

CITY OF MIAMI, FLORIDA

American Rescue Plan Act Recovery Plan Performance Report

State and Local Fiscal Recovery Funds



2023 REPORT

**American Rescue Plan Act Recovery State and Local Fiscal Recovery Funds
2023 Annual Report (July 1, 2022–June 30, 2023)
City of Miami
2023 Recovery Plan Annual Report**

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GENERAL OVERVIEW

Section 1: Executive Summary

On March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by the Federal Government and established the Coronavirus State Fiscal Recovery Fund and Coronavirus Local Fiscal Recovery Funds, which together make up the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program. This program is intended to provide support to State, territorial, local, and Tribal governments in responding to the economic and public health impacts of COVID-19 and in their efforts to contain impacts on their communities, residents, and businesses.

The Coronavirus State and Local Fiscal Recovery Funds, established by American Rescue Plan Act (ARPA) of 2021, was launched by the U.S. Department of Treasury to provide \$350 billion in emergency funding to respond to pandemic response needs, fill revenue shortfalls, and support the communities and populations hardest-hit by the COVID-19 crises.

The U.S. Department of Treasury provided several guiding principles for effective compliance of the SLFRF grant award:

- The City and its subrecipients are the first line of defense and responsible for ensuring the SLFRF award funds are not used for ineligible purposes, and there is no fraud, waste, or abuse associated with their SLFRF award.
- Many SLFRF-funded projects respond to the COVID-19 public health emergency and meet urgent community needs. The City must balance facilitating simple and rapid program access widely across the community while maintaining a robust documentation and compliance regimen.
- Treasury encourages the City to use SLFRF-funded projects to advance shared interests and promote equitable delivery of government benefits and opportunities to underserved communities.
- Transparency and public accountability for SLFRF award funds and use of such funds are critical to upholding program integrity and trust in all levels of government, and SLFRF award funds should be managed consistent with Administration guidance per Memorandum M-21-20 and Memorandum M-20-21.

It is essential that the City of Miami complies with the Period of Performance required to use the SLFRF funds. All funds must be used for costs incurred by the City during the period beginning March 3, 2021, and ending December 31, 2024. The funds for financial obligations incurred by December 31, 2024, must be expended by December 31, 2026. Any funds not used must be returned to Treasury as part of the award closeout process pursuant to 2 CFR 200.344(d).

According to the U.S. Treasury's allocation methodology, one-half of the funding amount for territories is distributed evenly, while the other half is allocated based on population size. Following this methodology, the City of Miami was awarded \$137,639,417 to respond to the economic and public health impacts of COVID-19. The City will use these funds to assist its communities, residents, and businesses in rebounding from the public health emergency.

As of June 30, 2023, the City of Miami has spent approximately \$74.5 million of the State and Local Fiscal Recovery Funds (SLFRF). Some of the projects funded with immediate response funds include affordable housing, homeless assistance, salary assistance for essential workers, job training programs, small business and nonprofit assistance, water and sewer infrastructure, broadband infrastructure, public park equipment and improvements, childcare assistance, senior care nutritional assistance, transportation assistance, at-risk youth educational programs, and mental health assistance programs. Section 2 of this document, Uses of Funds, further details the proposed and actual use of funds, the City's support strategy, and equitable recovery efforts.

The City of Miami relied on the District Commission offices and City agencies to act as community engagement conduits, actively seeking requests and suggestions from residents and local nonprofit organizations within each district to collect information supporting the evidenced-based use of SLFRF funding provided in order to maximize the impact for the communities.

The Project Inventory section provides details of all 56 projects proposed in the program. This includes a project overview, performance report, key performance indicators, project progress, and evidence-based data, where applicable. Here are some key highlights to date:

- \$59,028,500 has been allocated to Negative Economic Impacts & Infrastructure projects. Of this amount, \$20.4M has been allocated for City managed Capital Improvements Projects, and an additional \$20.5M has been allocated for Housing and Community Development projects.
- Thirteen Capital Projects have been determined eligible for ARPA funding under Negative Economic Impact and Infrastructure category.
- One Capital Project remains in planning stages and final eligibility review.
- Four Housing & Community Development Projects have been determined eligible for ARPA funding under the Negative Economic Impact category.
- Four Housing & Community Development Projects remain in the ARPA eligibility review process.
- Several initial projects have been withdrawn and funding reprioritized.
- Further, \$72,740,732.84 has been allocated as Revenue Replacement, covering general services expenditures for Fiscal Year 2020-21, Fiscal Year 2021-22, and Fiscal Year 2022-23. Of this amount, \$3,164,000 was allocated for public safety equipment and solid waste service vehicles.

With the continuation of the program, all project data collected will continue to be updated and included in future reports. Additional information and reports relating to the City's award and use of ARPA SLFRF funds can be viewed and accessed on a dedicated page at the [City's Website](#)¹.

¹ Available at: <https://www.miamigov.com/Community-Health/American-Rescue-Plan-Act-ARPA>

Section 2: Uses of Funds

Funding from the Coronavirus State and Local Fiscal Recovery Funds is subject to the requirements specified in the Final Rule (31 *Code of Federal Regulations* [CFR] Part 35) released by the Treasury Department on January 6, 2022. The U.S. Treasury Final Rule (SLFRF Guidelines) required that each recipient report the obligations and expenditures by project according to its categorical (eligible) use; for this purpose, the ARPA program established several expense categories:

- EC: 1 Public Health
- EC: 2 Negative Economic Impacts
- EC: 3 Public Health-Negative Economic Impact
- EC: 4 Premium Pay
- EC: 5 Infrastructure
- EC: 6 Revenue Replacement
- EC: 7 Administrative Expenses

The City of Miami had initially proposed and planned to distribute \$113.7M of the total \$137.6M award for the purpose of Revenue Replacement for general services, with the remaining \$23.9M earmarked for social services programming, community development, and infrastructure projects. Per Sections 602(c)(1)(C) and 603(c)(1)(C) of the Social Security Act, SLFRF funds may be used “for the provision of government services to the extent of the reduction in revenue of such government due to the COVID–19 public health emergency relative to revenues collected in the most recent full fiscal year of the government prior to the emergency.”

In 2022, the City proposed to allocate funding across five City Districts, the Mayor’s Office, IT Department, Department of Housing and Community Development, Department of Human Services and Department of Parks and Recreation, which included site infrastructure improvements, social programs, and other eligible activities broken down by functional areas of critical need as listed below:

- \$89,025,000 for Community Projects (5 Districts)
- \$23,214,417 for Revenue loss
- \$14,500,000 for Housing
- \$5,650,000 for Human Services
- \$3,250,000 for Innovation and Technology and
- \$2,000,000 for City Wide Parks Equipment and Site Improvements

In Fiscal Year 2023, the City recommended a revised Recovery Plan, modifying the District distribution proposed in 2022 and reallocating funding to address the most immediate expenditure activities City-wide, with primary focus on public safety and other general services.

As of July 2023, the City's usage of SLFRF funding in detail, by expenditure category, is as follows:

a. Public Health (EC 1) – \$2,350,000

The City of Miami has prioritized Public Health projects and initiatives with a primary focus on the homeless and at-risk population of the City of Miami. In partnership with local non-profit organizations, the Mayor's office developed a plan to address homelessness in the City of Miami. The Homeless Functional Zero plan created projects that addressed homelessness with a specialized focus on assisting at-risk individuals who have been impacted by the lack of housing and shelter, mental health challenges, substance abuse, domestic violence, sexual abuse, and neglect.

b. Negative Economic Impacts (EC 2) – \$54,028,500

Affordable housing, food programs, and a healthy local economy are critical factors to maintaining communities and families. The City of Miami's Housing and Community Development office, along with Districts, have proposed various housing projects. They range from new construction, rehabilitating rental units and multi-functional buildings to land acquisition. The City of Miami also provided allocations to the Mayor's Office, Department of Housing, Department of Human Services, Innovation and Technology, and its five City Districts to develop projects that address the needs of disproportionately impacted communities. Examples of such projects include providing meals for the elderly, senior rental gap assistance, expanding senior services, and supporting improvements to senior centers.

The Mayor's office developed a program to address the homelessness crisis throughout the City. The Homeless Functional Zero projects target homelessness and address negative impacts ranging from lack of housing and shelter, mental health and substance misuse treatments, to providing culinary arts, construction trades, and hospitality job training for unemployed individuals. This program seeks to make Miami the first major U.S. city to reach functional zero for chronic homelessness.

In addition, the Mayor's office has proposed specialized programs to directly assist minority and/or disproportionately impacted youth and/or families, such as job placement opportunities, youth mentorship, arts education programs, social support services, and stimulate small business growth throughout the city. For example, the Miami Downtown Development Authority (Miami DDA), an independent agency of the City of Miami, created two programs (Flagler Business Assistance and Incentive Program) as part of the business growth and retention strategy to assist small businesses located in Downtown Miami which continue to struggle through the post-COVID-19 recovery. The goal of the Miami DDA is to support healthy downtown business community and limit negative economic impact of the small businesses within the area.

The City's Department of Human Services has proposed several programs to provide services to disproportionately affected citizens in the areas of childcare, job training, workforce readiness, business assistance, and transportation assistance. For instance, Human Services offers the MIAMI CONNECT program, to provide wrap-around services to disproportionately affected citizens and equitable transportation to help connect people to jobs, resources, and services, and improve access to opportunities. MIAMI CONNECT will ensure that funds are allocated to cover the cost of ride share transportation for travel to work and childcare for dependents.

The City's Department of Housing and Community Development has set aside a portion of funds directed towards affordable housing, rental assistance, senior nutritional assistance, and small business assistance. For example, the Elderly Meals program, with the help of several nonprofits, provides direct assistance via congregate and home-delivered meals for elderly, homebound, and disabled city residents over a span of three fiscal years.

A portion of the funds are directed to assist local nonprofits that provide essential services to the local community. These organizations provide services such as job training, senior care services, cultural museums, and art education and community center. With the services provided by these organizations, the funds will help local residents recover from the negative effects of COVID-19. One example of how these funds assist non-profit entities affected by the pandemic is the Bakehouse Art Complex, a small non-profit owned site that bridges a significant gap within Miami's cultural ecosystem, provides affordable space for local artists to create, live, and engage with each other and the community. The Bakehouse project will make it possible for more than 100 local artists to continue to have a workspace and tools necessary to create artwork that will provide income for this art community.

Furthermore, the SLFRF funds are being used to improve the City's parks to provide a healthy and safe space for families to exercise and connect with others, a major step toward post-pandemic recovery. Improvements will include fence replacements, turf replacements, playground improvements, sports amenities, demolition and rehabilitation of buildings inside the parks, waste management areas, among other enhancements.

c. Public Health, Negative Economic Impact (Public Sector) (EC 3) – \$0

There are currently no projects submitted under this category. However, there are unallocated funds available that may be targeted for this use.

d. Premium Pay (EC 4) – \$920,174.16

The City of Miami's District 2 developed a project to provide premium pay for workers performing essential functions in response to the pandemic. Allocated funding will go towards a one-time non-pensionable 1.7 percent premium pay for eligible employees of AFSCME local 871 and AFCSM local 1907 who performed essential work during the pandemic and who did not receive premium pay.

e. Water, Sewer, and Broadband Infrastructure (EC 5) – \$5,000,000

The projects in this category will address flooding, inundation, improving drainage capacity and updating old systems and components to meet current code.

The City of Miami directed a portion of their allocations to address localized flooding and inundation, flash flooding by increasing drainage capacity in areas of disparately impacted and low- and moderate-income residents. The City's water and sewer improvements projects include abandoning existing water mains and replacing them with approximately a half mile of new water main, new fire hydrants, new driveway, sidewalk, curbs, drainage system, milling and resurfacing, pavement marking, swale regrading, and sodding. Approximately 1,250 linear feet of exfiltration trench will be included to provide adequate water quality treatment and flood attenuation for the 5-year storm event in the project area.

The City of Miami’s Department of Innovation and Technology proposed activities to construct or upgrade existing wireless internet capacity. The projects will expand and improve internet access to disproportionately impacted communities and residents. These Wi-Fi projects will provide 15+ City of Miami Parks with a mix of mesh and non-mesh wireless access points. The proposed broadband investments will transform underserved areas and neighborhoods into high-tech municipalities by providing internet access to disproportionately impacted citizens who do not have reliable internet access. These strategies will help the community to overcome technological limitations.

f. Revenue Replacement (EC 6) – \$72,740,742.84

Between fiscal years 2020 and 2021, the City of Miami experienced a significant loss of revenue as a result to the COVID-19 pandemic. Due to this loss in revenue, the City elected to calculate actual revenue loss according to the U.S. Treasury formula outlined in the Final Rule and Compliance Guidance. Following these calculations, the City had more than \$69.7M in 2020 and \$94M in 2021 in revenue loss. Per U.S. Treasury guidelines, a local government may spend SLFRF funding on a broad range of general government services under the Revenue Replacement allowable use category. U.S. Treasury has provided a list of general government services that a local government may presume are eligible uses of SLFRF funds, including:

- maintenance or pay-go funding building of infrastructure, including roads;
- modernization of cybersecurity, including hardware, software, and protection of critical infrastructure;
- health services; environmental remediation; school or educational services; and
- the provision of police, fire, and other public safety services (e.g., purchasing a fire truck or police vehicles, purchasing other equipment, covering salaries of public safety personnel).

Table 1: Revenue Loss Calculation for Fiscal Years 2020 and 2021

Total ARPA Funding Awarded	\$137,639,417
Revenue Loss Calculation *FY End 09/30/2020	\$69,659,199
Revenue Loss Calculation *FY End 09/30/2021	\$93,989,727
Total Revenue Loss Calculated	\$163,648,926

Based on these calculations, the City allocated \$72.7M for Revenue Replacement to help offset the losses of city income due to the COVID-19 pandemic. In this case, the funds were distributed among various departments to address eligible project activities. The City of Miami utilized its revenue replacement allocation to fund general services provided by the Innovation and Economic Development office, Police Department, Fire Department, Solid Waste anti-litter program, Parks, and a combination of other various departments.

Table 2: Revenue Replacement Distribution by Fiscal Year and Government Services

Project	Total
REV_2 - ARPA-Revenue Replacement - FY 23 EOY	7,783,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Parks Department Operations	1,800,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Solid Waste Operation Anti-Litter Program	2,146,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Capital Transfer - Solid Waste Vehicles	164,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 RPW Operations - Change Memo 1	465,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 RPW Operations - Change Memo 2	427,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 GSA Operations - Change Memo 2	464,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 OCI Operations - Change Memo 2	181,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 General Government Operations - Change Memo 2	1,250,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Solid Waste Operations - Change Memo 2	129,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 HCD Operations - Change Memo 1	165,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 HCD Operations - Change Memo 2	113,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Planning & Development Operations - Change Memo 1	584,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Planning & Development Operations - Change Memo 2	576,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Fire Department Operations	1,000,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Fire Department Operations - Change Memo 2	306,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Capital Transfer Fire	1,500,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Capital Transfer Police Vehicles	1,500,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Police Department Operations	1,100,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Police Department Operations - Change Memo 2	1,107,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Other Department Operations - Change Memo 2	941,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 NDA Operations - Change Memo 2	13,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Venture Miami Eco Initiative	1,100,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Venture Miami - Notre Dame Church Grant	250,000.00
REV_1 - ARPA-Revenue Replacement - FY 22 Venture Miami Operations	1,650,000.00
REV_3 - ARPA Revenue Replacement - FY 23 Midyear Adjustment - Police Department Operations - Salaries & Wages	34,026,931.13
REV_3 - ARPA Revenue Replacement - FY 23 Midyear Adjustment - Police Department Operations - FICA Taxes	493,376.00
REV_3 - ARPA Revenue Replacement - FY 23 Midyear Adjustment - Fire Department Operations - Salaries & Wages	11,341,977.04
REV_3 - ARPA Revenue Replacement - FY 23 Midyear Adjustment - Fire Department Operations - FICA Taxes	164,458.67
TOTAL	72,740,742.84

g. Administrative Expense (EC 7) - \$2,600,000.00

The City procured the administrative services of a program consultant, which are subject matter experts in ARPA and Grant Management to help with the eligibility, management, weekly meetings, monitoring, site visits, community engagement, and reporting for the funds.

Table 3: City’s Usage of SLFRF Funding (by EC Category), as of July 2023

ARPA Expenditure Category (EC)	Allocated Amount	Project Count
Public Health (EC1)	\$1,350,000	3
Negative Economic Impacts (EC2-EC3)	\$50,873,187.73	41
Premium Pay (EC4)	\$920,174.16	1
Infrastructure (EC5)	\$6,000,000	7
Revenue Replacement (EC6)	\$72,740,742.84	3
Administrative (EC7)	\$2,600,000.00	1
Unallocated Funds	\$3,155,312.27	TBD
TOTAL	\$137,639,417	56

For an update on the use of funds, click on the [City of Miami ARPA Dashboards](#).

