IMPACT ADVISORY SERVICES

Define, Design, Deploy and Deliver

November 2022







About CSRBOX Advisory Practice

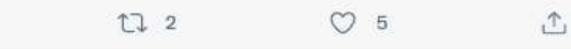
Thread

Science, Technology and Innovation in India @ @PrinSciAd... · 31m ···· The Office of the Principal Scientific Adviser to the Govt. of India @PrinSciAdvGol thanks CSRBOX @csrboxorg, NASSCOM FOUNDATION @NASSCOMfdn, FICCI @ficci_india & CII @FollowCII for their valuable support in strengthening India's fight against #COVID19.

#IndiaFightsCOVID19



Science, Technology and Innovation in India and 7 others





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Science, Technology and Innovation in India @PrinSciAdvOff

CSRBOX @csrboxorg and NASSCOM Foundation @NASSCOMfdn mobilized robust support from corporates in India for setting up extension hospitals across various Indian states.

#IndiaFightsCOVID19 #COVID19 #ProjectExtensionHospital

10.21 AM · Jun 22 2021 · Twitter for Android

We are a social impact organization with 9 years in CSR and social impact project design and execution space. We work with over 120 companies on various services on CSR projects.

Established in 2013, impact sector advisory practice working on CSR and philanthropic programs' value chains

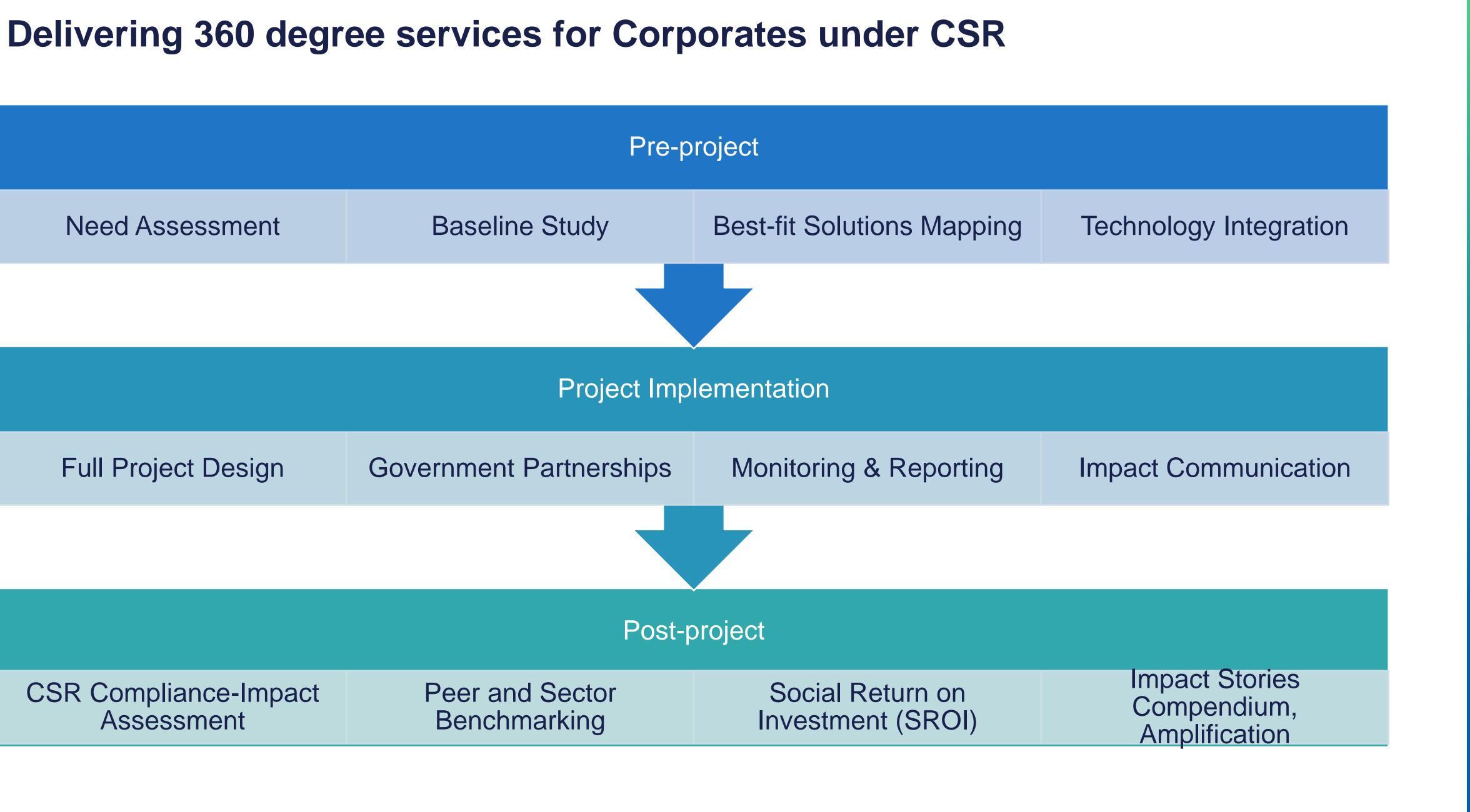
Team of 106 full-time resources with alumni of IRMA, IIFM, XIMB, XISS, ISDM, IFMR, TISS, APU, etc.

