represent the production and resilience of our nation’s defense industry. This centerpiece pavilion is under construction, with an opening slated for 2012.

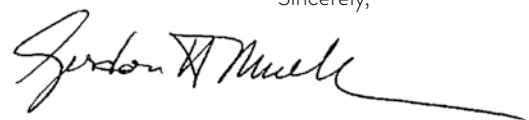
Despite the recession and uncertain prospects in the nonprofit sector, generous friends here and around the country kept us moving on our Road to Victory. We have now surpassed the midway point in our fundraising campaign and remain determined to tell the complete story of the American experience during the war. With continued help, we will fulfill expectations raised by Congress in 2003 when it designated this institution “America’s National World War II Museum.”

Of course, building this Museum is about more than bricks and mortar. It is about educating young people and reaching new audiences through our extraordinary exhibits, distance learning, and programs like our International Conference on World War II. We have now collected over 4,000 oral histories of WWII veterans, many of them heroic, which bring powerful stories to our exhibits and to classroom materials for teachers and students across the country. And the bricks inscribed with veterans' names fill our sidewalks and Museum floor, honoring their memory and sacrifice. We find multiple ways to tell the story of America's great courage in defense of democracy.

All of these offerings require annual operating support—and this is where the Museum's members have stepped up. Totaling 130,000, more than that of any other single museum in the country, our members are critical to covering costs of the Museum's educational programs.

As we celebrate the Museum's recent achievements and reach for new ones, I'd like to express my heartfelt thanks for the help provided by so many. This ongoing support is essential to the progress we've seen—and will ensure a bright future for this institution.

Sincerely,

A handwritten signature in black ink that reads "Gordon H. Mueller". The signature is fluid and cursive, with a long horizontal line extending to the right from the end of the name.

Dr. Gordon H. "Nick" Mueller
President and CEO



OVERVIEW FY 2010

COLLECTIONS

The Collections and Research staff have continued their work to collect the artifacts and oral histories needed to tell the story of World War II as the Museum expands. In FY 2010, this included an additional 15,303 artifacts (including 4.5 tons of boats, planes, vehicles and artillery) and 764 new oral histories collected from 40 states. Another milestone of FY 2010 was the accessioning of the Museum's 100,000th artifact – a telegram to the family of Roy Joseph Miletta indicating that he had not been lost in the sinking of his submarine, the USS *Tang*. The telegram, along with several other artifacts from the ill-fated *Tang* will be featured in the U.S. Freedom Pavilion, now under construction, along with the interactive experience *Unrestricted Warfare*.

EDUCATION

In FY 2010, more than 85,000 students passed through the Museum's doors while 4,800 more learned the lessons and values of World War II from their own classrooms across the nation through distance learning. Additional programs like Operation Footlocker, National History Day and our national essay contest further expanded the Museum's educational reach.

Adult education initiatives continued with twice monthly Lunchbox Lectures, the Mason Lecture Series, Lagniappe Lectures, Meet the Author events, film screenings, the Heat of Battle Wargaming Conference and the Museum's world-class Five Star Tours travel program.

EXHIBITS

E.J. Ourso Discovery Hall serves as a dedicated space to introduce teachers and students to the best of classroom learning experiences, both on site and through virtual field trip technology. The space also includes the Joe W. and D.D. Brown Foundation Special Exhibits Gallery, featuring exhibits by the Museum's curatorial staff as well as travelling exhibits from the world's leading museums.