Table 4: Projects, Funding, and Constituencies

Project #	Project	Total	Seniors	Families	Youths	Unemployed	Homeless Individuals	Local Non-Profits	Businesses	Visitors	Employees
40-B193511	Curtis Park Community Center Design	700,000.00	Y	Y	Y					Y	
91-A2-15-80807	Centennial Management - Stadium Towers	1,800,000.00		Y							
40-B233515	Sewell Park	250,000.00	Y	Y	Y					Y	
40-B233513	Grapeland Heights Park & Baseball Complex	500,000.00	Y	Y	Y					Y	
40-B233516	Juan Pablo Duarte Park	250,000.00	Y	Y	Y					Y	
40-A2-10-0003	Camacol Latin Chamber of Commerce	1,000,000.00			Y	Y			Y		
40-A2-34-0006	Residential Plaza	350,000.00	Y								
91-A2-01-80800	Allapattah Community Action	203,500.00	Y								
Pending ID #	Island District Development (Thelma A Gibson Health Initiative)	4,500,000.00		Y							
Pending ID #	Hibiscus-William Rehab (Greater Saint Paul)	2,200,000.00		Y							
91-A2-15-80781	Land Acquisition - Casa Valentina	2,000,000.00		Y							

Project #	Project	Total	Seniors	Families	Youths	Unemployed	Homeless Individuals	Local Non-Profits	Businesses	Visitors	Employees
23-A4-01-0001	Premium Pay for Employees Who Performed Essential Work During the Pandemic	920,174.16									Y
40-A2-34-0004	American Museum of The Cuban Diaspora	175,000.00	Y	Y				Y		Y	
40-A2-34-0002	Presidio Politico Historico Cubano - Casa del Preso	100,000.00	Y	Y				Y		Y	
40-P-20-0384 / 40-B40708	Plaza De La Cubanidad Park	400,000.00	Y	Y	Y					Y	
40-B50421	Miami Golden Pines Neighborhood Improvements - 40-B50421	1,250,000.00	Y	Y	Y					Y	
40-B50414	Miami Golden Pines Neighborhood Improvements - 40-B50414	1,250,000.00	Y	Y	Y					Y	
40-B203515	Badia Center Facility & Flagami Park Renovation	2,470,000.00	Y	Y	Y					Y	
40-B183505	West End Park Pool Enhancement	8,330,000.00	Y	Y	Y					Y	
40-B203518	Shenandoah Mini Park Right of Way Improvements	500,000.00	Y	Y	Y					Y	
40-B203519	Swannanoa Mini Park Right of Way Improvements	500,000.00	Y	Y	Y					Y	
40-A2-23-0001	Bakehouse Art Complex	2,000,000.00	Y	Y	Y			Y		Y	
91-80739	Business Continuity Microenterprise and Small Business Emergency Program	1,000,000.00							Y		
91-A2-01-80778	Elderly Meals FY 2023-24	509,280.82	Y								
91-A2-01-80752	De Hostos Senior Center, Inc. FY 2021-22	140,619.00	Y								
91-A2-01-80753	Allapattah Community Action, Inc. FY 2021-22	163,211.18	Y								
91-A2-01-80755	Little Havana Activities & Nutrition Centers of Dade County, Inc. FY 2021-22	149,688.00	Y								
91-A2-01-80757	Josefa Perez de Castano Kidney Foundation, Inc. FY 2021-22	17,375.00	Y								
91-A2-01-80778	Curley's House of Style, Inc. FY 2021-22	47,826.00	Y								
91-A2-01-80803	Sunshine for All, Inc. FY 2022-23	50,000.00	Y								
91-A2-01-80799	Josefa Perez de Castano Kidney Foundation, Inc. FY 2022-23	19,000.00	Y								
91-A2-01-80800	Allapattah Community Action, Inc. FY 2022-23	201,000.00	Y								

Project #	Project	Total	Seniors	Families	Youths	Unemployed	Homeless Individuals	Local Non-Profits	Businesses	Visitors	Employees
91-A2-01-80805	De Hostos Senior Center, Inc. FY 2022-23	149,000.00	Y								
91-A2-01-80806	Curley's House of Style, Inc. FY 2022-23	53,000.00	Y								
Pending ID #	Senior Rental Gap Assistance	1,500,000.00	Y								
Pending ID #	New Construction Homeownership	2,750,000.00	Y	Y							
Pending ID #	Property Acquisition for Affordable Housing	3,000,000.00	Y	Y							
Pending ID #	New Construction Rental	2,750,000.00	Y	Y							
45-A2-10-0008	Certifications and Trainings for Employment	300,000.00		Y	Y	Y			Y		
15-A2-00-0001	Miami-Dade College Workforce Program	2,000,000.00		Y	Y	Y			Y		
45-A2-10-0007	On-the-job Training & Apprenticeships	500,000.00		Y	Y	Y			Y		
45-A2-10-0002	Workforce Navigators Readiness Program	150,000.00		Y	Y	Y			Y		
45-A2-30-0003	Small Business Navigators	200,000.00		Y	Y				Y		
91-A2-11-80748	Childcare Connect	500,000.00		Y							
45-A2-37-0004	MIAMICONNECT	500,000.00	Y	Y	Y			Y		Y	
40-B223521	Targeted Community Project (3-5 Designated Priority Areas)	1,000,000.00	Y	Y	Y			Y		Y	
40-B223521	Smart Infrastructure Delivery Team	500,000.00	Y	Y	Y			Y		Y	
40-B223521	Parks Public Wi-Fi Installation	1,000,000.00	Y	Y	Y			Y		Y	
15-A2-22-0008	Bayfront Park Trust	500,000.00		Y	Y			Y			
15-A2-37-0005	Circle of Brotherhood	1,000,000.00		Y	Y	Y		Y			
15-A2-25-0003	Center for Black Innovation - DA Dorsey Project	250,000.00		Y	Y			Y			
Pending ID #	Homeless Functional Zero	3,150,000.00				Y	Y	Y			
45-A1-12-0012	Homeless Functional Zero - Camillus House - Project Lazarus Specialized Outreach	400,000.00				Y	Y	Y			
45-A2-10-0006	Homeless Functional Zero - Chapman Partnership	200,000.00				Y	Y	Y			
45-A1-12-0010	Homeless Functional Zero - Advocate Program	750,000.00				Y	Y	Y			
45-A2-18-0011	Homeless Functional Zero - Camillus House - Supportive Housing Services	800,000.00				Y	Y	Y			
45-A2-10-0005	Homeless Functional Zero - Sundari Foundation	200,000.00				Y	Y	Y			
45-A2-10-0013	Homeless Functional Zero - Camillus House - Culinary Arts-Life Skills	400,000.00				Y	Y	Y			

Project #	Project	Total	Seniors	Families	Youths	Unemployed	Homeless Individuals	Local Non-Profits	Businesses	Visitors	Employees
45-A2-10-0014	Homeless Functional Zero - Camillus House - Construction Trades	400,000.00				Y	Y	Y			
15-A2-29-0006	Downtown Development Authority (DDA) Flagler Business Assistance	500,000.00							Y		
15-A2-32-0007	Downtown Development Authority (DDA) Incentive Program	500,000.00							Y		
15-A2-10-0002	STEM Talent for Miami Project	200,000.00		Y	Y						
23-A7-01-0001	OMB - Atkins Consulting Services	2,600,000.00									
40-B30541D	Parks – City Wide Park Equipment & Site Improvements	2,000,000.00	Y	Y	Y					Y	

Section 3: Promoting Equitable Outcomes

The National Association of Colleges and Employers (NACE) define equity as “fairness and justice and is distinguished from equality: Whereas equality means providing the same to all, equity means recognizing that we do not all start from the same place and must acknowledge and make adjustments to imbalances. The process is ongoing, requiring us to identify and overcome intentional and unintentional barriers arising from bias or systemic structures.”

ARPA SLFRF allocations are being directed toward vulnerable, impacted and disproportionately impacted communities. Housing projects target low- and moderate-income citizens in accordance with HUD rules and guidelines from the funding source office. A large portion of funds are directed toward the homeless population. Several projects address the needs of Senior citizens, and others are directed to providing wrap-around services for vulnerable communities and populations. These services include daycare, transportation and providing access to internet services for impacted, disproportionately impacted and vulnerable communities. The City did not impose administrative or eligibility requirements that result in disparate levels of assistance.

Housing Assistance

The ongoing pandemic and resulting economic effects are having a profound, long-term negative effect on the pre-existing affordable housing crisis facing low-income households. The combination of many higher-income households who have weathered the pandemic without significant income losses, low interest rates, and housing supply constraints exacerbated by the pandemic have driven a sharp increase in the sale price of homes. Meanwhile, many low-income renters and homeowners are struggling with lost employment and income and are behind on their housing payments.

After reviewing comments in response to the Interim Rule, the Final Rule determined that affordable housing interventions, especially development of affordable housing, should be allowed outside of low-income geographic areas, as concentrating the supply of affordable housing in low-income geographies cannot address the current issues of increased concentrated poverty and racial and economic segregation. Location restrictions would continue to lock lower-income households in need of housing support out of high-opportunity neighborhoods with access to employment and amenities. Under the Department of Treasury’s final rule, recipients may use SLFRF funds to provide a set of housing services to communities that have been disproportionately impacted by the pandemic. The enumerated uses include supportive housing or other programs or services to improve access to stable, affordable housing among individuals who are homeless and development of affordable housing to increase supply of affordable and high-quality living units.

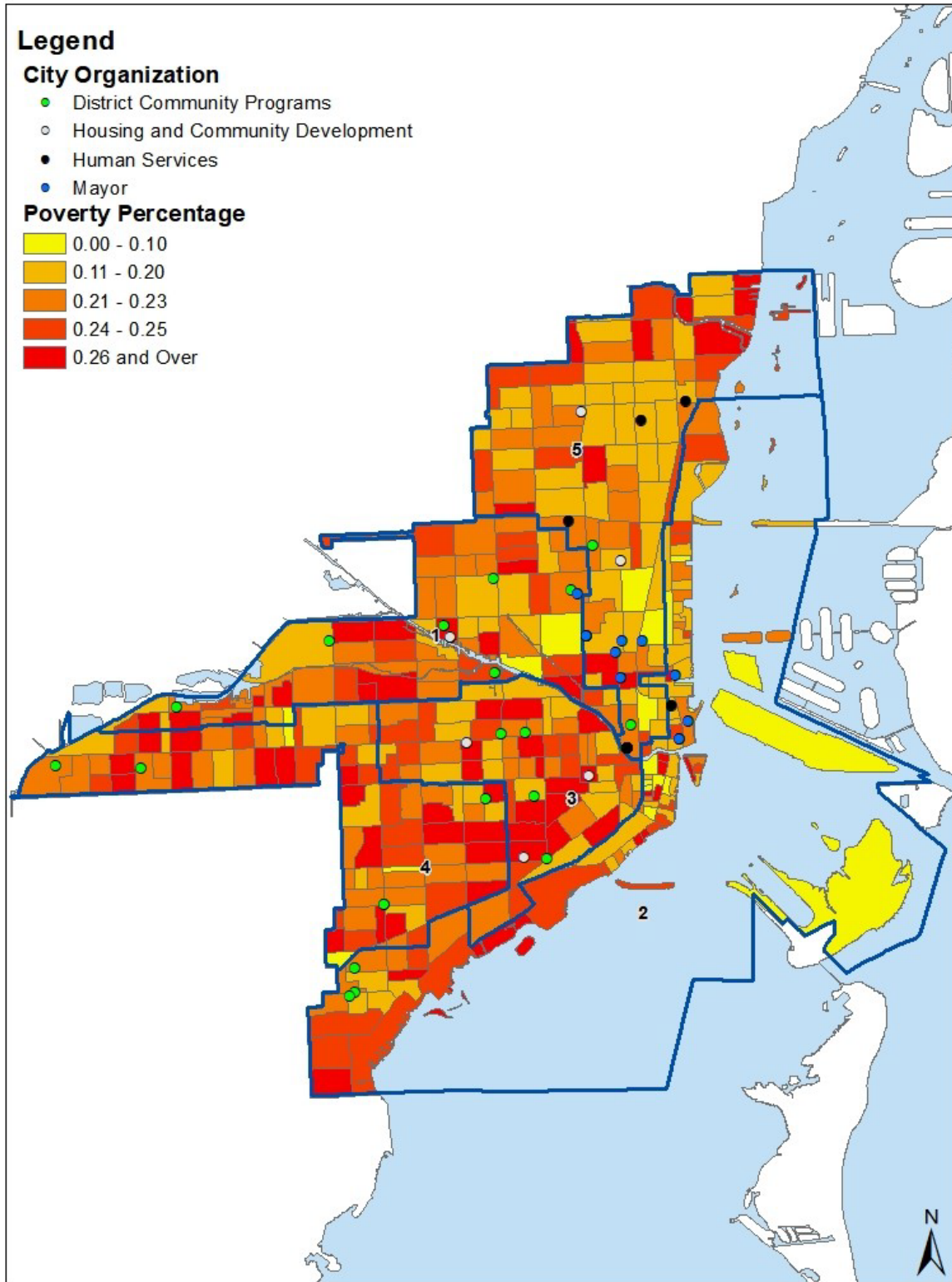


Figure 1: Poverty Heat Map Locations and ARPA Project's Locations

Treasury has determined that supportive housing or other programs or services to improve access to stable, affordable housing among individuals who are homeless, and the development of affordable housing to increase supply of affordable and high-quality living units are responsive to the needs of impacted populations, not only disproportionately impacted populations. The final rule reflects this clarification and builds on the objectives stated in the interim final rule to improve access to stable, affordable housing, including through interventions that increase the supply of affordable and high-quality living units, improve housing security and support durable and sustainable homeownership.

Finally, note that “emergency housing assistance,” or assistance for responses to the immediate negative economic impacts of the pandemic through financial assistance for rental arrears or mortgage payments, is also an eligible use category for assistance to households under the Final Rule.

The list below describes proposed uses of the SLFRF funds by the City of Miami to address housing insecurity, homelessness and strengthening the housing situation overall.

Parks and Community Spaces

The Final Rule included a category of enumerated eligible uses for “building stronger communities through investments in housing and neighborhoods.” Examples of services provided generally focused on housing uses. In response to questions following the release of the interim Final Rule, Treasury issued further guidance clarifying that “investments in parks, public plazas, and other public outdoor recreation spaces may be responsive to the needs of disproportionately impacted communities by promoting healthier living environments.

The Final Rule includes enumerated eligible uses in disproportionately impacted communities for developing neighborhood features that promote improved health and safety outcomes, such as parks, green spaces, recreational facilities, sidewalks, pedestrian safety features like crosswalks, neighborhood cleanup, and other projects to revitalize public spaces.

The City of Miami has directed funds toward restoring cultural centers and museums that were forced to close during the pandemic and supports local festivals where cultural resources are represented. These activities are in areas such as Little Havana. The forced closures and cancellations left many out of work in dense populations of disproportionately affected citizens. Assisting with re-opening will spark tourism in these depressed areas and infusing much needed revenue.

The Parks Department will focus ARPA funds on upgrading and rehabilitating existing parks and equipment for the benefit of all. Such efforts include new installations, fixed roofing, ADA enhancements, field turf, fencing, and lighting additions. The City is working to identify several parks as potential targets for these improvements.

Table 5: ARPA Housing Assistance Programs

Project / Program	Projects Targeting Housing Assistance
New Construction Homeownership Land Acquisition - Casa Valentina Centennial Management - Stadium Towers Island District Development (TGHI) Hibiscus-William Rehab (GSP)	Provides land and financing to assist in part with the development of affordable single-family units, townhomes, twin homes, and condominium units to be sold to eligible individuals or families. The City of Miami will acquire buildable vacant parcels of land suitable for the development of affordable rental or homeownership developments to be built by the City or by organizations that have been procured through a competitive process. For example, Casa Valentina is a new affordable housing development containing no less than fifty City-assisted residential rental units for eligible residents whose annual income is equal to or less than 80 percent of area median income, as published annually by the United States Department of Housing and Urban Development (HUD). Other districts within the City are allocating some of their funding to similar projects.
New Construction Rental	Provides construction and financing to assist in part with the development of affordable multifamily rental projects containing affordable units to eligible individuals or families.
City of Miami Homeownership Assistance Program	Provides financial assistance to eligible first-time home buyers towards the purchase of a home.
Property Acquisition for Affordable Housing	Provides vacant parcels of land suitable for the development of affordable rental or homeownership developments.
Senior Rental Gap Assistance	Covers rent payment gap for eligible seniors within the City of Miami.

Employment and Job Training Assistance

The Department of Human Services will focus their ARPA funding on employment, job training, and small-business growth. The goals are to support the City’s local workforce and families, as well as to help economically disadvantaged residents rebound from the pandemic. For example, the Business Continuity Microenterprise and Small Business Emergency Program provides one-time assistance to micro businesses (5 employees or less) and small businesses (6 to 20 employees) that meet respective program requirements.

The City of Miami’s Opportunity Center will partner with organizations to conduct certifications and trainings that lead to direct hires. This project will ensure that the Opportunity Center will be the conduit to all relevant resources for job seekers and employers.

On-the-job training (OJT) will be an apprenticeship and an industry-driven, high-quality career pathway where employers can develop and prepare their future workforce, and individuals can obtain paid work experience, classroom instruction, and a portable, nationally recognized credential.

Workforce Navigators Readiness Program is a collaboration between the City of Miami and Summer Jobs connect Program. The program is designed to assist underemployed city residents and accelerate the hiring process towards employment for hard-to-fill positions with specific partners.

The work and training initiatives listed above will serve multiple purposes. Training will reduce vulnerability of disproportionately impacted citizens to future events by developing certified trade workers. Skilled, qualified workers are in demand and will be needed for the City of Miami to complete rebuilding activities, beyond those afforded through COVID-19 recovery funding. These training initiatives will target disproportionately impacted citizens by providing certifications that lead to higher paying skilled jobs and reducing the wage/income gap. The result will be to improve equity and increase the skilled labor pool.

The Department of Human Services is also supporting a project for MIAMI Connect, which will provide transportation for childcare, employment and general service needs.

Assistance to Local Nonprofits

The pandemic and resulting economic effects also had a profound, long-term negative impact on local nonprofits that have historically provided programs serving disadvantaged members of the community. One of the biggest problems faced by local nonprofits was the drop in donations and event attendance. Acknowledging the importance of these organizations to the local community, through the feedback received from the District offices, the City of Miami used the SLFRF funding to support the continuation of the programs.

The following table describes strategies the City of Miami used to implement and ensure equitable use of SLFRF funding for each of the functional areas mentioned above.

Table 6: Promoting Equitable Outcomes per Project/Program

Project/Program – Project ID	Strategies to Prioritize Equity
Curtis Park Community Center Design - 40-B193511	The project will provide community health benefits, help the community overcome technology limitations, stimulate urban growth, community health support, and provide a safe shelter.
Centennial Management - Stadium Towers - 91-A2-15-80807	The Stadium Towers project will provide new affordable housing for low to moderate income families. The project will offer no less than 60 City of Miami-assisted residential rental units for eligible residents in District 1.
Sewell Park - 40-B233515	The average Household income in the area is \$32,245 and has a predominantly Hispanic population. This project will provide a green space to congregate, stimulate Community Health Benefits, and provide Urban Growth for the surrounding community.
Grapeland Heights Park & Baseball Complex - 40-B233513	The goals of the renovation are to provide an upgraded baseball field complex to serve as a safe haven for youth to play competitive team sports, gain skills such as team building and leadership and to practice healthy lifestyle habits.

Project/Program – Project ID	Strategies to Prioritize Equity
Juan Pablo Duarte Park - 40-B233516	With the surrounding area having about 40% of households living below the poverty level, this project provides a green space to congregate, provide community health benefits, and provide urban growth for the surrounding residents.
CAMACOL Latin Chamber of Commerce - 40-A2-10-0003	There is a need to provide outreach to a special segment of the community, specifically to individuals who are currently underserved and or which have been affected by the post-pandemic business climate. Either by a lack of knowledge of technology or a resistance to the everchanging way of doing business and or securing employment. With CAMACOL's track record, the organization is poised to ensure that minorities and disenfranchised communities are served.
Residential Plaza - 40-A2-34-0006	This nonprofit serves the low-income elderly population, providing a wide range of programs and services, from assisted living services, low-income housing, transportation, fall prevention program (Matter of Balance Program), physical and occupational therapy, pet therapy, arts & crafts, and music program.
Allapattah Community Action - 91-A2-01-80800	The program provides meals to homebound elderly persons with limitations who cannot attend the center. Most of the program participants are Hispanic and do not have a command of the English language nor the knowledge to complete basic governmental forms required to access fundamental resources.
Island District Development (TGHI)	The Island District Development project is a mixed-income housing development which provides 20 city-assisted residential rental units for eligible residents whose annual income is equal to or less than fifty percent (50%) of area median income ("AMI") as published annually by the United States Department of Housing and Urban Development ("HUD") and seven (7) city-assisted residential rental units for eligible residents whose annual income is equal to or less than one hundred percent (100 %) of AMI as published annually by HUD.

Project/Program – Project ID	Strategies to Prioritize Equity
Hibiscus-William Rehab (GSP)	The Hibiscus-William Rehab (GSP) project is a mixed-income housing development which provides two (2) city-assisted residential rental units for eligible residents whose annual income is equal to or less than fifty percent (50%) of area median income (“AMI”) as published annually by the United States Department of Housing and Urban Development (“HUD”) and eight (8) city-assisted residential rental units for eligible residents whose annual income is equal to or less than one hundred percent (80%) of AMI as published annually by HUD.
Land Acquisition - Casa Valentina - 91-A2-15-80781	Casa Valentina’s mission is to provide at-risk and former foster care youth with safe, affordable housing, life skills & continued support so that they can achieve and maintain self-sufficiency. 734 families in the area live below the poverty line. This project is mixed use as the goal of the overall program is to implement an educational former foster youth program and the building will be used to house the youth.
Premium Pay for Employees Who Performed Essential Work During the Pandemic - 23-A4-01-0001	Essential City of Miami employees who worked to fill a vital role in the maintenance of the city during the pandemic were rewarded with a one-time non-pensionable pay. The one-time amount was based on the employee’s annual salary to be as equitable as possible.
American Museum of The Cuban Diaspora - 40-A2-34-0004	The nonprofit received financial assistance to compensate for revenue losses suffered as the museum was forced to temporarily shut down during the COVID pandemic (March 18, 2020 – March 23, 2021). The museum, managed by this nonprofit, is one of many cultural entities that represent the City’s minorities that the City is assisting throughout the ARPA program.
Presidio Politico Historico Cubano - Casa del Preso - 40-A2-34-0002	Due to the pandemic the nonprofit was unable to meet, host public functions, or fundraise to collect funds for necessary museum repairs. This nonprofit helps an underserved group in the City. The museum conditions deteriorated due to being closed for COVID-19 and must be renovated to better conditions. The museum, managed by this nonprofit, is one of many cultural entities that represent the City’s minorities that the City is assisting throughout the ARPA program. It’s members mainly consists of senior citizens throughout the City.

Project/Program – Project ID	Strategies to Prioritize Equity
Plaza De La Cubanidad Park - 40-P-20-0384 / 40-B40708	The City will restore the monument and the plaza in hopes of bringing back tourism to the area. This is one of the many touristic areas that were affected by the effects of the pandemic. After collecting information of areas affected, the Parks Department proposed to use the funds to repair the monument and the plaza. These improvements will promote a safe outdoor environment for the community.
Miami Golden Pines Neighborhood Improvements - 40-B50421 / 40-B50414	The Golden Pines Neighborhood currently experiences flooding and localized ponding issues, which risks damaging the residential properties. With the use of ARPA funding, the City of Miami is increasing drainage capacity in the neighborhood, to drastically reduce and potentially eliminate the flooding and ponding issues, while also diminishing the potential for health issues related to ponding water. This is an example of how the City is promoting all residents to live in non-flooding areas.
Badia Center Facility & Flagami Park Renovation - 40-B203515	The project consists of demolition and renovation of a senior center expected to serve 250 local seniors with a nurse on site. The mixed-use facility will serve as a site for future events to promote family and neighborhood engagement.
West End Park Pool Enhancement - 40-B183505	The park is located in a low-to-moderate income area and a predominantly Hispanic population. The project addresses Community Public Health needs by providing safe space to congregate and exercise, which also helps promote family activity. The project will also help the community overcome technology limitations with Public Wi-fi access.
Shenandoah Mini Park Right of Way Improvements - 40-B203518	The park is located in an area which currently experiences extreme flooding. These infrastructure improvements to the right of way, which includes drainage improvements and curb and gutter installation, will help resolve the flooding issues in the area.
Swannanoa Mini Park Right of Way Improvements - 40-B203519	The park is located in an area which currently experiences extreme flooding. These infrastructure improvements to the right of way, which includes drainage improvements and curb and gutter installation, will help resolve the flooding issues in the area.

Project/Program – Project ID	Strategies to Prioritize Equity
<p>Bakehouse Art Complex - 40-A2-23-0001</p>	<p>Bakehouse Art Complex (Bakehouse) is the only artist-purposed, non-profit-owned site of its kind and size in Miami’s urban core. It plays a major role in addressing a significant gap in the city’s cultural ecosystem—affordable spaces where artists can create, live, and engage with each other and with the greater community. As a result of the COVID-19 pandemic, the organization has had difficulty fundraising from philanthropic foundations for both site repairs, the future campus, and ongoing operating support. With the support from the American Rescue Plan grant for repairing and renovating the existing facilities, the organization will be able to continue providing long-term workspace to over 100 artists annually to ensure artists have the space and tools necessary. These essential/critical repairs allow the organization to continue to serve local artists, visitors, and the broader community, all of which are necessary for the organization’s ongoing success and that of their artists.</p>
<p>Business Continuity Microenterprise and Small Business Emergency Program - 91-80739</p>	<p>The program supported small businesses that needed financial support due to negative impacts of the pandemic. The Business Continuity Micro-Enterprise Assistance Program is an expansion of an already existing program and \$1,000,000 in ARPA funding helped another 53 eligible businesses. To be eligible for the Business Continuity Microenterprise and Small Business Emergency program, applicants had to meet the following requirements:</p> <ul style="list-style-type: none"> a) Small, non-essential, for-profit businesses with city limits b) Must not have received business assistance from any other pandemic relief business programs c) Business owner income must have a monthly income of less than or equal to 80 percent of AMI

Project/Program – Project ID	Strategies to Prioritize Equity
Elderly Meals – 91-A2-01-80778 91-A2-01-80752 91-A2-01-80753 91-A2-01-80755 91-A2-01-80757 91-A2-01-80778 91-A2-01-80803 91-A2-01-80799 91-A2-01-80800 91-A2-01-80805 91-A2-01-80806	The Elderly Meals program provides direct assistance via congregate and home-delivered meals for elderly, home-bound, and disabled city residents. The Department of Housing and Community Development (DHCD) has a basic project mission – to serve the most vulnerable in the community in their times of need. Research indicates that elderly citizens experience food insecurity in greater numbers. Food insecurity rates are higher for black and Hispanic seniors and these disparities were worsened with the pandemic. To ensure equitable distribution, the eligibility requirements were: beneficiaries must apply for assistance, be a resident of the City of Miami, be a member of low- and moderate-income household and be at least 62 years of age. The City of Miami has partnered with local nonprofits to deliver this service to the eligible population.
Senior Rental Gap Assistance	The program offers assistance to income-eligible (40% Area Median Income) senior households (ages 62 and up) in the City who spend more than 50% of their household income on housing costs and who live in City assisted rental housing or subsidized buildings within City of Miami limits. The program covers rent payment gap for eligible seniors within the City of Miami.
New Construction Homeownership	The program will provide construction and permanent financing for the development of affordable single-family units, townhomes, twin homes, and condominium units. These units will be sold to eligible individuals or families, allowing a broader reach in household incomes served by the construction of affordable housing.
Property Acquisition for Affordable Housing	The City of Miami will acquire buildable vacant parcels of land suitable for the development of affordable rental or homeownership developments to be built by the City or by organizations that have been procured through a competitive process.
New Construction Rental	The City of Miami will provide funding to private developers in order to build and/or rehabilitate affordable rental units within the City. The City funds a portion of the total cost of the project and in return, the developer will need to provide a specific number of affordable rental housing units for low-to-moderate income families.

Project/Program – Project ID	Strategies to Prioritize Equity
Certifications and Trainings for Employment - 45-A2-10-0008	Adapting employees’ skills and roles to the post-pandemic ways of working will be crucial to building operating-model resilience. Workers across industries must figure out how they can adapt to rapidly changing conditions, and companies have to learn how to match those workers to new roles and activities. The City of Miami will be providing Certification training and services for the City’s eligible residents.
Miami-Dade College Workforce Program - 15-A2-00-0001	Through this partnership with City of Miami, Miami Dade College will offer educational training to residents negatively affected by COVID-19 in various career-focused credentials such as emerging technology-related programs of study; upskilling and retooling; and early engagement for middle school and high school students and build a sustainable talent pipeline to high-demand, high-wage jobs.
On-the-job Training & Apprenticeships - 45-A2-10-0007	The City will be assessing and screening current database of 800+ jobseekers, market services to residents, promote programs, and hiring events. On-the-job training (OJT) will be an apprenticeship and an industry-driven, high-quality career pathway where jobseekers can develop and prepare their future workforce, and individuals can obtain paid work experience, classroom instruction, and a portable, nationally recognized credential.
Workforce Navigators Readiness Program - 45-A2-10-0002	The program is designed to assist underemployed City residents and accelerate the hiring process towards employment for hard to fill positions in within specific partners. The City’s Opportunity Center provides direct sourcing and candidate screening to fulfill the open job orders generated by respective partners.
Small Business Navigators - 45-A2-30-0003	The COVID-19 pandemic has exacerbated the digital divide that was already present in the small business market, and it is forcing companies to accelerate their digitalization. For digitally progressive small businesses, it is about building resiliency, while for those lagging and that are unaware of solutions, has become the answer to business continuity. The purpose is to create Small Business Navigators to assist with technology implementation, digital literacy, social media, sales, accounting and capital and credit resources and COVID-19 resources.

Project/Program – Project ID	Strategies to Prioritize Equity
Childcare Connect - 91-A2-11-80748	The program was aimed at providing much needed assistance to local families facing financial difficulties amidst the ongoing COVID-19 pandemic, previously using other funding sources. The ARPA funding will allow for the continuation of high-quality childcare services. If eligible, a family will be able enroll their child in one of the City’s three Child Learning Centers and receive tuition-free childcare. The program will be advertised by the City of Miami on all social media platforms. The Department of Human Services is coordinating on connecting with organizations that primarily service families with infants in the City of Miami to further promote the program. Flyers and posters were distributed city-wide.
MIAMICONNECT - 45-A2-37-0004	Many job seekers were expressing the need for help with transportation options. Equitable transportation can help connect people to jobs, resources, and services and improve access to opportunity. MIAMICONNECT ensures that funds are allocated to cover the cost of ride share transportation for travel to work and childcare for dependents. Wrap around services are generally family-centric and provided to address a family’s needs.
Targeted Community Project (3-5 Designated Priority Areas)	These projects will establish public Wi-Fi services at 15+ pilot parks to provide no-cost internet access to low-income consumers residing near each of the Parks. The goal is to establish a ready to use public Wi-Fi network in the City’s public spaces, proportionately balancing broadband access for residents.
Smart Infrastructure Delivery Team	
Parks Public Wi-Fi Installation – 40-B223521	
Bayfront Park Trust - 15-A2-22-0008	Maurice A. Ferre Park and Bayfront Park provide a space for families to relax, exercise and connect with other community members and visitors to the city. The goal of the project is to prevent flooding in the parks which will subsequently decrease the number of complaints received regarding the unsanitary conditions of the dog parks due to dirt and mud. The funding will also cover the costs of replacing trash cans in both parks. Current trash cans in the parks have rusted and rotted due to saltwater air coming from the bay.

Project/Program – Project ID	Strategies to Prioritize Equity
Circle of Brotherhood - 15-A2-37-0005	The Circle of Brotherhood is an organization of primarily Black men from all walks of life dedicated to community service, economic development, crime prevention, conflict resolution and mediation, educational services, and youth mentorship. With the ARPA funds provided by the City, the organization will address public health needs by providing outreach and information to at-risk communities to educate residents on available resources for rent, food and essential services assistance, wellness program support and mental health referrals.
Center for Black Innovation - D.A. Dorsey Project - 15-A2-25-0003	The Center for Black Innovation is a nonprofit organization committed to dramatically shifting the way Black communities engage and create value within the innovation economy by building asset and talent-filled spaces in Black communities and equitable capital pathways to rid Black communities of innovation deserts. The nonprofit is proposing to fund the Budget for DA Dorsey Restaurant & Culinarian Revitalization Project. The project will provide coaching and consulting services to restaurant owners and will also provide training to culinary students.
Homeless Functional Zero – 45-A1-12-0012 45-A2-10-0006 45-A1-12-0010 45-A2-18-0011 45-A2-10-0005 45-A2-10-0013 45-A2-10-0014	In partnership with local non-profit organizations, the Mayor’s office developed a plan to address homelessness in the City of Miami. The Homeless Functional Zero plan created projects that addressed homelessness with a specialized focus on assisting at-risk individuals who have been impacted by the lack of housing and shelter, mental health challenges, substance abuse, domestic violence, sexual abuse, and neglect.
Downtown Development Authority (DDA) Flagler Business Assistance - 15-A2-29-0006	While businesses are still recovering from the negative impacts of the COVID-19 pandemic, the Miami DDA recognizes that they need some extra assistance. The Miami DDA adopted a Flagler Recovery Grant Program as part of the agency’s business retention strategy, and construction mitigation efforts to assist small businesses located in Flagler Street which continue to struggle through the post-COVID-19 recovery. The Flagler Project has temporarily reduced visibility and access to the ground level businesses within construction zone of Flagler Street. The goal of the Program is to support healthy downtown business community and limit negative economic impact of the combined setbacks caused by the pandemic and the Flagler Project.

Project/Program – Project ID	Strategies to Prioritize Equity
Downtown Development Authority (DDA) Incentive Program - 15-A2-32-0007	The program will assist new-to-market businesses or expanding businesses that will either relocate, or hire, a minimum of 10 new employees to the Miami DDA District within a 3-year period, with other conditions. The program will be available to financial/professional services, technology, and headquarters, including regional headquarters. The program is open to all eligible businesses.
STEM Talent for Miami Project - 15-A2-10-0002	The project offers superior research-based training in computer coding coupled with job placement assistance for 60 marginalized Miami-Dade residents. The program will be administered by Overtown Youth Center, Inc (OYC), a nonprofit organization whose mission is to uplift South Florida communities by offering equitable, high-quality programs and assistance. The project embeds priorities for adult subgroups including unemployed or earning less than \$15 per hour, Disconnected Youth ages 18-25, Returning Citizens (i.e., formerly incarcerated), Women and Veterans.
Parks – City-Wide Park Equipment & Site Improvements - 40-B30541D	The City-wide parks improvements efforts will support the City’s mission to enrich and inspire the community and visitors by promoting a world-class park system that is safe, accessible, and facilitates a healthy and happy quality of life.

Section 4: Community Engagement

The City of Miami and ETC Institute partnered in June and October 2020 to assess the impact of the COVID-19 virus in the community. The second round of surveys was administered via email late October for 2 weeks. It asked questions that covered the impact of COVID-19 in the resident's life and the City's response to the virus. Residents were selected at random, and their responses will remain confidential.

The dashboard shows June and October responses to questions that were asked in both rounds of the survey. Please click on the [link](#) to view the results of the study².

Many projects and proposals were identified early but could not be funded until ARPA SLFRF allocations were available. Each District office and Department are already aware of the various populations and have selected and developed projects that serve impacted and disproportionately impacted citizens, support local business initiatives; and provide funding for many cultural sites and museums. Employment and training programs target underserved and at-risk populations. Housing initiatives are designed using program guidance from HUD and other sources to ensure that housing assistance is directed toward low- and moderate-income recipients and those in identified areas of market instability. Infrastructure projects focus on low-income areas to improve resilience to flooding, inundation and standing water by installing or replacing drainage systems. Other projects improve parks, trails and provide internet access to underserved communities.

The City of Miami relied on the District Commission offices and City Agencies to act as community engagement conduits, actively seeking requests and suggestions from residents and local nonprofit organizations within each district, to collect information to support the evidenced-based use of SLFRF funding provided, in order to maximize the impact for the communities. For certain projects, there may be public announcements prior to starting work in accordance with standard construction processes and sub-contractor selections. Additionally, the public has the opportunity to submit comments in writing or in-person to the City Commission when any ARPA SLFRF is placed on a City Commission agenda.

² Available at: <https://www.miamigov.com/Community-Health/Dashboards-Data/Community-Survey>

Section 5: Labor Practices

The City of Miami promotes strong labor opportunities and enforces local workforce participation by mandating vendor local workforce plan requirements as a condition of its contracts. Local workforce participation requirements are met by the vendor delivering its local workforce plan to the City for review and approval. Additionally, vendors are required to deliver a Job Clearinghouse Affidavit to the City to ensure that opportunities for community residents are identified and if necessary, a job fair may be held to promote additional opportunities for employment. Vendors are required to meet specific workforce goals by verifying the residency from Designated Target Areas and Focus Area(s) such as City Districts or Miami-Dade County. Vendors must identify laborers and mechanics in their workforce plans that reside in a designated area (DTA) to account for the specific local workforce participation goals.

Moreover, the City of Miami monitors contracts for compliance with the Miami-Dade County Responsible Wages and Benefits 18-120, Code of City of Miami. Whereas contractors and any subcontractors shall pay their employees no less than the specified combined hourly wage rates and benefits applicable to the employee classification in which such employees are working on a project. In the case of underpayment of the required overall per hour rate, the contractor may be sanctioned for such noncompliance and/or penalized. Contractors need to adhere to the current year Miami-Dade County Responsible Wages and Benefits Schedule.

Additionally, the City of Miami promotes small business enterprise opportunities by monitoring monthly use of Miami-Dade County certified Small Business Enterprise (SBE). Consultants and contractors with SBE contract goals on capital projects are expected to minimally use 15 percent of the contract amount by end of the contract term. Consultants and contractors must perform the work as a Small Business firm or subcontract part of the work to a SBE to achieve the required goal. All consultants and contractors with a SBE goal are tracked by the City of Miami on a regular basis to make sure the goal is met. The City of Miami constantly reiterates to the vendors the need to maintain compliance with local workforce participation, responsible wages and benefits, and use of SBE firms.

Section 6: Use of Evidence

The City of Miami and the various Departments, Offices and Districts that received allocations used various evidence-based data sets to identify projects that will have the largest positive impact to disproportionately affected citizens and areas. Housing projects target low- and moderate-property owners and renters below certain income levels, including areas where these groups are concentrated. Some of the data used are listed below.

Affordable Housing

As stated in the draft Affordable Housing Master Plan published January 13, 2020, affordable housing is crucial to the City's future – creating opportunity for City residents and re-developing communities suffering from persistent poverty, underinvestment, and rapid gentrification. Greater housing affordability is a fight for the soul of Miami – enhancing, protecting, and preserving the neighborhoods that make Miami the most diverse and dynamic city in North America.

In fall 2018, the City of Miami signed a much-anticipated agreement with Florida International University's Metropolitan Center to commission the preparation and drafting of a comprehensive City of Miami Affordable Housing Master Plan. The Center's researchers analyzed U.S. Census data for all City census tracts to develop the Master Plan. The overarching goal of the Plan was to quantify the City's current housing landscape, and then outline specific, data-driven strategies that can help City leaders tackle the affordable housing shortage in the coming years.