SPECIAL EXHIBITS FY 2010

June 6, 2009 – October 4, 2009

June 1944: One Month in the War That Changed the World

Presented by Veolia Transportation and Environmental Services

October 25 – November 8, 2009

Austria and the End of the Cold War

December 3, 2009 – March 21, 2009

Entertaining the Troops

Sponsored by HUMANA with additional support from AT&T

April 7, 2010 – May 23, 2010

Fighting the Fires of Hate: America and the Nazi Book Burnings

May 31, 2010 – June 27, 2010

Snapshots of D-Day: Photographs of the Normandy Invasion

INTERACTIVE

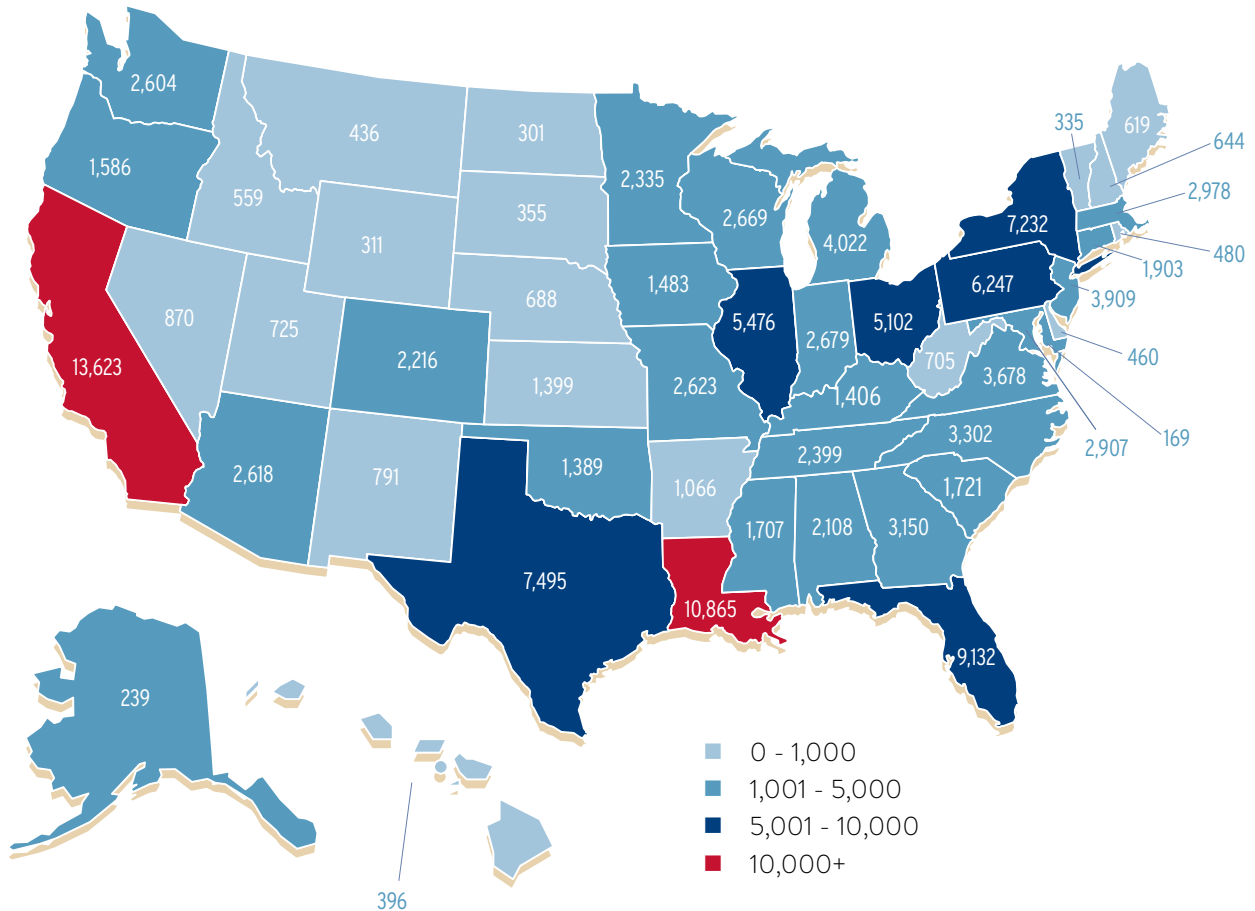
The Museum's online presence continued to grow in FY 2010, becoming an integral component in publicizing the Museum and its programs and as a valuable tool for sharing historical content with audiences across the globe. The Museum's website saw 540,745 visitors while the social media community grew to 21,000 fans and followers. By end of FY 2010, the Museum boasted 37,000 email subscribers and a staggering online revenue of \$510,000 from donations, ticket sales and online store sales.