According to a 2019 Report published Florida International University's Miami Urban Future Initiative, Miami has the highest proportion of cost-burdened renters in the nation by a significant margin. At the time, more than half (53%) of renters spent 35% or more of their household income on rent.

With the framework established by the Master Plan, the District offices used similar methodology in collecting evidence to support the prioritization of the SLFRF funding. The offices consulted officially recognized demographic data, in combination with receiving feedback from the community, to propose the use of funds to the City. Below is an example of the data collected by District 2 that contributed to the decision on how to use the SLFRF funds.

Demographics

- Total number of residents: 81,335
- Below poverty level:
 - Children: 18%
 - Workforce: 15%
 - Seniors: 18%
- A Typical Resident Is Employed in Management, Sales & Office Industries with Average Annual Earnings ranging from \$24,500 to \$121,600
- Race
 - White (82%)
 - Black/African American (10%)
 - American Indian (0.2%)
 - Asian (2.4%)

-
- Native Hawaiian (0%)
 - Some other race (3.2%)
 - Two or more races (2.3%)
 - Hispanic or Latino (54%)

Why care about affordable housing?

- Affordable Housing Challenges – Renters 63% Owners 37%
- Nearly 5,000 Rental Units Are Needed to Meet the Demand of Renters of All Income Levels (Extremely Low - Low Incomes)
- Nearly 5 In 10 Renters in District 2 Are Cost-Burdened
- 26% Of Renters Spend More Than 50% Their Income on Housing
- 18% Of Owners Spend More Than 50% Their Income on Housing
- Nearly 3 in 10 Home Owners in District 2 Are Cost-Burdened
- Nearly 610 homes are Needed to Meet the Demand of Low & Moderate Income Owners
- Nearly 2 In 10 Homes Are Unaffordable to Low & Moderate Income Owners
- Nearly 2 In 10 Rental Units Are Unaffordable to Low and Moderate Income Renters

What does this mean for a resident?

Lack of Disposable Income leads to:

- Cost-Burdened Households Make Difficult Choices Between Food, Medical Bills, Utilities & Other Non-Housing Expenses
- Renters Live Paycheck-To-Paycheck and Could Be One Emergency Away from Homelessness
- Shrinking Contributions to Savings, Investment Opportunities, And Retirements Accounts
- Reduction of Community Economic Vitality, Making an Area Unattractive for Potential Employees/Employers and Challenging for Employees/Employers Retainment

Click here to see the [Affordable Housing Master Plan](#)

On current Housing Affordability data in the U.S. click here: [Moody's](#)

Infrastructure

Water, sewer, and broadband projects are directed to disproportionately affected populations and communities to decrease the gap of services between low-and moderate-income populations and those who are able to recover from various events (pandemic, flooding and other natural disasters) with little or no assistance.

As noted in previous sections, following evidence-based data regarding increased flooding due to climate adaptation in South Florida, the City implemented several projects that include improvements to the right of way, drainage improvements, curb and gutter installation to increase drainage

capacity, and upsizing water mains and auxiliaries to help break the cycle of needed repairs for the most affected population.

The Department of Innovation and Technology is using evidence-based data to select public park locations to target underserved communities throughout the City. Wi-Fi improvements and expansion will provide reliable internet service to communities disparately affected by the pandemic. This vulnerable group does not always have services needed to conduct regular business, take on-line courses and connect to City resources.

Parks and Public Spaces

The City of Miami evaluated the demographic data, specifically focused on low-income and underserved communities, to select the parks and public spaces which would support the City's mission to enrich and inspire the community and visitors by promoting a world-class park system that is safe, accessible, and facilitates a healthy and happy quality of life.

As these projects progress, the City of Miami will update and monitor the success against expected outcomes. Individual entities receiving grant funds are expected to report data on key performance indicators (KPIs) and whether outcomes are being met.

Section 7: Performance Report

The City of Miami uses a linear process to determine project eligibility, approve and monitor the progress of each project to report to the U.S. Treasury. Once the City's District offices and Departments propose a project, the City's ARPA consultants review the eligibility of the project to use SLFRF funding. If the project is eligible to use the funds, the City Commissioners, also responsible to approve the City's budget, review and approve each one.

If the project is managed by a subrecipient, the City enters into an agreement with each subrecipient. If the funds will be received by a beneficiary, the City will also enter into an agreement with the beneficiary to monitor and document the use of the funds. The execution of this agreement will initiate the use of ARPA funds for each project. If the project(s) is managed by the City, then the corresponding Departments will oversee the project(s).

Data collection is critical to the deliverance of services to meet the needs of the community working to recover from the pandemic. The City requires each organization and corresponding City department to submit a monthly and quarterly report to the Office of Management and Budget (OMB) to monitor and report the project's progress to the U.S. Treasury. The City utilizes several software, ex. Microsoft Teams, Microsoft Lists, SharePoint, e-Builder, and Monday.com, to maintain a robust documentation and compliance record regime. Additionally, the City performs site visits for each project and documents each visit as part of its project monitoring process.

Information on project metrics can be found in the Section 8 below and are managed at the project level. Additional progress data will be provided in subsequent Annual Recovery Plans and Project and Expenditure reports submitted each quarter.

PROJECT INVENTORY

Section 8: Project Inventory

The Project Inventory section provides a comprehensive description of each project being funded by SLFRF funds. This includes project name along with its City identification number and the relevant Resolution(s) number, funding amount, SLFRF Expenditure Category, project overview, and the performance report.

Within the Performance Report section, the key performance indicators and the progress made for each project are listed. The expenditures for each project are collected on a monthly basis and stakeholders are required to submit a monthly report to the City. Similarly, the City collects all the project's KPIs and progress in quarterly reports. These reports are reviewed and monitored to ensure their quality and accuracy.

Project 1:	Project <u>91-A2-01-80</u> : Elderly Meals (R-21-0352 / R-22-0017/ R-22-0412)
Funding Amount:	\$1,500,000
Project Expenditure Category:	2.1 – Negative Economic Impacts: Household Assistance: Food Programs

Project Overview

The Elderly Meals project provides direct assistance via congregate and home-delivered meals for elderly, homebound, and disabled city residents. The anticipated timeline of the project is from March 1, 2022, through June 1, 2023. The City of Miami Department of Housing and Community Development has partnered with several subrecipients as detailed in the Performance Report below. Meals are delivered to eligible residents' home and served at the facilities. Over 30,300 homebound and 15,500 congregate meals will be served to approximately 290 residents.

The Department of Housing and Community Development (DHCD) has a basic project mission – to serve the most vulnerable in the community in their times of need. Research indicates that elderly citizens experience food insecurity in greater numbers. Food insecurity rates are higher for black and Hispanic seniors and these disparities were worsened with the pandemic. Hence, eligibility requirements were simple, recipients must apply for assistance, be a resident of the City of Miami, be a member of low- and moderate-income household and be at least 62 years of age.

Each subrecipient must submit to DHCD:

- a. Program eligibility determination
- b. Proof that facilities are ADA compliant
- c. Proof that procurement of services was open and 24 CFR 84.40-48 compliant
- d. Proof that congregate meal programs provide a range of structured social and cultural activities
- e. Proof that home-delivered meals are delivered in a timely manner

-
- f. Proof of program and financial records documenting eligibility, attendance, provision of services, and subrecipient's expenses relative to individuals receiving meals resulting from assistance provided through the CDBG program
 - g. Invoice to the City for services provided
 - h. A final close-out (financial report) and inventory report
 - i. A final performance report

Organization Link

[De Hostos Senior Center](#)

[Curley's House of Style](#)

[Sunshine For All, Inc.](#)

[Little Havana Activities and Nutrition Centers of Dade County, Inc.](#)

Performance Report

The program has been ongoing since Fiscal Year 2021-2022 and has been approved for an additional Fiscal Year 2023-2024. The following metrics have been achieved by the program subrecipients thus far:

- Allapattah Community Action, Inc. (FY 21-22) – Number of people served homebound meals Monday to Friday -73. 6,422 congregate meals and 19,053 homebound meals provided.
- Allapattah Community Action, Inc. (FY 22-23)- Number of people served 158 (2 Low income, 156 Extremely Low Income), Homebound/ Congregate meals provided 3,303.
- De Hostos Senior Center Inc. (FY 21-22) - Number of people served homebound meals Monday through Friday - 50. 50 congregate meals and 10 homebound meals provided.
- De Hostos Senior Center Inc. (FY 22-23) - Under COVID-19 restrictions when the center was closed, a minimum of 200 participants were served drive-through food distribution events each week (meals served at facility). Congregate Program and Home delivered meals provided to 50 Participants - 30 Extremely Low, 20 Low income (served at facility)
- Josefa Perez de Castano Kidney Foundation, Inc. (FY 21–22) - Number of people served homebound meals Monday through Friday - 15. Additionally, 1,500 Home delivered meals were provided.
- Josefa Perez de Castano Kidney Foundation, Inc. (FY 22–23)- Number of Households Served – 54 physically disadvantaged persons, most are on a fixed income, social security, or disability check.
- Curley's House of Style, Inc. (FY 21-22) - Number of people served homebound meals Monday through Friday – 48.
- Curley's House of Style, Inc. (FY 22-23) - 59 people served (39 extremely low income, 20 low income)

- Little Havana Activities & Nutrition Centers of Dade County (FY 21-22) – Activities completed. 9,125 Congregate Meals and 9,775 Home delivered meals served (meals served at facility and home delivery)
- Sunshine for All, Inc. (FY 22-23) - Number of Households Served - 50, Number of meals delivered 368.

Project 2:	Project <u>91-80739</u> : Business Continuity Microenterprise and Small Business Emergency Program (R-21-0352)
Funding Amount:	\$1,000,000
Project Expenditure Category:	2.29 - Negative Economic Impacts: Assistance to Small Businesses: Loans or Grants to Mitigate Financial Hardship

Project Overview

The Business Continuity Microenterprise and Business Emergency Program provided a one-time grant of up to \$25,000 to micro businesses (5 employees or less) and small businesses (6 to 20 employees) that met respective program requirements to pay allowable business expenses including, but not limited to, employee salaries, rent and utility payments. The program supported small businesses that needed financial support due to negative impacts of the pandemic. The Business Continuity Micro-Enterprise Assistance Program is an expansion of an already existing program and \$1,000,000 in ARPA funding helped another 53 eligible businesses.

To be eligible for the Business Continuity Microenterprise and Small Business Emergency program, applicants had to meet the following requirements:

- a) Small, non-essential, for-profit businesses with city limits
- b) Must not have received business assistance from any other pandemic relief business programs
- c) Business owner income must have a monthly income of less than or equal to 80 percent of AMI, adjusted for family size:
 - i. \$4,266 for an individual household
 - ii. \$4,875 for a two-person household
 - iii. \$5,483 for a three-person household
 - iv. \$6,091 for a four-person household
 - v. \$6,579 for a five-person household
 - vi. \$7,066 for a six or more-person household

[Program website](#)

Performance Report

Activities completed Q1 2022. ARPA funding helped 53 eligible businesses.

Project 3: Project 23-A4-01-0001: Premium Pay for Employees Who Performed Essential Work During the Pandemic (R-21-0481)
Funding Amount: \$920,174.16
Project Expenditure Category: 4.1 – Premium Pay: Public Sector Employees

Project Overview

Essential City of Miami employees who worked to fill a vital role in the maintenance of the city during the pandemic were rewarded with a one-time non-pensionable pay.

The items below describe the evaluation design for this project:

- To compensate eligible employees for work performed during the pandemic, the City issued benefits to employees who were employed at a minimum of six months between March 16, 2020, and July 1, 2021.
- Employees should not be the subject of a grievance
- Every job classification entitled to the one-time pay supplement were compensated
- The one-time amount was based on the employee's annual salary
- A grand total of \$920,174.16 was awarded to 909 employees

Performance Report

Activities completed Q1 2022. A grand total of \$920,174.16 was awarded to 909 employees.

Project 4: Project 15-A2-37-0005: Circle of Brotherhood (R-21-0481)
Funding Amount: \$1,000,000
Project Expenditure Category: 2.37- Negative Economic Impacts: Other: Economic Impact Assistance: Other

Project Overview

The Circle of Brotherhood is an organization of primarily Black men from all walks of life dedicated to community service, economic development, crime prevention, conflict resolution and mediation, educational services, and youth mentorship. With the ARPA funds provided by the City, the organization will address public health needs by providing outreach and information to at-risk communities. This will educate residents on available resources for rent, food, essential services assistance, wellness program support and mental health referrals. The project also aims to address the direct impacts of COVID-19 and provide recovery by improving health, wellness, and fitness. It will educate at-risk citizens, identify mental health needs, provide youth mentoring, and offer job training to address economic losses created by the pandemic. Additionally, the project will focus on ways to reduce violence and improve relations among law enforcement and citizens.

[Circle of Brotherhood](#)

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 5:	Project #TBD: Center for Black Innovation – D.A Dorsey Project (R-21-0481)
Funding Amount:	\$500,000
Project Expenditure Category:	2.10 – Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

The Center for Black Innovation is a nonprofit organization committed to dramatically shifting the way Black communities engage and create value within the innovation economy. They aim to achieve this by building asset and talent-filled spaces in Black communities and creating equitable capital pathways to rid Black communities of innovation deserts. The nonprofit is proposing to fund the Budget for DA Dorsey Restaurant & Culinarian Revitalization Project.

The Restaurant Revitalization Project comprises two groups: (1) Restaurant owners and (2) Culinary Art Students.

Restaurant Owners

Over the course of 12 weeks, three to five restaurant owners will receive one on one coaching and consulting from experts in the following areas:

- Financial Planning - Budgeting, Recordkeeping & Reporting
- Vendor Sourcing and Inventory Management
- Branding & Marketing
- Operational Efficiency & Business Expansion Strategies
- Accessing Capital & Loans
- Technology & Software Training
- Human Resources - Staffing, Employee Development, Hiring and Conflict Resolution
- Customer Service Relations & Evaluation
- Assistance to replenish the missing employees and fix talent gap

Culinary Arts Students

In partnership with CareerSource South Florida and private entities ten (10) students will receive:

- Practical Culinary Training Sessions
- Individual and Group Training

- New Business Development and Strategy Planning
- Technical Training
- Paid Stipends

The ARPA (SLFRF) funds, in the amount of \$500,000, was allocated to the non-profit Center for Black Innovation, in a two-year allotment, to manage the DA Dorsey Restaurant & Culinarian Revitalization program. ARPA funding will go towards administrative staff to operate the program and provide technical assistance, academic stipends (to cover educational and living expenses while going through the program), culinary instructors, program supplies, technology equipment, online digital software, and marketing workshop symposiums.

[Organization website.](#)

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 6:	Project 45-A2-10-0005 : Homeless Functional Zero - Sundari Foundation (R-22-0019)
Funding Amount:	\$200,000
Project Expenditure Category:	1.14 – Public Health: Other: Other Public Health Services

Project Overview

Lotus House Women's Shelter is an integral part of the Homeless Functional Zero-Program, dedicated to providing essential support services for women, youth, and children. Lotus House's mission is to empower these individuals to achieve their educational, employment, and life goals beyond the confines of the shelter system. The project's Scope of Work focuses on providing supportive services that include comprehensive employment and education programming, tailored to equip residents with the skills and knowledge necessary for sustainable success. Additionally, Lotus House offers individual and group counseling and therapy sessions, fostering emotional well-being and personal growth. Their holistic programming approach addresses the diverse needs of participating residents, incorporates elements of physical, mental, and spiritual wellness.

ARPA funding in the amount of \$200,000, will cover the expansion costs of the program services provided by the shelter, the supporting staff, and support life-changing resources that will make a significant difference in the lives of the women, youth, and children at Lotus House.

[Organization Link](#)

Performance Report

There are four employees under this program funded by ARPA Grant. ARPA funds are utilized to support the organization's Clinical Director, Counselor and Operations Manager positions. They continue to serve women, youth, and children with the ongoing support of ARPA funds. These staff members at Lotus House provide and connect guests to individual therapy sessions, psychiatric

evaluations in collaboration with Citrus, Jessie Trice and other providers, psychosocial evaluations, group counseling sessions, primary care wellness exams, resources to secure housing, and resources to secure employment among other supports and programming provided during their stay. Working collaboratively with each other and all departments across the facility, women and youth are provided with the resources they need to heal and successfully exit the shelter system.

To address the economic, educational, and mental health needs of the women, youth and children served, which have become more pressing since COVID-19, programming was enriched and expanded. Public health and safety measures were followed with the expansion of programming. The women, youth and children entering Lotus House continue to receive: Referral/Intake, Shelter Beds per day, Meals, Clothing, Hygiene Items, Full Medical Assessment and Evaluation, Health Screening, Mental Health Care, Case Management, Counseling, Life Skills Training and coaching, Employment Readiness Training, School/GED Completion support, Maternity Support, Parenting Classes, Children’s Services, Holistic Services and Outplacement to Transitional or Permanent Housing.

Cumulative Achievements Since 10/1/2022

Expected Yearly Outcomes	Actuals
At least 1,400 individual therapy sessions will occur	3,222
At least 350 psychosocial evaluations will occur	358
At least 70 Seeking Safety/Say it Straight evidence-based group counseling sessions will occur	184
At least 200 psychiatric evaluations will occur, rendered by collaborations established via MOU with Citrus, Jessie Trice and other providers	292
At least 450 primary care wellness exams will occur.	3,489
At least 75% will secure housing outside of the shelter system, which may include supportive or independent housing including reunification with family/friends.	83%
At least 65% will improve mental and emotional health and trauma as measured via pre/post tests: Say it Straight, Seeking Safety, PTSD Checklist - Civilian (PCL-C), Parenting Stress Index (PSI).	64%
Of those unemployed at intake, at least 35% will secure employment.	26%
Number of workers enrolled in sectoral job training programs	222
Number of workers completing sectoral job training programs	222
Number of people participating in summer youth employment programs	22

Project 7:	Project 45-A2-10-0006 : Homeless Functional Zero - Chapman Partnership (R-22-0019)
Funding Amount:	\$200,000
Project Expenditure Category:	2.10 - Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

Chapman Partnership is the private sector partner of the Miami-Dade County Homeless Trust, operating two Homeless Assistance Centers in downtown Miami and Homestead. Chapman Partnership offers a comprehensive approach through on-site services and through its valued partnership with the Miami-Dade County Homeless Trust to help residents attain self-sufficiency and housing stability.

As part of the Homeless Functional Zero program, Chapman Partnership will be providing workforce services. The Workforce Trades Program was launched in January 2020, offering individuals experiencing homelessness ages 18 and above short-term, 15-week apprenticeships. Considered a post-secondary alternative to college, the Workforce Trades Program's free, intensive training focuses on sustainable trades relevant to the South Florida economy and is a huge step toward this community's efforts in reducing homelessness to functional zero. Using innovative approach in addressing the negative impacts of the public health crisis and related homelessness, the Workforce Trades Program links graduates to nationally recognized certifications in high-demand fields and promotes entry-level employment in living wage jobs. Providing individuals experiencing homelessness with up-skill training is a move aimed to close the racial wealth gap among low-income households that has been further exacerbated by COVID-19 and reduce recidivism within the Homeless Continuum of Care.