MEMBERSHIP

The Museum not only has some of the most dedicated members across in the country, we officially have more members than any other museum membership program in the United States. Thanks to 130,000 members across the nations – nearly double the total of the next largest program – we received \$5.4 million in operating support in FY10 for education initiatives and curatorial efforts. The Museum is grateful that Charter Members choose to continue their support this past year.

CHARTER MEMBERS BY STATE





DR. LYNN ASHLEY

Dr. Lynn Ashley worked as a “Rosie the Riveter” for Douglas Aircraft before enlisting with the Women’s Army Corps in 1944. As a WAC, Ashley was eventually stationed at Carlsbad Army Air Corps Base in New Mexico, where she was promoted to corporal. Her responsibilities included mechanical logistics of missions, developing training schedules, determining aircraft availability for exercises and tracking the number of planes needed for each mission. After the war, Ashley married, had a family and earned her doctorate degree in educational foundations. She resides in Cincinnati and serves as 2nd Vice-Commander in an all-female American Legion Post.





BURNELL C. HOBGOOD

Burnell C. "Tony" Hobgood joined the US Navy in October of 1943 at the age of 17. Trained as an Aviation Ordnance Man he operated the front machine gun turret on a PB4Y2 Patrol Bomber, the Navy version of a B-24 Liberator heavy bomber. He served 16 combat missions in Squadron VPB123 and was awarded the Distinguished Flying Cross and the Air Medal. He was discharged in October of 1945. This photo of Hobgood saluting the flag at the November 2009 opening of the Solomon Victory Theater was used in the highly successful *\$10 for Them* campaign, which to date has raised more than \$200,000 to fund free Museum admission for WWII veterans. He currently resides in Baton Rouge, LA.





VOLUNTEERS

Museum volunteers play an integral role in the day-to-day operations of the Museum. In FY 2010, our volunteers logged 44,411 hours greeting and assisting visitors, guiding tours, representing the Museum in the Speakers Bureau, restoring and cataloging artifacts, assisting professional staff and a score of additional duties.



VISITATION

The opening of the Solomon Victory Theater, Stage Door Canteen and American Sector restaurant in November 2009 not only signaled the start of the Museum's \$300 million expansion, but also the start of record breaking attendance levels. In FY 2010, 326,600 guests came through the Museum doors to experience the exhibits and the 4-D experience *Beyond All Boundaries*. Additionally 10,743 guests enjoyed music and entertainers in the Museum's Stage Door Canteen, a tribute to the music that boosted the morale of the "Greatest Generation," and more than 100,000 guests attended lectures, conferences and other private events at the Museum.

CAPITAL CAMPAIGN DONORS FY 2010

The National WWII Museum's capital campaign, The Road to Victory: A Vision for Future Generations, will tell the entire story of the American Experience in World War II. When completed in 2015, this \$300 million expansion project will quadruple the size of the original Museum, adding state-of-the-art programs and exhibit space, libraries and archives, and collections and conservation space. An endowment campaign will provide long-term funding for educational programs, research and collection of oral histories, and future exhibitions.

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The completed campus of The National WWII Museum will be a Museum as epic as the war it honors.



Liberation Pavilion





Campaigns Pavilion



U.S. Freedom Pavilion and Boeing Center
Opening Fall 2012



John E. Kushner Restoration Pavilion
Opened June 2011

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FOUNDERS SOCIETY HALL OF HEROES

FY 2010 marked the tenth anniversary of the Museum. In honor of that milestone, we would like to recognize the members of our Founders Society, a generous group of men and women who made the initial commitment to build The National D-Day Museum. These donors started this institution on the path that has brought us to where we are today, and prepared the foundation for a bright future.

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WALLACE YIP

Wallace Sim Yip, Sr. Pvt. 1st Class, served in the 313th Infantry 79th Division of Company C of the U.S. Army as a mortar man. He landed on Utah Beach in Normandy, France on D-Day, June 6, 1944, where he saw action, was wounded and received the Purple Heart for his service. The Museum's Purple Heart Conference Room was dedicated in his honor by his nephew, the late Harry Lee, longtime Sheriff of Jefferson Parish, Louisiana in August 2000. Yip raised 5 children with his wife, Hong Lee Yip, has 8 grandchildren and 5 great grandchildren, with one on the way. He currently resides in Metairie, LA.



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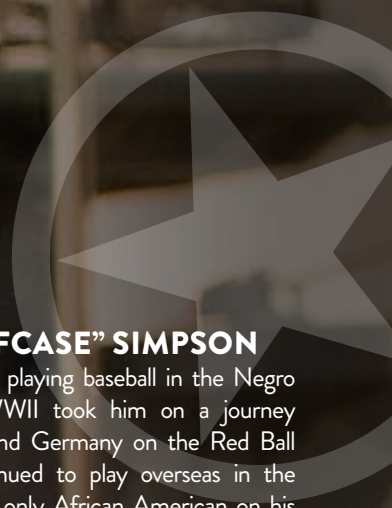
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Herb Simpson was playing baseball in the Negro Leagues before WWII took him on a journey through England and Germany on the Red Ball Express. He continued to play overseas in the Battle League, the only African American on his team. After the war, Simpson returned to baseball, playing with numerous teams, including the Harlem Globetrotters all-star baseball team. In a career highlight, he went 2 for 4 – including a triple – against the legendary Satchel Paige. Simpson eventually returned to his hometown of Gretna, LA, where he lives today.



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The National WWII Museum Legacy Society recognizes the special friends of the Museum who have made a bequest, trust or other planned gift benefiting our mission to preserve the history of the American Experience during the Second World War. It is an honor to be a part of someone's lasting legacy, and the Museum would like to thank the following Society members for their generous support.

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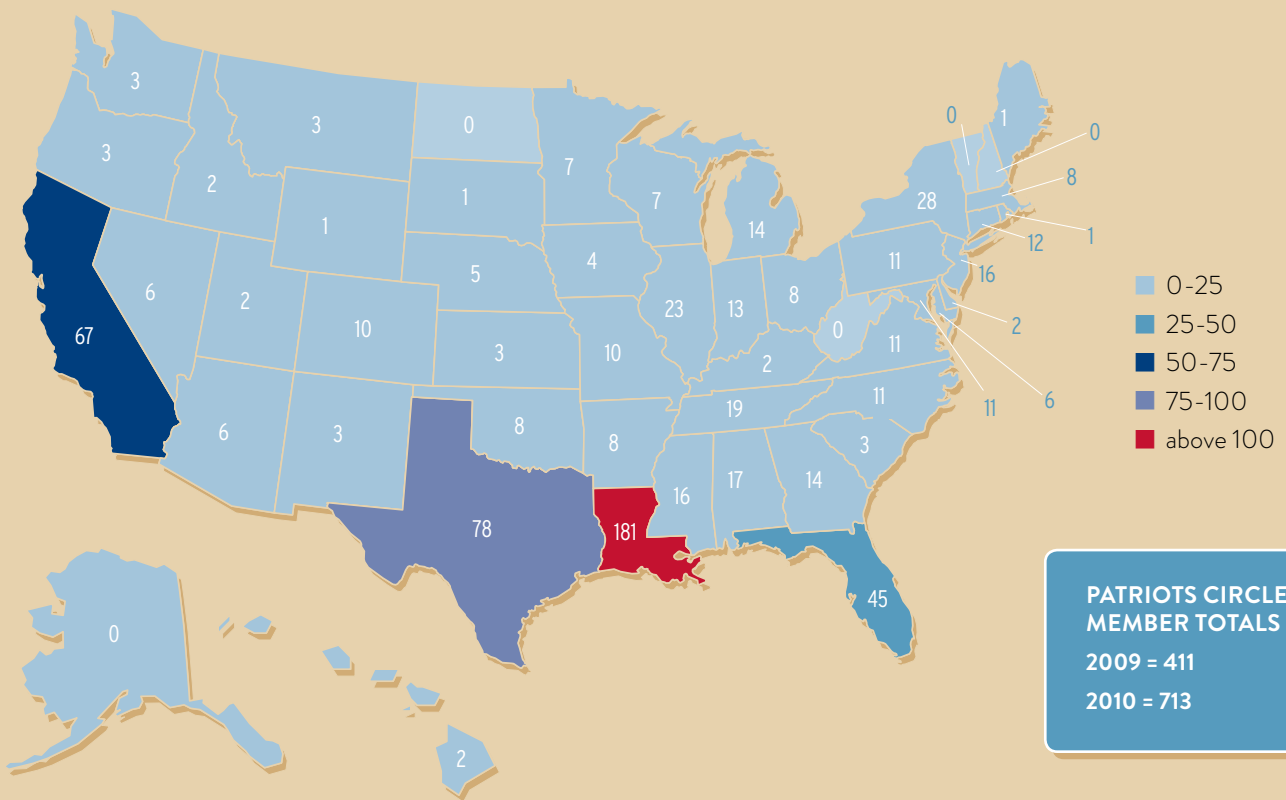
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Marine Corps Airman Clayton Paul Hilliard flew 55 missions with squadrons VMSB-241 and 341 as a rear-seat gunner/radio operator in a Dauntless SBD-5 Dive Bomber, supporting the US 6th Army during the Philippines Campaign. World War II changed his life and led to education and career opportunities in the fields of geology and banking. Hilliard went on to work for many years in the oil business. He has been an exceptionally strong Museum supporter, donating a number of artifacts and several WWII aircraft, and he is a valued member of the Board of Trustees. Mr. Hilliard resides in Lafayette, Louisiana, with his wife Madlyn.