[Organization website.](#)

Performance Report

Program is currently recruiting participants. Program goal is to graduate 30 participants by December 31, 2024, with a recognized certification linked to a living-wage job.

Program Timeline
1) In December, Organization toured Miami Dade College Business Innovation and Technology Center and had conversations with leaders around modified curriculum that could fit within SEA model (they have a cadre of classes that are short-term, certificate based and are willing to customize such a program) - working with MDC in developing a Chapman-branded Cyber Hub curriculum to be implemented within the constructs of the Workforce Trades Program.
2) Infrastructure investment at Chapman North to create a Cyber Hub Lab (completion June 2023).
3) Recruit pilot cohort of participants (est. May 2023).
4) Launch first cohort (est. June 2023), with succeeding cohorts launched following graduation of the preceding cohort.
5) By December 31, 2024, 30 Cyber Hub participants will graduate from the program with a recognized certification linked to a living-wage job.

Project 8:	Project #TBD: Homeless Functional Zero - Advocate Program
Funding Amount:	\$750,000
Project Expenditure Category:	1.12 – Public Health: Behavioral Health: Mental Health Services

Project Overview

As a part of the Homeless Functional Zero Program, Advocate Program, Inc. is a private, not-for-profit, 501 c (3) organization which offers a range of public health services in behavioral health and substance use. These services are aimed at individuals with serious mental illnesses and substance use disorders who often find themselves in the criminal justice system and other acute care treatment systems.

As the managing and fiscal agent for the Miami Foundation for Mental Health and Recovery (Center), the Advocate Program takes on the responsibility of overseeing the wide-ranging system of care provided at the Center. This includes coordinating and managing the various services offered and combining research and education to ensure that individuals receive the support they need to address their mental health and substance use issues. The services provided are based on best and evidence-based practices. This means that the agency utilizes approaches and interventions that have been proven effective through research and experience. By following these practices, the Advocate Program aims to make a positive impact on the lives of individuals with mental health and substance use disorders, as well as contribute to broader social change and public safety.

ARPA funding will go towards the Advocate Program’s Key Staff Salaries, Technology expenses, Center Supplies, Professional and Legal consultation costs, subcontractor startup costs (Licensing and accreditation), training and travel expenses, and indirect costs.

[Organization website](#)

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 9:	Project 45-A2-18-0011 : Homeless Functional Zero - Camillus House - Supportive Housing Services (R-22-0019)
Funding Amount:	\$800,000
Project Expenditure Category:	2.18 - Negative Economic Impacts: Assistance to Households: Housing Support: Other Housing Assistance

Project Overview

Camillus House is a 501(c) 3 Non-Profit Agency serving the poor and homeless, as an essential part of the Homeless Functional Zero Program. The organization provides a broad range of social and health services to over 12,000 men, women, and children on annual basis. Persons experiencing homelessness have had reduced opportunities for outreach, housing navigation and workforce development services during the COVID-19 pandemic. ARPA Funding will have three major components geared towards assisting the City of Miami achieve Functional Zero homelessness: Supportive Housing/Services component for homeless persons which includes 10 beds of overnight shelter (1 year-completed), a Rapid Rehousing Mobile team (2 years), and a Supportive Services for RRH team (2 years).

[Organization Website](#)

Performance Report

Recruitment is underway for RRH Mobile Team and SSO for RRH programs. The clinician for the RRH mobile team was hired and is currently in training.

Camillus House will be reaching out to the City to discuss an amendment to the scope of work to better use these funds to meet current needs in the homeless system (converting support services to rental assistance).

To date, nightly shelter was provided to 118 unique individuals. One year (November 1, 2021, to November 15, 2022) of emergency shelter services was provided to 715 individuals.

Number of households served (by program delivering multiple separate household assistance programs) - 359

Project 10: Project [45-A1-12-0012](#): Homeless Functional Zero - Camillus House - Project Lazarus Specialized Outreach (R-22-0019)
Funding Amount: \$400,000
Project Expenditure Category: 1.12 – Public Health: Behavioral Health: Mental Health Services

Project Overview

Camillus House is a 501(c) 3 Non-Profit Agency serving the Poor and Homeless, as an essential part of the Homeless Functional Zero Program. The organization provides a broad range of social and health services to over 12,000 men, women, and children on annual basis. The program has three major components geared towards assisting the City of Miami achieve Functional Zero homelessness. Persons experiencing homeless have had reduced opportunities for outreach, housing navigation and workforce development services during the COVID-19 pandemic. This project offers services that are provided under the Project Lazarus Expansion (Specialized Outreach):

Specialized Outreach - Project Lazarus Expansion provides on-street outreach to engage chronically homeless individuals with mental illness and substance abuse issues, aiming to assist them in accessing housing and/or treatment.

[Organization website](#)

Performance Report

Recruitment is underway for the Lazarus Expansion. Camillus is facing significant challenges in recruiting case management, clinical, and outreach staff. To address this, Camillus has implemented additional recruitment strategies, including designating two dedicated days for interviews to fill vacancies within the organization and expanding partnerships with staffing agencies.

Number of households served (by program delivering multiple separate household assistance programs) - 359

Project 11: Project [45-A2-10-0013](#): Homeless Functional Zero - Camillus House - Culinary Arts-Life Skills (R-22-0019)
Funding Amount: \$400,000
Project Expenditure Category: 2.10 - Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

Camillus House is a 501(c) 3 Non-Profit Agency serving the poor and homeless, as an essential part of the Homeless Functional Zero Program. The organization provides a broad range of social and health services to over 12,000 men, women and children on annual basis. The program has three major components geared towards assisting the City of Miami achieve Functional Zero home-

lessness. Persons experiencing homeless have had reduced opportunities for outreach, housing navigation and workforce development services during the COVID-19 pandemic. This project offers services under the Workforce Development - Culinary arts and Life Skills segment of the program.

The Workforce Development Culinary Arts and Life Skills is a 2-year program providing culinary arts and life skills training to homeless individual working with Miami Dade College. This training covers all aspects of food handling, safety and entry level food preparation, certifying clients to work in restaurants in the community. Training is conducted by Miami Dade College (MDC). MDC is also providing life skills training to equip persons served with the skills needed to retain employment and function meaningfully in society.

[Organization Website](#)

Performance Report

- The workforce development/life skills program continues to show success.
- Cohort 15 of the culinary arts training (conducted by Miami-Dade College (MDC) started on January 15 with a total of 24 classes and 8 persons graduating on March 2.
- Cohort 16 started on March 20 with 14 classes conducted and 8 persons graduated May 4.
- 158 persons received life-skills training this past Quarter, Q1 2023
- Cohort 17 started May 17 with a total of 14 classes conducted and 12 students graduated June 29.
- 120 persons received life-skills training this Quarter, Q2 2023
- Number of workers enrolled in sectoral job training programs – 28
- Unique CamYOU Life Skills participants: 42
- Number of households served (by program if you are delivering multiple separate household assistance programs) – 359

Project 12:	Project 45-A2-10-0014: Homeless Functional Zero – Camillus House – Construction Trades (R-22-0019)
Funding Amount:	\$400,000
Project Expenditure Category:	2.10 – Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

Camillus House is a 501(c) 3 Non-Profit Agency serving the poor and homeless, as an essential part of the Homeless Functional Zero Program. The organization provides a broad range of social and health services to over 12,000 men, women and children on annual basis. The program has three major components geared towards assisting the City of Miami achieve Functional Zero homelessness. Persons experiencing homeless have had reduced opportunities for outreach,

housing navigation and workforce development services during the COVID-19 pandemic. This project offers Workforce Development Construction Trade services.

The Workforce Development will provide 2 years of Construction trade classes working with Florida International University with slots for up to 20 individuals. Individuals will be trained in construction safety and taught entry level construction skills including carpentry, masonry, foundations, and forklift operations.

[Organization Website](#)

Performance Report

- Number of workers enrolled in sectoral job training programs – 26
- Cohort 1 graduation of 10 persons took place on March 29
- Cohort 2 started on February 8 with 16 students enrolled, and 31 classes conducted between January to March 31.
- Cohort 2 – 9 students graduated June 29; and 27 classes conducted between April to June 27.

Project 13:	Project 15-A2-29-0006 : Downtown Development Authority (DDA) Flagler Business Assistance (R-21-0502)
Funding Amount:	\$500,000
Project Expenditure Category:	2.29 – Negative Economic Impacts: Assistance to Small Businesses: Loans or Grants to Mitigate Financial Hardship

Project Overview

The Miami Downtown Development Authority (Miami DDA) is an independent agency of the City of Miami funded by a special tax levy on properties within its district boundaries. The Miami DDA adopted a Flagler Recovery Grant Program as part of the agency’s business retention strategy, and construction mitigation efforts to assist small businesses located in Flagler Street which continue to struggle through the post-COVID-19 recovery. The Flagler Project (construction project started May 2021 to transform Flagler Street into an iconic, festival-style boulevard to enhance its operations, and spur economic growth) has temporarily reduced visibility and access to the ground level businesses within construction zone of Flagler Street. While businesses are still recovering from the negative impacts of the COVID-19 pandemic, the Miami DDA recognized that business would need some extra assistance. The program’s objective is to support the downtown business community and limit the negative economic impacts of the construction project and COVID-19 on small businesses located within the construction impact zone.

ARPA (SLFRF) funding in the amount of \$500,000, will aid eligible impacted small businesses with the Flagler Recovery Grant Program. Each business must submit the following for eligibility:

- Each business must submit an application online and download a copy of their business entity formation document from Division of Corporations, FL Department of State and a copy of their lease to verify their tenancy
- Application is reviewed and approved by Miami DDA Staff
- Once the application is approved, a business owner must execute a Flagler Recovery Grant Acceptance Agreement
- Once the agreement is fully executed, funds are disbursed

Eligible small businesses receive a grant in the amount of \$5,000.00 to be used for the following business expenses: rent or mortgage payment, utility bill(s), purchase of business equipment, business marketing or advertisement, Personal Protection Equipment (PPE) or cleaning/disinfecting supplies Grant funds cannot be used for non-business-related expenses, private debts, or legal costs. Grant recipients will be required to submit a proof of purchase(s) and payment(s) within the deadline provided by Miami DDA staff.

[Agency's Program Website](#)

Performance Report

On May 3, 2021, the City of Miami's Office of Capital Improvements started the Downtown Flagler Street Beautification Project (Flagler Project). The Flagler Project will transform Flagler Street into an iconic, festival-style boulevard and spur economic growth. Once the construction is complete, the road improvements will help small businesses prosper as part of a more resilient and thriving business ecosystem. For now, the Flagler Project has temporarily reduced visibility and access to the ground-level businesses within the construction zone. While businesses are still recovering from the negative impacts of the COVID-19 pandemic, Miami DDA recognized businesses in the construction impact zone will need some extra assistance. As a part of the agency's business retention strategy and construction mitigation efforts, the Miami DDA adopted a Flagler Recovery Grant Program to assist small businesses which continue to struggle through the post-COVID-19 recovery.

- Program has provided grants to 81 small businesses.

Project 14:	Project <u>15-A2-32-0007</u> : Downtown Development Authority (DDA) Incentive Program (R-026-2020)
Funding Amount:	\$500,000
Project Expenditure Category:	2.29 – Negative Economic Impacts: Assistance to Small Businesses: Business Incubators and Start-Up or Expansion Assistance

Project Overview

The Miami Downtown Development Authority (Miami DDA) is an independent agency of the City of Miami, that offers business development incentives, grants, and resources. As an extension to their business development efforts, which focuses on retaining and recruiting businesses and talent, the

Miami DDA has implemented the Incentive Fund Program. This program aims to support new-to-market businesses or expanding businesses intending to relocate or hire a minimum of 10 new employees within the Miami DDA District within a 3-year period. This program is open to financial and professional services, technology companies, as well as headquarters, including regional headquarters.

[Agency's program website](#)

Performance Report

The Miami DDA Program is available to New-to-Market Businesses or Expanding Businesses that will relocate and hire a minimum of 10 new employees to the Miami DDA District within a 3-year period. Additionally, the applicant must meet several other program requirements as stipulated in the guidelines (found on program website).

Business Development focuses explicitly on the retention and recruitment of both businesses and talent, with a high emphasis on the Technology and Finance industries. The Miami DDA similarly works closely with ownership groups and their representatives to recruit new-to-market companies to Downtown Miami. The services provided assist them both before and after their arrival. These efforts include incentives packages, research assistance, joint presentations, permitting assistance, introductions to key stakeholders, exposure, and more.

- The Incentive Program has provided awards to 5 eligible businesses.

Project 15:	Project 15-A2-10-0002: STEM Talent for Miami Project (R-22-0339)
Funding Amount:	\$200,000
Project Expenditure Category:	2.10 – Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

STEM Talent for Miami is an intergenerational, technology workforce readiness initiative, which prepares youth and adults to engage in the anticipated Miami Technology Hub. The project offers superior research-based training in computer coding coupled with job placement assistance for 60 marginalized Miami-Dade residents. The program will be administered by Overtown Youth Center, Inc (OYC), a nonprofit organization whose mission is to uplift South Florida communities by offering equitable, high-quality programs and assistance. OYC requested \$200,000.00 to benefit 55 youths in grades 9-12, and 5 adult family members who are enrolled in the hallmark OYC education support program. Upon completion of training and workforce readiness, cohort members work with the OYC Workforce Development Specialist and/or Family Specialists who assist with identifying suitable STEM-based job placements to meet projected Miami workforce needs. The project embeds priorities for adult subgroups including unemployed or earning less than \$15 per hour, Disconnected Youth ages 18-25, Returning Citizens (i.e. formerly incarcerated), Women and Veterans. The funds

will be used to pay for key staff salaries and fringe benefits, contracted services, office and program supplies, participants incentives, marketing and advertising, and indirect costs.

[Organization website](#)

Performance Report

STEM Talent for Miami Program is designed to expose students to Science, Technology, Engineering, and Mathematics (STEM) activities for career exploration, internship, and employment. Funding benefits 55 youth and 5 young adults of ethnic minority background residing in disadvantaged neighborhoods within the City of Miami. These communities have a historic low-to-middle income level equal or greater than 80%, according to the U.S. Housing and Urban Development. In addition, the target population for this program resides in neighborhoods impacted by insufficient wage sustainability, inflation, and other barriers to economic sustainability (including those related to the COVID-19 pandemic). STEM Talent for Miami aims to bring together the collective impact of professional service providers and community partners to meet training and job placement goals.

Students are currently participating in 60-minute STEM workshops once per week and 60-minute workforce readiness sessions once per week during after school programming. Internship/job placement opportunities will primarily take place during summer 2023. Fourteen youths are currently placed in STEM related summer employment or internships.

Project 16:	Project 15-A2-22-0008 : Bayfront Park Trust (R-22-0417)
Funding Amount:	\$500,000
Project Expenditure Category:	2.22 - Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

Considered Miami's waterfront playground for the whole family, Maurice A. Ferre Park and Bayfront Park provide a space for families to relax, exercise, and connect with other community members and visitors to the city. The park hosts over 171, 000 visitors with over 45,600 dogs annually. The trust requested \$500,000 in ARPA funding to install turf in dog parks located at Maurice A. Ferre Park and Bayfront Park. The goal of the project is to prevent flooding in the parks, which will subsequently decrease the number of complaints received regarding the unsanitary conditions of the dog parks due to dirt and mud. The funding will also cover the costs of replacing trash cans in both parks. Current trash cans in the parks have rusted and rotted due to saltwater air coming from the bay. These specific types of replacement trash receptacles will be resistant to saltwater and air to help keep the parks clean. The new receptacles will also keep animals out as rats have started using the broken cans as homes.

[Management Trust's website](#)

Performance Report

In April Bayfront Park Management Trust received 33 trash receptacles purchased for Maurice A Ferre Park. The new trash cans implemented replaced the rotten old ones in the park. The new receptacles assist with keeping rats out and bring cleanliness back to the park. In May, Bayfront Park Management Trust completed the turf for Maurice A Ferre Park. The turf was implemented to keep the dog park clean as it was previously muddy and dirty for park goers. The turf also increased pervious coverage and will assist in drainage of rainwater. The project activities concluded in the month of June. The completion of this project will help maximize the park to more people. Therefore, encourage park goers to exercise and bring their dogs to a clean, safe environment.

Project 17:	Project 40-B30541D: Parks - City Wide Park Equipment and Site Improvements (R-21-0352)
Funding Amount:	\$2,000,000
Project Expenditure Category:	2.22 - Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

The City of Miami Parks and Recreation Department is managing a city-wide Parks improvement effort. These improvements support the department's mission to enrich and inspire the community and visitors by promoting a world-class park system that is safe, accessible, and facilitates a healthy and happy quality of life. Park site improvements will include, but will not be limited to:

- Water fountains,
- Grounds maintenance equipment,
- Playground equipment,
- Turf repair and replacement,
- Site furnishings such as benches and picnic tables,
- Lighting upgrades for sports and security,
- Pickleball court conversion (resurfacing existing tennis courts to allow for pickleball court play),
- Pickleball court creation (constructing new pickleball courts), and
- Pool liner resurfacing/replacement, and pool covers and heating/cooling units to regulate the temperatures in citywide pools for safety of users.

Funding is needed for equipment, labor, and construction of this City-wide effort. The ARPA (SLFRF) funds, in the amount of \$2,000,000, will be managed by the Parks and Recreation Department and will go towards the park improvements, as noted above.

[Department's website](#)

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 18:	Project <u>#TBD</u> : Senior Rental Gap Assistance (R-21-0352)
Funding Amount:	\$1,500,000
Project Expenditure Category:	2.2 - Negative Economic Impacts: Assistance to Households: Household Assistance: Rent, Mortgage, and Utility Aid

Project Overview

The City of Miami Senior Rental Assistance Program offers assistance to income-eligible (40% Area Median Income) senior households (ages 62 and up) in the City who spend more than- 50% of their household income on housing costs. This assistance is available to those who live in City-assisted rental housing or subsidized buildings within City of Miami limits. The program covers rent payment gap for eligible seniors in the City of Miami. It provides up to \$100 per month toward rental housing assistance at eligible properties for up to a year for qualifying households. The ARPA (SLFRF) funds, in the amount of \$1,500,000, will be managed by the Department of Housing and Community Development in support of income-eligible senior households in the City, as stated above.

[Program website](#)

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 19:	Project <u>#TBD</u> : New Construction Homeownership (R-21-0352)
Funding Amount:	\$2,750,000
Project Expenditure Category:	2.15 - Negative Economic Impacts: Assistance to Households: Long-term Housing Security: Affordable Housing

Project Overview

The Department of Housing and Community Development is currently hiring contractors to develop four single-family homes in District 4 and another six in District 5, with the potential to add more than 10 additional homes in District 5. The funds related to the single-family homes can be quickly spent due to fewer complications involved in constructing single family homes. Using a design/build concept, condominiums can also be built within the required 3 years. This fund will provide construction and permanent financing for the development of affordable single-family units, town-homes, twin homes, and condominium units. These units will be sold to eligible individuals or families, allowing a broader reach in household incomes served by the construction of affordable housing. The ARPA (SLFRF) funds, in the amount of \$2,750,000, will be used for the design and construction of the units mentioned above.

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 20:	Project #TBD: Property Acquisition for Affordable Housing (R-21-0352)
Funding Amount:	\$3,000,000
Project Expenditure Category:	2.15 - Negative Economic Impacts: Assistance to Households: Long-term Housing Security: Affordable Housing

Project Overview

The City of Miami will acquire buildable vacant parcels of land suitable for the development of affordable rental or homeownership developments. These developments will be constructed either by the City or by organizations that have been selected through a competitive process.

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 21:	Project #TBD: New Construction Rental (R-21-0352)
Funding Amount:	\$2,750,000
Project Expenditure Category:	2.15 - Negative Economic Impacts: Assistance to Households: Long-term Housing Security: Affordable Housing

Project Overview

The City of Miami has provided funding to private developers to build and/or rehabilitate affordable rental units within the City. The City funds a portion of the total project cost, and in return, the developer provides a specific number of affordable rental housing units for low-to-moderate income families. Currently, the Department has 6 shovel ready rental projects in its pipeline, with a total funding request exceeding \$17 million. These projects can easily accommodate the proposed \$2.75 million allocation for Housing and would be able to spend it within the required timeline.

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 22:	Project 45-A2-10-0008: Certifications and Trainings for Employment (R-21-0352 / R-22-0288)
Funding Amount:	\$300,000

Project Expenditure Category: 2.10 - Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

The City of Miami Department of Human Services (Opportunity Center) will be providing Certification training and services for the City’s eligible residents. Adapting employees’ skills and roles to the post-pandemic ways of working will be crucial to building operating-model resilience. Workers across industries must figure out how they can adapt to rapidly changing conditions, and companies have to learn how to match those workers to new roles and activities. This dynamic is about more than remote working or the role of automation and AI. It’s about how leaders can reskill and upskill the workforce to deliver new business models.

Many individuals are evaluating their careers and opting for work that emphasizes a balance between life and career. During the COVID-19 emergency situation, many people around the world were forced to work remotely. Initially, there were certain expectations about the possibility of working from home as a positive factor that will promote work–life balance. This allocation will allow for the Opportunity Center to conduct certifications and trainings that lead to direct hires. There is also potential to assist previous Summer Youth and get them “skilled up.”

Programs/Certifications can include:

- HVAC, Construction Trades Certification
- UP Labs: Healthcare Upskilling program
- Automotive Service
- Phlebotomy
- Patient Care Technician
- Truck Driving/CDL

Partners include City of Miami DHS (Opportunity Center), Catalyst Miami, Miami Dade College, Miami Dade County Public Schools, The Miami Foundation, CDL School.

Partner Web links:

[Opportunity Center](#)

[Catalyst Miami](#)

[Miami Dade College](#)

[Miami Dade Public Schools](#)

[The Miami Foundation](#)

[CDL School](#)

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 23:	Project <u>15-A2-00-0001</u> : Miami-Dade College Workforce Program (R-21-0352)
Funding Amount:	\$2,000,000
Project Expenditure Category:	2.10 - Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

The program provides educational training from Miami-Dade College for eligible City of Miami residents, allowing them to enter the workforce. The college will offer educational training in various career-focused credentials in emerging technology-related programs of study, upskilling, and retooling. They will also provide early engagement opportunities for middle school and high school students and build a sustainable talent pipeline.

The college will offer three components for City of Miami residents:

- 1) College & Adult Learners Skilling & Upskilling
- 2) K-12 Student Pathways
- 3) Tech Pitch Competitions & Ecosystem Building

Through this partnership with the City of Miami, Miami Dade College will offer educational training to residents negatively affected by COVID-19 in various career-focused credentials, such as emerging technology-related programs of study, upskilling, and retooling. Additionally, also provide early engagement for middle school and high school students and build a sustainable talent pipeline to high-demand, high-wage jobs.

Subject to the terms and conditions contained in the agreement between the City and Miami Dade College, the City shall make available to the College an amount not to exceed \$2,000,000 in ARPA (SLFRF) funds, pursuant to the schedule below:

- First Payment: \$666,666.67 (2022)
- Second Payment: \$666,666.67 (2023)
- Third Payment: \$666,666.67 (2024)

School's Workforce [Program Website](#)

Performance Report

- Number of workers enrolled in sectoral job training programs - 102

- Number of workers completing sectoral job training programs - 1
- Number of people participating in summer youth employment programs - 108
- Credit Adult Learner Skilling and Upskilling - 31 students
- Venture Miami Scholarship - 7 Students

Scholarship Award Totals Granted per Project

Project 1402 (FY 2023)		Project 1402A (FY 2023)	
Fall Semester	\$2,800.52	Total Scholarships	\$329,070.00
Spring Semester	\$72,888.60		
Summer Semester	\$23,711.63		

Project 24: Project 45-A2-10-0007: On-the-job Training & Apprenticeships (R-21-0352)

Funding Amount: \$500,000

Project Expenditure Category: 2.10 - Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

The City of Miami Department of Human Services (Opportunity Center) will manage the on-the-job training program for the City. Their responsibilities include assessing and screening the current database of 800+ jobseekers, market services to residents, promoting programs and hiring events. The on-the-job training (OJT) will serve as an apprenticeship and provide a high-quality, industry-driven career pathway. The program strives to help jobseekers develop and prepare for their future workforce, while individuals can gain paid work experience, classroom instruction, and a portable, nationally recognized credential.

Partners include Summer Jobs Connect, City of Miami DHS (Opportunity Center), Catalyst Miami, The Miami Foundation. Employers are approved, and new participants/employees must be recruited and screened through City of Miami Opportunity Center for eligibility determination.

Program Goals

- \$10,000 max reimbursement to employer per individual
- 12 weeks, 32 hours per week
- 50 residents (10 per district)

Partner Web links:

[Summer Jobs Connect](#)

[Opportunity Center](#)
[Catalyst Miami](#)
[The Miami Foundation](#)

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 25:	Project 45-A2-10-0002 : Workforce Navigators Readiness Program (R-21-0352)
Funding Amount:	\$150,000
Project Expenditure Category:	2.10 - Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

The Workforce Navigators Readiness Program is a collaboration between the City of Miami Department of Human Services and Summer Jobs Connect program.

This program aims to assist underemployed City residents and expedite the hiring process for hard-to-fill positions within specific partner organizations. The City's Opportunity Center directly sources and screens candidates to fulfill the open job orders generated by respective partners.

Partners include City of Miami DHS (Opportunity Center), Catalyst Miami, Miami Dade College, Miami Dade County Public Schools, The Miami Foundation.

Program Goals

\$30,000 per partnership program (5-10 Navigators, up to 20 hours per week; Total: Two programs employing 50 residents)

Partner Web links:

[Opportunity Center](#)
[Catalyst Miami](#)
[Miami Dade College](#)
[Miami Dade Public Schools](#)
[The Miami Foundation](#)

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 26:	Project <u>45-A2-30-0003</u> : Small Business Navigators (R-21-0352)
Funding Amount:	\$200,000
Project Expenditure Category:	2.30 - Negative Economic Impacts: Assistance to Small Businesses: Technical Assistance, Counseling, or Business Planning

Project Overview

The COVID-19 pandemic has exacerbated the digital divide that was already present in the small business market and is forcing companies to accelerate their digitalization. For digitally progressive small businesses, it is about building resiliency, while for those lagging and unaware of solutions, it has become the answer to business continuity. The purpose is to create Small Business Navigators to assist with technology implementation, digital literacy, social media, sales, accounting, and capital and credit resources, as well as COVID-19 resources.

Small Business Navigators will reach out to small businesses in all five districts in the City of Miami affected by COVID-19 and help them recover from the pandemic’s economic injury. To do so, the organization will collaborate with government agencies, community organizations, faith-based groups, and other trusted voices in our neighborhoods. Small Business Navigators will work alongside the City of Miami promoting its “Buy Miami Business” website by referring specific businesses and encouraging small businesses to register on the platform. They will also guide clients through the application process for the City of Miami’s Business Assistance Grant, Small Business Administration (SBA) loans, Florida Disaster Bridge Loans, COVID-19 Economic Injury Disaster Loans, Miami Dade County Forgivable Loans, Miami Dade County RISE Program, and other local relief programs.

This project will ensure that the Small Business Navigators will be the conduit to all relevant resources, including but not limited to:

- Prospera
- ACCION USA for micro loans
- City of Miami Small Business Center
- Partners for self-employment
- Other Community Development Financial Institutions (CDFI)
- Small Business Administration resources (SBA) Lenders
- CAMACOL
- Allapattah Community Development Corporation

Work Plan

Small Business Navigators will work with each business owner to create a personalized action plan designed to meet them where they are, determine which areas of their business require immediate support (such as accounting practices, legal structure, digital literacy, credit, capital, etc.) and establish the order of priority. The EDP establishes a timeline for goals to be met, tracks accom-

plishments, and helps navigate the business owners through various services. Program services include:

- **Business Seminars:** Offering ongoing business training on many areas of interest that help clients start and operate their businesses more effectively in a post pandemic business environment.
- **Business Consulting:** Connect business clients to ongoing, in-culture, in-language and personalized consulting provided by consultants and a network of vetted local providers – lawyers, accountants, graphic designers, and business consultants– to meet the individual needs of each client on the journey toward meeting key performance indicators (KPI).
- **Access to Capital:** Offer clients guidance to access the capital needed to start, sustain, or expand their business.
- **Business Grants:** City of Miami’s Small Business Center and Prospera’s Business Grant program provides the means for small business owners to receive professional assistance.

Resource weblinks:

[Prospera](#)

[ACCION](#)

[Small Business Administration](#)

[CAMACOL](#)

[Allapattah Community Development](#)

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 27:	Project 91-A2-11-80748: Childcare Connect (R-21-0352/R-22-0017/R-22-0288)
Funding Amount:	\$500,000
Project Expenditure Category:	2.11 - Negative Economic Impacts: Assistance to Households: Healthy Childhood Environments: Child Care

Project Overview

The City of Miami’s Department of Human Service, through a Federal Community Development Block Grant (CDBG), provided tuition-free childcare to eligible local families at the City’s three Child Learning Centers. The centers provide developmental, educational, and recreational services to children from infancy to age five through a robust curriculum approved by Early Learning Coalition and the Florida Office of Early Learning. The program aimed to provide much needed assistance to local families facing financial difficulties amidst the ongoing COVID-19 pandemic. The CDBG funding will be concluding on September 30, 2021, and the City will no longer be able to provide this much-needed service.

This new ARPA funding will allow for the continuation of high-quality childcare services effective October 1, 2021. If eligible, a family will be able enroll their child in one of the City’s three Child Learning Centers and receive tuition-free childcare. The program will be advertised by the City of Miami and the Department of Human Services on all social media platforms. The Department of Human Services is coordinating with organizations that primarily service families with infants in the City of Miami to further promote the program. Flyers and posters were distributed city-wide.

The City of Miami’s three Child Learning Centers offer a learning environment conducive to developing children’s personal and intellectual strengths and the infrastructure to offer families and children various assessments and pathways to resources. All centers operate a year-round program with 11 holiday closure dates and accept children from 6 weeks to 5 years of age. The Centers are open Monday-Friday, 7:00 a.m.–6:00 p.m. at the following locations.

1. Eaton Park Child Learning Center - 490 N. E. 61 Street
2. Lemon City Child Learning Center - 27 N. E. 58 Street
3. Moore Park Child Learning Center - 765 N. W. 36 Street

Because the Department of Children and Families maintains that licensed childcare providers adhere to student-to-teacher ratios, enrollments are contingent upon the number of staff members available per center. The Department of Human Services has worked with Human Resources in conducting a salary study resulting in increasing wages for current childcare staffing vacancies.

[Child Learning Centers \(Daycare\)](#)

Performance Report

- Program activities ended end of Fiscal Year 2022. Program actual funding totaled to \$494,687.73.
- Number of children served by childcare and early learning services – An average of 73 children received childcare services monthly, for one fiscal year.

Project 28:	Project <u>45-A2-37-0004</u> : MIAMICONNECT (R-21-0352/R-22-0288)
Funding Amount:	\$500,000
Project Expenditure Category:	2.37 - Negative Economic Impacts: Other: Economic Impact Assistance: Other

Project Overview

The Department of Human Services Opportunity Center began providing transportation options a month before the launch (in February 2023) because many job seekers were expressing the need for help with transportation options. Equitable transportation can help connect people to jobs, resources, and services, improving access to opportunities. MIAMICONNECT ensures that funds are allocated to cover the cost of rideshare transportation for commuting to work and childcare for dependents. Wraparound services are typically family-centric and provided to address a family’s needs.

During the COVID-19 pandemic, access to reliable and affordable transportation became more important than ever. Many essential workers depended on public transportation to commute to jobs that provided critical services, such as healthcare. However, not everyone had equal access to affordable transportation. Black, Indigenous, and People of Color (BIPOC); individuals with disabilities; the elderly; and those with irregular work schedules often encountered significant barriers when trying to find safe and affordable transportation options for work and this was an issue that existed long before the pandemic began.

Program contracts and services were procured in compliance with Federal Procurement.

Performance Report

Human Services continues to offer transportation options to job seekers and recently hired residents. The Department tracks the districts the residents live in to see where the greatest needs are. Human Services has been working both internally and externally to engage with job programs and residents that experience transportation hurdles. For instance, the Opportunity Center, continues to provide transportation options for job seekers and residents maneuvering through workforce transportation hurdles. Human Services is also working closely with the City of Miami Summer Jobs Connect Program to offer options for youth who will be employed at the City of Miami.

- In March, the MiamiConnect program provided 69 Lyft passes (\$25 and \$50 denominations) and 45 bus passes (weekly bus passes).
- In May 39 Lyft Rides were provided.
- In April, the MiamiConnect program provided 52 Lyft passes (\$50 denominations) and 45 bus passes (weekly bus passes).
- In June the program provided 161 rides and 60 buses. The average cost per ride was \$13.21.

Project 29:	Project # <u>TBD</u> : Targeted Community Project (3-5 Designated Priority Areas) (R-21-0352)
Funding Amount:	\$1,000,000
Project Expenditure Category:	TBD

Pending project information. Updates will be provided in future reports.

Project 30:	Project # <u>TBD</u> : Smart Infrastructure Delivery Team (R-21-0352)
Funding Amount:	\$500,000
Project Expenditure Category:	TBD

Pending project information. Updates will be provided in future reports.

Project 31: Project 40-B223521: Parks Public Wi-Fi Installation (R-21-0352)
Funding Amount: \$1,000,000
Project Expenditure Category: 5.21 – Infrastructure: Broadband: Broadband: Other projects

Project Overview

The project is to establish public Wi-Fi services at 15 pilot parks, to provide no-cost internet access to low-income consumers residing near each of the Parks. The Wi-Fi service is provided by Acordis as a turnkey solution. The Wi-Fi network is a standalone Cisco-Meraki system that is not connected to the City network.

Acordis will completely manage and maintain the service, including trend analysis for system optimization. The City will have access to the Acordis Management Portal in order to monitor performance as needed. The project is designed to provide 200/20 Mbps download/upload with bursts up to 300/30 Mbps download/upload; therefore, it will exceed the symmetrical 100/20 Mbps download/ upload requirement within each of the 15 parks.

Project was procured through cooperative procurement following federal regulations and best practices.

Performance Report

On June 26, 2023, the Cisco hardware and equipment for the Wi-Fi for 15 pilot parks has been delivered to the City’s vendor partner, Acordis, Inc. Acordis has begun pre-configuration efforts, and installation/implementation at the designated park locations will commence soon after (estimated to start in mid to late July 2023). The project team met on June 30, 2023, to develop an installation plan, considering impacts on park operations and events. The Parks Department will confer internally to provide a prioritized list of 15 Pilot Parks with preliminary groupings for simultaneous installations.

Project 32: Project 40-B193511: Curtis Park Community Center Design (R-23-0097 / *R-22-0293)
Funding Amount: \$700,000
Project Expenditure Category: 2.23 – Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Demolition and Rehabilitation of Properties

Project Overview

Curtis Park is a 24.8-acre City of Miami Park located at 1901 NW 24th Ave. It offers amenities such as a baseball field, football field, tennis and basketball courts, playground, exercise equipment, pool facility, and boat ramp, among others. The project involves the demolition of the existing community center building and the construction of a new facility spanning approximately 8,000 square feet. The new facility shall include at a minimum:

- Large recreation multi-purpose room

-
- Warming kitchen area/food preparation room
 - Computer lab
 - Three individual classrooms, two administrative offices
 - One arts and craft room with a sink
 - Entrance reception area
 - Restrooms (with exterior access and able to be closed off from the rest of the building)
 - IT room with laptop charging stations
 - Fitness room
 - Janitor closet and a large sport equipment storage room (with exterior access)
 - Security alarm, lighting detection, CCTV
 - Outdoor pavilion and a covered, open terrace attached to the building
 - Code compliant parking area, landscaping and irrigation, and Art in Public Places component

The project aims to provide community health benefits, address technology limitations, stimulate urban growth, support community health, and provide a safe shelter.

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 33:	Project <u>91-A2-15-80807</u> : Centennial Management - Stadium Towers (R-22-0420/R-22-0456)
Funding Amount:	\$1,800,000
Project Expenditure Category:	2.15 – Negative Economic Impacts: Assistance to Households: Long-term Housing Security: Affordable Housing

Project Overview

The Stadium Towers project will provide new affordable housing for low to moderate-income families. The project will offer no less than 60 City of Miami-assisted residential rental units for eligible residents in District 1. Eligible residents' income must be equal to or less than 70% of the area median income (AMI) for a period of 30 years, starting on the date all certificates of occupancy have been obtained and all units have been leased. Centennial Management requested \$1,800,000 in ARPA funding to complete the project as construction cost and interest have increased since project inception in 2020.

The project complies with SLFRF Affordable Housing option 1 meeting core requirements from HOME Investment Partnerships Program (HOME) and Low-Income Housing Credit (LIHTC) federal housing programs.