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Dr. and Mrs. James D. Green
Ms. Nicole E. Hall
Dr. James Heddleson
Ms. Cherryl K. Jostad
Mrs. Dorothy W. "Dot" Lester
Mr. and Mrs. Thomas May
Mr. and Mrs. Peter A. Mayer
Mr. Harold "Bud" McGeachy
Dr. and Dr. John Mead
PFC Miguel A. Merced Alvarez
Military Officers' Wives' Club
Col. Ernest Muntz
Mrs. Myrtis "Jeri" Nims
Roger H. Ogden
IHO Mr. and Mrs. Brandon Berger and
Ms. Rita Benson LeBlanc
Mr. Frederick Powell
Mr. Daniel Regan
Mrs. Marilyn S. Rusovich
Mr. and Mrs. Thomas Ruxlow
Mr. and Mrs. Tom Schallhorn
Mr. and Mrs. Rick Scheffel
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Dr. and Mrs. Cedric F. Walker
Dr. Billy and Mrs. Sylvia Walker
Mr. Robert E. Wiemer, Jr.
Miss Rose Marie Wilcox
LTC James D. Wood USA (Ret.)

SOLOMON VICTORY THEATER SEAT DONORS FY 2010

The National WWII Museum would like to thank the following donors for purchasing a theater seat in Solomon Victory Theater to honor or remember a family member, personal friend or organization. An engraved plaque has been permanently affixed to the arm of the purchased seat to recognize the contribution. Their support helps preserve the stories of World War II for future generations in this one-of-a-kind theater.

Ron and Karen Adams – 2 seats
 Richard C. Adkerson Family
 Mrs. Stephen E. Ambrose – 2 seats
 Robert Cooley Bannon
 Michael D. and Jean C. Beckman – 2 seats
 Scott Beninato
 Mr. Edward B. Benjamin, Jr. – 2 seats
 Bob Boozer
 Susan Gore Brennan – 2 seats
 James A. Courter
 Cudd Foundation
 Dan DeVito
 John A. Drews
 John T. Drews
 Robert Edsel – 4 seats
 Mr. and Mrs. H. Mortimer Favrot, Jr. – 2 seats
 Mr. and Mrs. James J. Frischhertz
 Howard C. Gaines
 Judith Galvach
 Hare Family Foundation
 Keith Hawkins