[Company website](#)

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 34:	Project <u>40-B233515</u> : Sewell Park (R-23-0097/*R-22-0293)
Funding Amount:	\$250,000
Project Expenditure Category:	2.22 – Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

Sewell Park is a 10.33-acre park along the Miami River located at 1801 NW S River Drive near the 17th Street Bridge. The Park sits north of the Miami Marlins Stadium and lies in the heart of redevelopment on the Miami River. The park can be divided into 2 levels, with the upper level near the parking lot containing a playground and picnic shelters. The lower portion of the park features a linear green space with views of the Miami River. The average household income in the area is \$32,245, and it has a predominantly Hispanic population. This project will provide a green space to congregate, stimulate community health benefits, and promote urban growth for the surrounding community. ARPA funding will go towards upland improvements and enhancements, including pathways and connectivity to a dog park, a picnic area, a butterfly garden, and bike and walking trails.

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 35:	Project <u>40-B233513</u> : Grapeland Heights Park & Baseball Complex (R-23-0097/*R-22-0293)
Funding Amount:	\$500,000
Project Expenditure Category:	2.22 – Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

The City of Miami Parks and Recreation Department will renovate an existing baseball field complex (approx. 283,500 sq ft) and amenities at Grapeland Heights Park, located at 1550 NW 37 Ave., Miami, FL 33125. The goals of the renovation are to provide an upgraded baseball field complex that can be utilized year-round, serving as a safe haven for youth to engage in competitive team sports, develop skills such as team building and leadership, and promote healthy lifestyle habits. The ARPA (SLFRF) funds, in the amount of \$500,000, have been allocated for the construction, materials, and labor of the project, subject to meeting all federal requirements. Renovations include, but not limited to, redoing the clay and sod for four fields, painting eight dugouts, interior and exterior painting of the tower, installing turf in four baseball cages, replacing twelve windscreens, and adding vinyl fencing mesh. Approximately 400 youth participants between the ages of 4 and 14 use the ballpark on a daily basis.

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 36:	Project 40-B233516 : Juan Pablo Duarte Park (R-23-0097/*R-22-0293)
Funding Amount:	\$250,000
Project Expenditure Category:	2.22 – Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

Juan Pablo Duarte Park is located at 1776 NW 28th Street, Miami, 33142, and is in the heart of Allapattah. With approximately 40% of households in the surrounding area living below the poverty level, this project aims to provide a green space for residents to gather, provide community health benefits, and foster urban growth. The ARPA (SLFRF) funds, totaling \$250,000, will be allocated towards the park improvements. These improvements include the renovation of existing basketball courts and upgrades to sports lighting, replacing the current lighting with LED lighting.

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 37:	Project 40-A2-10-0003 : Camacol Latin Chamber of Commerce (R-22-0455/*R-22-0293/R-23-0118)
Funding Amount:	\$1,000,000
Project Expenditure Category:	2.10 – Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

The project consists of providing funding to the Latin Chamber of Commerce (CAMACOL). CAMACOL offers programs to develop employment opportunities for minorities and disenfranchised individuals to enter the tech and digital media sectors. The organization provides training programs to at-risk youth and minorities, as well as other programs that develop the skills necessary to obtain employment in these sectors for the City's minority community. CAMACOL will collaborate with public and private sector partners in program implementation. There is a need to outreach to a special segment of the community that is currently underserved or affected by the post-pandemic business climate, either due to a lack of technology knowledge or resistance to the everchanging way of doing business and securing employment. With CAMACOL's track record, the organization is poised to ensure that minorities and disenfranchised communities are served.

[Latin Chamber of Commerce \(CAMACOL\)](#)

Performance Report

CAMACOL has reported the following objectives and achievements as of June 2023:

Establishment of solid linkages with public and private sector entities to enable access for the small and minority community located in the City of Miami to the following growth target sectors and implementation of initiatives that will foster Tech, Digital media, Trade, and logistics. Facilitation of the tools, training, and access needed for the development of skills necessary to obtain employment for the City's minority community in these sectors. Training programs for at-risk youth and minorities. Development of employment opportunities for minorities and disenfranchised to enter the tech and digital media sectors. Collaboration with our public and private sector partners in program implementation.

Achievements to date:

1. Generated initial program materials and documentation for the "Digital Media and Technology Placement program."
2. Generated initial program materials and documentation for the "Young Entrepreneurs in Business program."
3. Initiated the pre-production process of the Digital Media and Technology Placement Program promotional video.
4. Created the landing page for the database that will house potential participants who will receive training for employment at "Creatives Miami."
5. Developed the on-boarding process for program participants in the digital media component of the program
6. Developed Phase 1 recruitment process and criteria for trainee animators.
7. Developed Phase 1 recruitment process for potential employers.
8. Currently tailoring the recruitment process and qualifications.
9. Currently tailoring the recruitment process for tech program participants.
10. Initiated the identification and outreach to "animators' employers" with the organization's strategic partners.
11. Started the development of the outreach and recruitment of technology program participants.
12. Developed the training curriculum and syllabus for the technology program.

Project 38: Project #TBD: Residential Plaza (*R-22-0293/R-23-0169)
Funding Amount: \$350,000
Project Expenditure Category: 2.34 – Negative Economic Impacts: Assistance to Non-Profits: Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

Assistance to the Elderly, Inc. (ATTE) is an organization that has been serving the low-income elderly population since 1999. ATTE provides a wide range of programs and services, including assisted living services, low-income housing, transportation, a fall prevention program (Matter of Balance Program), physical and occupational therapy, pet therapy, arts and crafts, and a music program.

The staffing challenges experienced due to the pandemic have put a severe financial strain on the organization and limited their capacity to allocate funds for capital improvements. ARPA funding will be used to assist the organization in rehabilitating the first floor of the Residential Plaza. The rehabilitation of the first floor will not disrupt the services provided to the residents. The organization will continue to provide an environment that promotes mobility, offers a dignified space to improve the residents' quality of life, and decreases depression and isolation. This rehabilitation will bring the organization's physical structure up to par with the ever-changing needs of the residents and the market.

[Organization website](#)

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 39: Project #TBD: Allapattah Community Action (R-23-0168)
Funding Amount: \$203,500
Project Expenditure Category: 2.37 – Negative Economic Impacts: Other: Economic Impact Assistance: Other

Project Overview

Allapattah Community Action, Inc. Congregate Meals Program serves very low to low-income elderly individuals over 60 years of age with hot meals in a congregate setting. It provides access to essential viable services designed to help them maintain a healthy and independent lifestyle. The program also offers meals to homebound elderly individuals with limitations who cannot attend the center. The majority of program participants are Hispanic and may not have a command of the English language or the knowledge to complete basic governmental forms required to access essential resources.

Allapattah Community Action will provide meals and supportive social, recreational, and educational services throughout the year. Additionally, the agency will offer information and referral services, screening and assessments utilizing DOEA tools, recreation, transportation, immigration assistance, education, nutrition services, planned wellness activities, and bulk food for participants' homes/

residences. Currently, the organization operates with two old vans that require extensive mechanical repairs, posing risks to staff and client safety. To continue achieving this goal, the program is seeking funding to purchase two vans to transport clients to and from the center and other errands as needed. The funding will also be used to offset the increased cost of meals, which have risen by \$0.50 per meal.

[Organization website](#)

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 40:	Project <u>91-A2-15-80781</u> : Land Acquisition - Casa Valentina (R-21-0427 / R-22-0209)
Funding Amount:	\$2,000,000
Project Expenditure Category:	2.15 – Negative Economic Impacts: Assistance to Households: Long-term Housing Security: Affordable Housing

Project Overview

Casa Valentina was established in 2006 by a group of concerned women who aimed to address the immense challenges faced by young women considered “at-risk” or “age out” of foster care at 18 years old without being adopted or reunited with their families. Casa Valentina’s mission is to provide safe and affordable housing, life skills, and continued support to at-risk and former foster care youth, enabling them to achieve and maintain self-sufficiency. Eligible residents must have an annual income equal to or less than 80% of the area median income. In the area, 734 families in the area live below the poverty line. This project is mixed use, as the overall goal is to implement an educational program for former foster youth, and the building will be used to house these young individuals. The program targets youths between the ages of 18 and 24, offering wraparound services such as education, health services, and job training.

The \$2,000,000 will be used for the acquisition of one or more parcels to construct new affordable housing, which will include no fewer than fifty City-assisted residential rental units in District 2 for Casa Valentina.

[Organization website](#)

Performance Report

Due to the continuous decrease in available affordable housing in the City of Miami over the last few years, the City of Miami has provided ARPA funding to Casa Valentina, Inc., for the acquisition of the properties located at 3121 Mundy St. & 3173 Mundy St. These properties will be used for the future development of an affordable rental project for the low-income families at or below of 80% of the Area Median Income (AMI). The remaining funds from the award will be allocated to future site acquisitions for the development of additional affordable housing.

- Number of affordable housing units to be preserved or developed: 50+

Project 41:	Project 40-A2-34-0004 : American Museum of The Cuban Diaspora (R-23-0114)
Funding Amount:	\$175,000
Project Expenditure Category:	2.34 – Negative Economic Impacts: Assistance to Non-Profits: Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

The American Museum of the Cuban Diaspora (AMCD) is a culturally specific museum of memory dedicated to showcasing and documenting the history, culture, and contributions of the Cuban exile community through exhibitions and programming in the arts and humanities. AMCD received financial assistance to compensate for revenue losses suffered during the temporary shutdown of the museum due to the COVID pandemic (March 18, 2020–March 23, 2021). The objective is to complete its permanent exhibition on Cuban American history and promote it through tour operators, guides, and advertisements. Specifically, the immigration section of the exhibit will discuss the different waves of Cuban immigration to the United States since 1959, including the story of Miami’s Freedom Tower. Additionally, there will be a section highlighting the contributions of Cuban Americans across various fields in the United States.

The funding received from ARPA will enable AMCD to continue sharing the history and culture of Miami’s Cuban American community with both residents and tourists. The program strives to attract 50,000 visitors within the first twelve months of the exhibit’s opening date.

[American Museum of the Cuban Diaspora](#)

Performance Report

Project continues as planned with concept work performed on various parts of the exhibit, including "La Lucha Comunista en Cuba."

Project 42:	Project 40-A2-34-0002 : Presidio Politico Historico Cubano - Casa del Preso (R-22-0285 / R-23-0028)
Funding Amount:	\$100,000
Project Expenditure Category:	2.34 – Negative Economic Impacts: Assistance to Non-Profits: Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)^

Project Overview

The project consists of providing funding and assistance to “Casa del Preso” (Cuban Historical Political Prison) museum operated by the Presidio Politico Historico Cubano (PPHC) organization. The museum is dedicated to assisting political prisoners from Cuba living in Miami, as well as others incarcerated on the island overseas for the past 40 years. Due to the pandemic the nonprofit was unable to meet, host public functions, or fundraise to collect funds for necessary museum repairs. Museum conditions deteriorated due to being closed for COVID-19 and must be renovated to improve

their condition. The ARPA funds are intended to help the nonprofit upgrade the museum's infrastructure.

[Presidio Politico Historico Cubano](#)

Performance Report

Currently, window and roofing permits are being obtained, along with a new AC unit. The project is about 75% complete.

Project 43:	Project <u>40-B40708</u> : Plaza De La Cubanidad Park (R-22-0209)
Funding Amount:	\$400,000
Project Expenditure Category:	2.35 – Negative Economic Impacts: Aid to Impacted Industries: Aid to Tourism, Travel, or Hospitality

Project Overview

The park is a historical landmark of the Cuban Community located at the intersection of West Flagler St. and SW 17 AVE. The monument is in dire need of repair due to several traffic accidents and incidents of vandalism. The City would like to restore the monument with the aim of revitalizing tourism in the area. The City will provide engineering design services, permitting, and construction, which will involve the redevelopment of the water fountain, plaza renovations, and other improvements such as new fountain pumping system, electrical upgrades (lighting), additional flagpoles, removal of two existing islands, installation of bollards/crash cushions, among other things, to repair and reinstate the memorial. The completion of this project will stimulate local tourism, which was hindered by the pandemic.

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 44:	Project <u>40-B50421</u> : Miami Golden Pines Neighborhood Improvements - 40-B50421 (R-21-0240/R-22-0130)
Funding Amount:	\$1,250,000
Project Expenditure Category:	5.6 – Infrastructure: Water and Sewer: Clean Water: Stormwater

Project Overview

The Golden Pines Neighborhood currently experiences flooding and localized ponding issues, which pose a risk of damaging residential properties. With the use of ARPA funding, the City of Miami is increasing drainage capacity along SW 25th Street between SW 32nd Ave. and SW 27th Ave. to significantly reduce and potentially eliminate the flooding and ponding issues. This improvement will also help mitigate potential health issues associated with standing water. Additionally, the City of Miami is reconstructing roadways with new drainage systems, relocating utilities and a water main pipe, and reconstructing sidewalks and swales in the Golden Pines neighborhood.

Performance Report

The installation of the water main is complete, pending the installation and connection of water meters. Once this operation is finished, the existing water main can be deactivated. The exfiltration trench installation is approximately 80% complete, awaiting the deactivation of the existing water main to install the cross drains and inlets on the north side of the street. Once drainage work is completed, the reconstruction of the roadway will begin.

Project 45:	Project 40-B50414 : Miami Golden Pines Neighborhood Improvements - 40-B50414 (R-21-0240 / R-22-0130)
Funding Amount:	\$1,250,000
Project Expenditure Category:	5.6 – Infrastructure: Water and Sewer: Clean Water: Stormwater

Project Overview

The Golden Pines Neighborhood currently experiences flooding and localized ponding issues, posing a risk of damage to residential properties. With the use of ARPA funding, the City of Miami is increasing the drainage capacity along SW 24 Terrace between SW 32nd Ave. and SW 27th Ave., to significantly reduce and potentially eliminate these flooding and ponding issues, while also reducing the potential for health issues related to standing water. Additionally, the City of Miami is reconstructing roadways with new drainage systems to collect run off, relocate utilities, relocate a water main pipe, and reconstruct sidewalks and swales in the Golden Pines neighborhood.

Performance Report

The contractor is currently installing the last section of the new water main, nearing completion at the east end of the project. The installation of the cross drains and inlets on the north side of the streets is pending the completion of the water main and services, necessary for deactivating the existing water main. Roadway reconstruction will follow once drainage work is complete.

Project 46:	Project 40-B203515 : Badia Center Facility & Flagami Park Renovation (R-21-0453/R-22-0399)
Funding Amount:	\$2,470,000
Project Expenditure Category:	2.23 – Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Demolition and Rehabilitation of Properties

Project Overview

The project involves the demolition and renovation of a senior center that is expected to serve 250 seniors with an on-site nurse. The mixed-use facility will also function as a venue for future events, aiming to promote family and neighborhood engagement. The project scope includes park restoration, milling and resurfacing of parking area, construction of classrooms and exercise rooms, enlargement of the dining room, and other ancillary areas. The construction activities will provide economic stimulus by creating short- and long-term jobs in construction and trades, as well as staff

for Senior Center and other park facilities. The ARPA (SLFRF) funds, totaling \$2,470,000, will be applied to various sub activities, including design costs, permit costs, construction costs, project management costs, and construction management costs.

[Badia Senior Center at Flagami Park](#)

Performance Report

The construction permitting is currently in process. Waterline extension drawings have been submitted to MDWASD. FDOEA agreement extension is being routed for approval. City of Miami employees are working on Main Building because building is anticipated to become a community polling place in the upcoming election.

Project 47:	Project 40-B183505 : West End Park Pool Enhancement (R-21-0453/R-22-0399)
Funding Amount:	\$8,330,000
Project Expenditure Category:	2.22 – Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

The project addresses the community’s public health needs by providing a safe space to congregate and exercise. This includes a pool with handicap access, a walking trail, tennis courts, basketball courts and a children’s splash pad, all of which help promote family activity. Additionally, the project will help the community overcome technology limitations by providing public Wi-Fi access. Construction activities will provide an economic stimulus by creating short- and long-term jobs in construction and trades, as well as staff for pools and other park facilities.

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 48:	Project 40-B203518 : Shenandoah Mini Park Right of Way Improvements (R-21-0453)
Funding Amount:	\$500,000
Project Expenditure Category:	5.6 – Infrastructure: Water and Sewer: Clean Water: Stormwater

Project Overview

The project aims to improve the right of way by reconstructing the roadway, implementing swales, enhancing drainage systems, installing curbs and gutters, pavement marking, striping, and signage, constructing ADA ramps, and providing landscape services. These improvements will address the flooding issues within the right of way. Additionally, the construction activities will create both short-term and long-term jobs opportunities, thus stimulating the economy.

For the construction phase of the project, \$500,000 of the ARPA (SLFRF) funds have been allocated. The funds will be used for the following sub-activities: construction costs, project management costs, and construction management.

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 49:	Project <u>40-B203519</u> : Swannanoa Mini Park Right of Way Improvements (R-21-0453)
Funding Amount:	\$500,000
Project Expenditure Category:	5.6 – Infrastructure: Water and Sewer: Clean Water: Stormwater

Project Overview

The project is a mini park that was built a few years ago and is now facing infrastructure issues such as flooding, pedestrian safety concerns, and lack of pedestrian connectivity. There are also traffic safety issues, as well as efforts needed to relocate lighting and communication. The project aims to address these issues through the design and construction of right-of-way improvements, including roadway reconstruction, swales, drainage improvements, curb and gutter installation, pavement marking, striping, signage, ADA ramps, and landscape services. These improvements will help resolve the flooding issues within the right-of-way. Construction activities will provide economic stimulus by creating short- and long-term jobs.

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 50:	Project <u>40-A2-23-0001</u> : Bakehouse Art Complex (R-22-0171)
Funding Amount:	\$2,000,000
Project Expenditure Category:	2.34 – Negative Economic Impacts: Assistance to Non-Profits: Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

The Bakehouse Art Complex is a crucial resource for artists in Miami's urban core. It provides affordable spaces for artists to create, live, and connect with each other and the community.

However, the organization has faced challenges in fundraising due to the COVID-19 pandemic. Foundations that previously supported the Bakehouse have shifted their funding priorities, and individual donors have also changed their funding priorities. This has made it difficult for the organization to secure funds for building repairs and ongoing operating support.

Fortunately, the Bakehouse Art Complex has received support from the American Rescue Plan grant. This grant will be used to repair and renovate the existing facilities, ensuring that the organization can continue to provide long-term workspace to over 100 artists each year. These repairs are critical for the organization’s ability to serve local artists and the broader community. Without them, the Bakehouse would not be able to continue its important work.

The Bakehouse Art Complex plays a vital role in Miami’s cultural ecosystem, addressing the need for affordable art spaces. The organization’s ongoing success is not only important for its own sustainability but also for the artists it supports and the community. With the help of the American Rescue Plan grant, the Bakehouse can continue to thrive and provide a creative hub for artists in Miami.

[Bakehouse Art Complex](#)

Performance Report

The structural and electrical reports have been completed and submitted to the City of Miami. It is expected that are deficiencies to be addressed. Bids have been solicited from qualified electricians for the electrical deficiencies and are presently awaiting those bids. The Falcon Group has completed the necessary work for the structural repairs and are ready to proceed with permitting. Based on evaluations, the recommendation is to proceed with PG Restoration for the structural work. The contractor agreement has been prepared by Nelson Mullins, and once executed, will allow request of the necessary permits from the City.

The proposed structural work and electrical work are both required for the 40/50-year rectification. There are ongoing expenses related to the rental of shoring equipment, which is necessary to support the building’s structure until the repairs are completed. These expenses amount to over \$10,000 monthly. As of now, the project is currently on time and within budget.

Project 51:	Project #TBD: Island District Development (TGHI) (R-22-0405)
Funding Amount:	\$4,500,000
Project Expenditure Category:	2.15 – Negative Economic Impacts: Assistance to Households: Long-term Housing Security: Affordable Housing

Project Overview

The Island District Development project is a mixed-income housing development that provides 20 city-assisted residential rental units for eligible residents whose annual income is equal to or less than fifty percent (50%) of the area median income (AMI) as published annually by the United States Department of Housing and Urban Development (HUD). Additionally, it offers seven city-assisted residential rental units for eligible residents whose annual income is equal to or less than one hundred percent (100 %) of AMI as published annually by HUD.

The Island District Development will consist of a minimum of twenty-seven residential units and over 7,000 sq. ft. of ground floor commercial space. It will be located at approximately 3640 Grand

Avenue, 3649 Thomas Avenue, 3643 Thomas Avenue, and 3661 Thomas Avenue, as well as potentially other adjacent parcels. The project aims to provide no fewer than twenty-seven rent-restricted housing units in District 2. The administration of the project will be handled by Thelma Gibson Health Initiative, Inc. (TGHI), a Florida not for profit corporation.

TGHI is requesting \$4,500,000 to benefit at minimum 27 families who meet the requirements.

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 52:	Project #TBD: Hibiscus-William Rehab (GSP) (R-22-0406)
Funding Amount:	\$2,200,000
Project Expenditure Category:	2.18 – Negative Economic Impacts: Assistance to Households: Housing Support: Other Housing Assistance

Project Overview

The Greater St. Paul A.M.E. Church is seeking \$2,200,000 to construct two buildings consisting of two floors per building, with a total of 10 housing units. The funding will be used to rehabilitate an affordable housing development on two parcels that will contain a total of 10 City-assisted residential units, which will be offered to individuals with an annual income equal to or less than 80% of the area median income. The homes are described as small apartment buildings, and the size of units range from 476-654 sq. ft.

The properties are located at 3472 Hibiscus St, Miami, FL 33133 (“Hibiscus”) and 3574 William Ave., Miami, FL 33133 (“William”).

Performance Report

Funds are allocated. Project is pending initiation; updates will be provided in future reports.

Project 53:	Project <u>23-A7-01-0001</u> : Atkins Consulting Services (23-A7-01-0001)
Funding Amount:	\$2,600,000
Project Expenditure Category:	7.1 – Administrative: Administrative Expenses

Project Overview

The City has procured the administrative services of a program consultant, Atkins North America Inc., which is a subject matter expert in ARPA and Grant Management, to assist with eligibility, management, weekly meetings, monitoring, site visits, community engagement, and reporting for the funds.

Performance Report

The consultants continue to support the City and manage the ARPA program reporting and documentation monitoring. \$924,688.49 of the allocated \$2,600,000 has been expended. Expenditures have been reported quarterly to the Treasury since Q2 2022.

Project 54:	Project <u>23-A6-01-0001</u> : ARPA-Revenue Replacement (R-21-0402)
Funding Amount:	\$18,931,000
Project Expenditure Category:	6.1 – Revenue Replacement: Provision of Government Services

Project Overview

Between fiscal years 2020 and 2021, the City of Miami experienced a significant loss of revenue due to the COVID-19 pandemic. To calculate the actual revenue loss, the City used the U.S. Treasury formula outlined in the Final Rule and Compliance Guidance. According to these calculations, the City had a revenue loss of more than \$69.7 million in 2020 and \$94 million in 2021.

Under the Revenue Replacement allowable use category, the U.S. Treasury allows local governments to spend SLFRF (State and Local Fiscal Recovery Funds) funding on a broad range of general government services. The U.S. Treasury has provided a list of general government services that are presumed to be eligible uses of SLFRF funds. These include:

1. Maintenance or pay-go funding for the building of infrastructure, including roads
2. Modernization of cybersecurity, including hardware, software, and protection of critical infrastructure.
3. Health Services
4. Environmental remediation
5. School or educational services
6. Provision of police, fire, and other public safety services, such as purchasing fire trucks or police vehicles, purchasing other equipment, and covering salaries of public safety personnel.

Based on the revenue loss calculations, the City allocated \$72.7 million for Revenue Replacement to help offset the losses of income due to the COVID-19 pandemic. These funds were distributed among various departments detailed in the following project inventory below.

Performance Report

Unrestricted revenues collected in the general fund finance various programs accounted for in other funds, in accordance with budgetary authorizations. In this case, they were distributed among Police Department, Fire Department, the Solid Waste anti-litter program, Parks, and a combination of various other departments. Allocated funds have been reported on the Q1 2022 Treasury Report and have been fully expended.

Project	Total
REV_1 - ARPA-Revenue Replacement - FY 22 Parks Department Operations	\$1,800,000
REV_1 - ARPA-Revenue Replacement - FY 22 Solid Waste Operation Anti-Litter Program	\$2,146,000
REV_1 - ARPA-Revenue Replacement - FY 22 Capital Transfer - Solid Waste Vehicles	\$164,000
REV_1 - ARPA-Revenue Replacement - FY 22 RPW Operations - Change Memo 1	\$465,000
REV_1 - ARPA-Revenue Replacement - FY 22 RPW Operations - Change Memo 2	\$427,000
REV_1 - ARPA-Revenue Replacement - FY 22 GSA Operations - Change Memo 2	\$464,000
REV_1 - ARPA-Revenue Replacement - FY 22 OCI Operations - Change Memo 2	\$181,000
REV_1 - ARPA-Revenue Replacement - FY 22 General Government Operations - Change Memo 2	\$1,250,000
REV_1 - ARPA-Revenue Replacement - FY 22 Solid Waster Operations - Change Memo 2	\$129,000
REV_1 - ARPA-Revenue Replacement - FY 22 HCD Operations - Change Memo 1	\$165,000
REV_1 - ARPA-Revenue Replacement - FY 22 HCD Operations - Change Memo 2	\$113,000
REV_1 - ARPA-Revenue Replacement - FY 22 Planning & Development Operations - Change Memo 1	\$584,000
REV_1 - ARPA-Revenue Replacement - FY 22 Planning & Development Operations - Change Memo 2	\$576,000
REV_1 - ARPA-Revenue Replacement - FY 22 Fire Department Operations	\$1,000,000
REV_1 - ARPA-Revenue Replacement - FY 22 Fire Department Operations - Change Memo 2	\$306,000
REV_1 - ARPA-Revenue Replacement - FY 22 Capital Transfer Fire	\$1,500,000
REV_1 - ARPA-Revenue Replacement - FY 22 Capital Transfer Police Vehicles	\$1,500,000
REV_1 - ARPA-Revenue Replacement - FY 22 Police Department Operations	\$1,100,000
REV_1 - ARPA-Revenue Replacement - FY 22 Police Department Operations - Change Memo 2	\$1,107,000
REV_1 - ARPA-Revenue Replacement - FY 22 Other Department Operations - Change Memo 2	\$941,000
REV_1 - ARPA-Revenue Replacement - FY 22 NDA Operations - Change Memo 2	\$13,000
REV_1 - ARPA-Revenue Replacement - FY 22 Venture Miami Eco Initiative	\$1,100,000
REV_1 - ARPA-Revenue Replacement - FY 22 Venture Miami - Notre Dame Church Grant	\$250,000
REV_1 - ARPA-Revenue Replacement - FY 22 Venture Miami Operations	\$1,650,000
Grand Total	\$18,931,000

Project 55:	Project <u>23-A6-01-0003</u> : ARPA Revenue Replacement FY 23 (R-23-0174)
Funding Amount:	\$46,026,742.84
Project Expenditure Category:	6.1 – Revenue Replacement: Provision of Government Services

Project Overview

Between fiscal years 2020 and 2021, the City of Miami experienced a significant loss of revenue due to the COVID-19 pandemic. To calculate the actual revenue loss, the City used the U.S. Treasury formula outlined in the Final Rule and Compliance Guidance. According to these calculations, the City had a revenue loss of more than \$69.7 million in 2020 and \$94 million in 2021.

Under the Revenue Replacement allowable use category, the U.S. Treasury allows local governments to spend SLFRF (State and Local Fiscal Recovery Funds) funding on a broad range of general government services. The U.S. Treasury has provided a list of general government services that are presumed to be eligible uses of SLFRF funds. These include:

1. Maintenance or pay-go funding for the building of infrastructure, including roads
2. Modernization of cybersecurity, including hardware, software, and protection of critical infrastructure.
3. Health Services
4. Environmental remediation
5. School or educational services
6. Provision of police, fire, and other public safety services, such as purchasing fire trucks or police vehicles, purchasing other equipment, and covering salaries of public safety personnel.

Based on the revenue loss calculations, the City allocated \$72.7 million for Revenue Replacement to help offset the losses of income due to the COVID-19 pandemic. These funds were distributed among various departments detailed in the following project inventory below.

Performance Report

As part of the \$72,740,732.84 allocated to revenue replacement in R-23-0174, \$46,026,742.84 of the funds expended from the unrestricted General funds are being credited to the Special Revenue fund to finance Fire and Police Department Payroll in accordance with budgetary authorizations, and to properly identify/ track APRA eligible expenditures pursuant to U.S. Treasury Final Rule 31 CFR Part 35 Subpart A, §35.6 (d). This allocation will be reflected in the Q2 2023 Treasury Report.

Project	Total
REV_3 - ARPA Revenue Replacement - FY 23 Midyear Adjustment - Police Department Operations - Salaries & Wages	\$34,026,931.13
REV_3 - ARPA Revenue Replacement - FY 23 Midyear Adjustment - Police Department Operations - FICA Taxes	\$493,376.00
REV_3 - ARPA Revenue Replacement - FY 23 Midyear Adjustment - Fire Department Operations - Salaries & Wages	\$11,341,977.04
REV_3 - ARPA Revenue Replacement - FY 23 Midyear Adjustment - Fire Department Operations - FICA Taxes	\$164,458.67
Grand Total	\$46,026,742.84

Project 56: Project 23-A6-01-0002: ARPA Revenue Replacement FY 23 - EOY (R-22-0371)
Funding Amount: \$7,783,000
Project Expenditure Category: 6.1 – Revenue Replacement: Provision of Government Services

Project Overview

Between fiscal years 2020 and 2021, the City of Miami experienced a significant loss of revenue due to the COVID-19 pandemic. To calculate the actual revenue loss, the City used the U.S. Treasury formula outlined in the Final Rule and Compliance Guidance. According to these calculations, the City had a revenue loss of more than \$69.7 million in 2020 and \$94 million in 2021.

Under the Revenue Replacement allowable use category, the U.S. Treasury allows local governments to spend SLFRF (State and Local Fiscal Recovery Funds) funding on a broad range of general government services. The U.S. Treasury has provided a list of general government services that are presumed to be eligible uses of SLFRF funds. These include:

1. Maintenance or pay-go funding for the building of infrastructure, including roads
2. Modernization of cybersecurity, including hardware, software, and protection of critical infrastructure.
3. Health Services
4. Environmental remediation
5. School or educational services
6. Provision of police, fire, and other public safety services, such as purchasing fire trucks or police vehicles, purchasing other equipment, and covering salaries of public safety personnel.

Based on the revenue loss calculations, the City allocated \$72.7 million for Revenue Replacement to help offset the losses of income due to the COVID-19 pandemic. These funds were distributed among various departments detailed in the following project inventory below.

Performance Report

As part of the \$72,740,732.84 allocated to revenue replacement in R-23-0174, \$7,783,000.00 of the funds will be collected in the general fund to finance Venture Miami and other operating expenditures in accordance with budgetary authorizations. Venture Miami is an office within the City of Miami focused on improving the City's standard of living through the creation of jobs, support for innovation, increase in wealth, and an overall improvement in the quality of life. This allocation will be reflected on the Q2 2023 Treasury Report. Project is in Progress with Venture Miami expenses reflecting \$1,068,924 to date.

Project	Total
REV_2 -ARPA-Revenue Replacement - FY 23 EOY	\$7,783,000.00

Unallocated SLFRF Funds: \$3,155,312.27

Allocation updates will be provided in future reports.

Section 9: Expenses

Table 7: Expenses by Expenditure Category

Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Recovery Plan
1	Expenditure Category: Public Health COVID-19 Mitigation & Prevention	\$79,686.61	\$79,686.61
1.1	COVID-19 Vaccination	\$0	\$0
1.2	COVID-19 Testing	\$0	\$0
1.3	COVID-19 Contact Tracing	\$0	\$0
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Childcare facilities, etc.)	\$0	\$0
1.5	Personal Protective Equipment	\$0	\$0
1.6	Medical Expenses (including Alternative Care Facilities)	\$0	\$0
1.7	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$0	\$0
1.8	COVID-19 Assistance to Small Businesses	\$0	\$0
1.9	COVID-19 Assistance to Non-Profits	\$0	\$0
1.10	COVID-19 Aid to Impacted Industries	\$0	\$0
Community Violence Interventions			
1.11	Community Violence Interventions	\$0	\$0
Behavioral Health			
1.12	Mental Health Services	\$0	\$0
1.13	Substance Use Services	\$0	\$0
Other			
1.14	Other Public Health Services	\$79,686.61	\$79,686.61
2	Expenditure Category: Negative Economic Impacts Assistance to Households	\$5,922,417.87	\$4,722,592.15
2.1	Household Assistance: Food Programs	\$609,503.55	\$409,677.83
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	\$0	\$0
2.3	Household Assistance: Cash Transfers	\$0	\$0
2.4	Household Assistance: Internet Access Programs	\$0	\$0
2.5	Household Assistance: Paid Sick and Medical Leave	\$0	\$0

Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Recovery Plan
2.6	Household Assistance: Health Insurance	\$0	\$0
2.7	Household Assistance: Services for Un/Unbanked	\$0	\$0
2.8	Contributions to UI Trust Funds*	\$0	\$0
2.9	Household Assistance: Survivor's Benefits	\$0	\$0
2.10	Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)	\$1,650,611.86	\$1,650,611.86
2.11	Healthy Childhood Environments: Child Care	\$494,687.73	\$494,687.73
2.12	Healthy Childhood Environments: Home Visiting	\$0	\$0
2.13	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System	\$0	\$0
2.14	Healthy Childhood Environments: Early Learning	\$0	\$0
2.15	Long-term Housing Security: Affordable Housing	\$1,056,833.03	\$1,056,833.03
2.16	Long-term Housing Security: Services for Unhoused Persons	\$0	\$0
2.17	Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities	\$0	\$0
2.18	Housing Support: Other Housing Assistance	\$127,750	\$127,750
2.19	Social Determinants of Health: Community Health Workers or Benefits Navigators	\$0	\$0
2.20	Social Determinants of Health: Lead Remediation	\$0	\$0
2.21	Medical Facilities for Disproportionately Impacted Communities	\$0	\$0
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	\$191,902.74	\$191,902.74
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties	\$156,899.37	\$156,899.37
2.24	Addressing Educational Disparities: Aid to High-Poverty Districts	\$0	\$0
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services	\$0	\$0
2.26	Addressing Educational Disparities: Mental Health Services	\$0	\$0
2.27	Addressing Impacts of Lost Instructional Time	\$0	\$0
2.28	Contributions to UI Trust Funds	\$0	\$0

Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Recovery Plan
Assistance to Small Businesses			
2.29	Loans or Grants to Mitigate Financial Hardship	\$1,000,000.00	\$0
2.30	Technical Assistance, Counseling, or Business Planning	\$0	\$0
2.31	Rehabilitation of Commercial Properties or Other Improvements	\$0	\$0
2.32	Business Incubators and Start-Up or Expansion Assistance	\$0	\$0
2.33	Enhanced Support to Microbusinesses	\$0	\$0
Assistance to Non-Profits			
2.34	Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)	\$626,247.61	\$626,247.61
Aid to Impacted Industries			
2.35	Aid to Tourism, Travel, or Hospitality	\$0	\$0
2.36	Aid to Other Impacted Industries	\$0	\$0
Other			
2.37	Economic Impact Assistance: Other	\$7,981.98	\$7,981.98
3	Expenditure Category: Public Health-Negative Economic Impact: Public Sector Capacity General Provisions	\$0	\$0
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers	\$0	\$0
3.2	Public Sector Workforce: Rehiring Public Sector Staff	\$0	\$0
3.3	Public Sector Workforce: Other	\$0	\$0
3.4	Public Sector Capacity: Effective Service Delivery	\$0	\$0
3.5	Public Sector Capacity: Administrative Needs	\$0	\$0
4	Expenditure Category: Premium Pay	\$920,174.16	\$0
4.1	Public Sector Employees	\$920,174.16	\$0
4.2	Private Sector: Grants to other employers	\$0	\$0
5	Expenditure Category: Infrastructure	\$1,734,178.02	\$1,734,178.02
5.1	Clean Water: Centralized wastewater treatment	\$0	\$0
5.2	Clean Water: Centralized wastewater collection and conveyance	\$0	\$0
5.3	Clean Water: Decentralized wastewater	\$0	\$0
5.4	Clean Water: Combined sewer overflows	\$0	\$0

Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Recovery Plan
5.5	Clean Water: Other sewer infrastructure	\$0	\$0
5.6	Clean Water: Stormwater	\$1,734,178.02	\$1,734,178.02
5.7	Clean Water: Energy conservation	\$0	\$0
5.8	Clean Water: Water conservation	\$0	\$0
5.9	Clean Water: Nonpoint source	\$0	\$0
5.10	Drinking water: Treatment	\$0	\$0
5.11	Drinking water: Transmission & distribution	\$0	\$0
5.12	Drinking water: Transmission & distribution: lead remediation	\$0	\$0
5.13	Drinking water: Source	\$0	\$0
5.14	Drinking water: Storage	\$0	\$0
5.15	Drinking water: Other water infrastructure	\$0	\$0
5.16	Water and Sewer: Private Wells	\$0	\$0
5.17	Water and Sewer: IJJA Bureau of Reclamation Match	\$0	\$0
5.18	Water and Sewer: Other	\$0	\$0
Broadband			
5.19	Broadband: "Last Mile" projects	\$0	\$0
5.20	Broadband: IJJA Match	\$0	\$0
5.21	Broadband: Other projects	\$0	\$0
6	Expenditure Category: Revenue Replacement	\$64,957,742.84	\$46,026,742.84
6.1	Provision of Government Services	\$64,957,742.84	\$46,026,742.84
6.2	Non-federal Match for Other Federal Programs	\$0	\$0
7	Administrative	\$924,688.49	\$632,535.97
7.1	Administrative Expenses	\$924,688.49	\$632,535.97
7.2	Transfers to Other Units of Government	\$0	\$0