Agnes R. Hayden
 Dotty and Buddy Jacobs
 Jerlyn Foundation
 The Erik F. Johnsen Family
 Foundation – 2 seats
 Gayle Higgins Jones
 Edith Key
 Mr. Demo Kouzounis
 Carl LaGrotteria
 John Leseth
 Kevin Lilly
 Deborah G. Lindsay – 3 seats
 Lupin Foundation
 Madison/Querbes Family
 Dr. and Mrs. Neil Maki
 Mr. Ben A. Martinez, Jr. – 4 seats
 Col. and Mrs. David F. Matthews
 Mr. and Mrs. Paul C. P. McIlhenny – 2 seats
 The James R. Moffett Family Foundation
 Arthur J. Moore, 29th Inf.
 Lorise and Lucy Naquin – 2 seats

Ronald J. Norrick
 Vickie Norrick
 Virgil Edwin Peevy Family and Friends
 Peter A. Mayer Advertising
 George A. Pontikes, Jr.
 B.E. Quinn III
 Mr. Bruno Rinas
 Bill and Trudy Rutledge – 2 seats
 Edward Schulz
 The Wilson Sexton Foundation
 Frank and Paulette Stewart
 Paul Tagliabue
 Patrick F. Taylor Foundation
 Dorothy E. (Betty) Thomas
 Marvin D. Toombs
 Joan M. Van Tine
 David R. Voelker
 Westbank Rotary Foundation
 Mrs. Donald L. (Sybil) White – 2 seats





PERRETT
(PA33-21)

PERRETT



MARVIN PERRET

Marvin Perrett joined the US Coast Guard during World War II as soon as he turned 18 years old. He served aboard the USS *Bayfield* (APA-33) as a coxswain of one of the *Bayfield's* landing craft. He was a veteran of the invasions of Normandy, Southern France, Iwo Jima and Okinawa. He survived "Exercise Tiger," the ambushed practice run for the Normandy invasion that left almost eight hundred American servicemen dead. A dedicated Museum volunteer, Perrett passed away on May 5, 2007.

CONSOLIDATED STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS FY2010

The National World War II Museum, Inc. and Subsidiaries
June 30, 2010 (with comparative totals for 2009)

	2010			Totals	2009 Totals
	Unrestricted	Temporarily Restricted	Permanently Restricted		
Support and Revenues					
Grants	\$ 373,420	7,406,297		7,779,717 \$	18,258,357
Contributions					
Capital Campaign		8,925,156		8,925,156	7,735,483
Endowment			265,818	265,818	928,372
Other	526,873	768,957		1,295,830	1,064,241
New market tax credits	1,943,625			1,943,625	-
Memberships	5,529,722			5,529,722	5,368,475
Admissions	4,237,400			4,237,400	1,409,074
Facilities and property rental	488,168			488,168	730,780
Sponsored events and conferences	1,084,621	104,200		1,188,821	778,647
Food and Beverage	1,987,480			1,987,480	-
Gift shop	1,024,511			1,024,511	521,567
Investment income (loss)	1,713,766	278,341		1,992,107	277,290
Sponsorships	89,250			89,250	163,250
Miscellaneous	5,018			5,018	4,621
Net assets released from restrictions	18,846,525	(18,846,525)		-	-
Total support and revenues	37,850,379	(1,363,574)	265,818	36,752,623	37,240,157
Expenses					
Capital Campaign fundraising and other	2,183,477			2,183,477	1,484,488
Depreciation	3,963,588			3,963,588	1,261,361
Fundraising	841,306			841,306	594,183
Food and beverage	770,763			770,763	-
General and administrative	1,346,574			1,346,574	1,264,873
Gift shop merchandise sold	583,933			583,933	359,350
Interest - amortized	1,206,228			1,206,228	-
Interest - other	76,450			76,450	108,155
Loss on abandonment of buildings	84,147			84,147	-
Museum expansion	849,695			849,695	734,318
Museum operations - personnel costs	4,477,534			4,477,534	2,370,380
Museum operations - other costs	3,560,023			3,560,023	2,094,951
Public programs	4,882,521			4,882,521	4,118,236
Total expenses	24,826,239	-	-	24,826,239	14,390,295
Changes in Net Assets	13,024,140	(1,363,574)	265,818	11,926,384	22,849,862
Net Assets					
Beginning of year	76,992,346	16,367,482	4,471,607	97,831,435	74,981,573
End of year	\$ 90,016,486	\$ 15,003,908	\$ 4,737,425	\$ 109,757,819	\$ 97,831,435

CONSOLIDATED STATEMENT OF FINANCIAL POSITION FY2010

The National World War II Museum, Inc. and Subsidiaries
June 30, 2010 (with comparative totals for 2009)

	2010	2009
ASSETS		
Cash and cash equivalents	\$ 14,438,840	\$ 23,397,409
Investments	3,709,091	3,088,141
Unconditional promises to give:		
Capital Campaign, net of allowances	7,385,648	8,328,676
Endowment, net of allowances	239,407	1,212,528
Other, net of allowances	1,439,343	670,386
Grants receivable	1,446,423	1,736,570
Notes receivable	30,730,066	24,719,480
Gift shop inventory	656,395	401,923
Other assets	647,071	257,197
Property and equipment, net of accumulated depreciation	99,708,766	84,168,581
Collections	5,655,292	5,072,689
Totals	\$ 166,056,342	\$ 153,053,580
LIABILITIES		
Accounts payable trade	\$ 1,072,642	\$ 494,390
Construction projects payable	2,955,623	3,104,842
Accrued expenses	1,173,769	634,705
Deferred revenue	454,945	14,100
Notes payable	50,641,544	49,474,108
Line of credit	-	1,500,000
Total liabilities	56,298,523	55,222,145
NET ASSETS		
Unrestricted:		
Undesignated	87,453,739	76,255,347
Board designated	2,562,747	736,999
Total unrestricted net assets	90,016,486	76,992,346
Temporarily restricted	15,003,908	16,367,482
Permanently restricted	4,737,425	4,471,607
Total net assets	109,757,819	97,831,435
Totals	\$ 166,056,342	\$ 153,053,580



THE NATIONAL WWII MUSEUM – A TIMELINE



1995

The Museum accepts the very first artifact into the Collection - a beret given to Stephen Ambrose by British paratrooper, Corporal Wally Parr. Parr wore the beret on D-Day.



1990

New York real estate developer and son of a WWII vet, Peter Kalikow funded the feasibility study that would leverage a \$4 million grant from Congress to build the Museum. This was the first gift to the Museum and was integral in making founder Stephen Ambrose's dream a reality.

JUNE 6, 2000

The National D-Day Museum opened. Festivities were attended by over 200,000 people.



1990

1995

2000

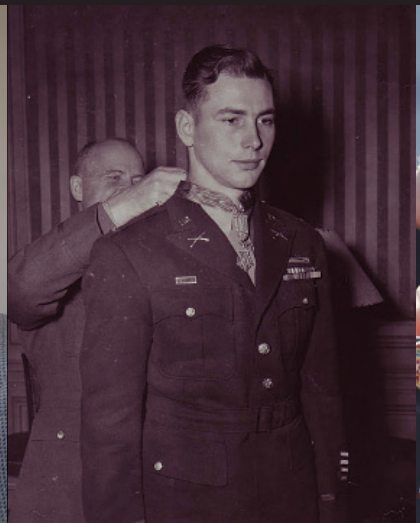
DECEMBER 7, 2001

In an event rivaling the Museum's grand opening, the D-Day Invasion in the Pacific gallery was unveiled.

NOVEMBER 1999

Donor Frank Stewart pledged his support with the capstone gift that ensured the construction of The National D-Day Museum.





THE NATIONAL
WWII MUSEUM

945 Magazine Street, New Orleans, Louisiana 70130

(504) 528-1944 · www.nationalww2museum.org