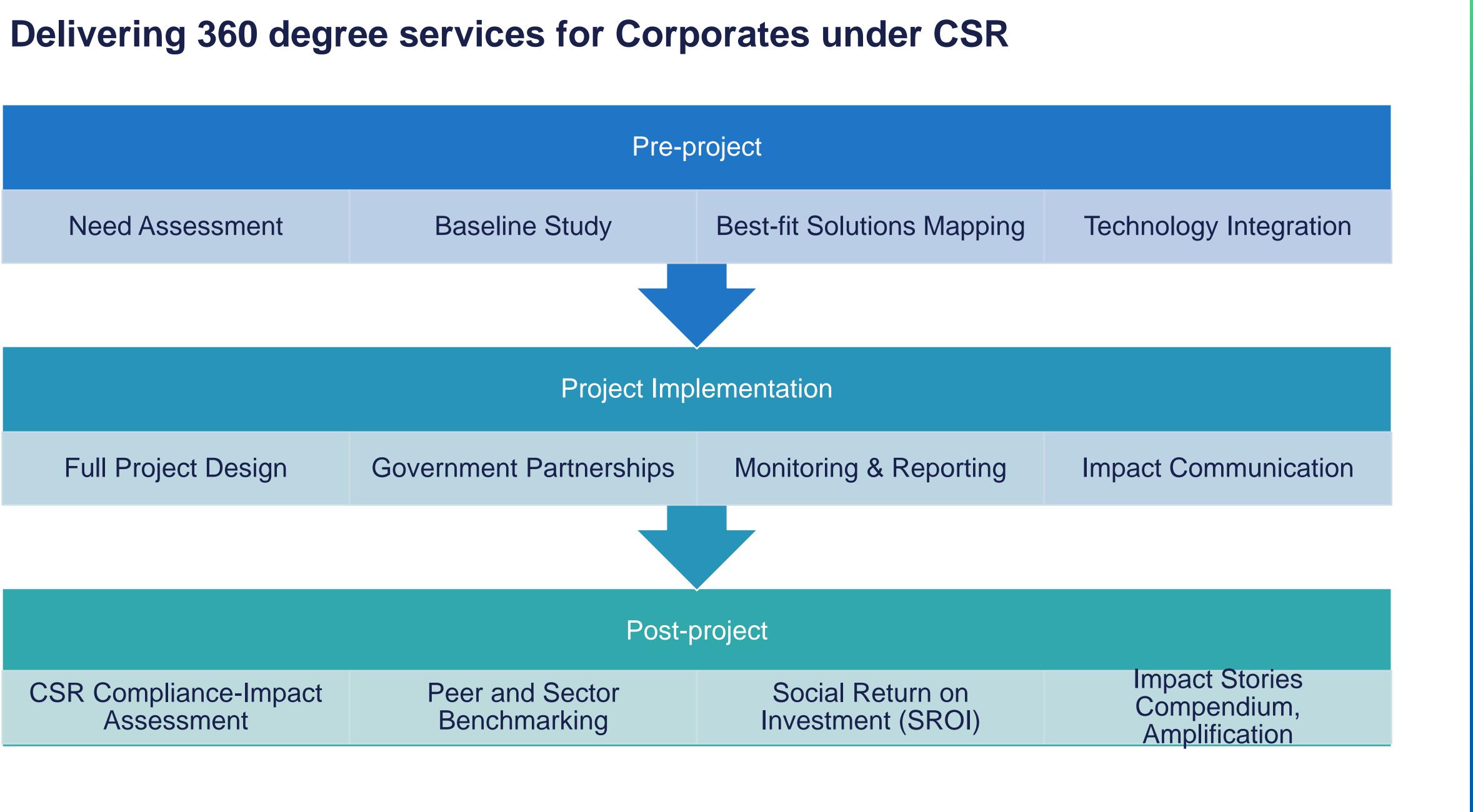
Major expertise: CSR Partner DD, Need and Baseline Studies, M&E, Impact Assessment, SROI. In-house tele-call centre

Manages online platform CSRBOX as impact communication platform

87% Client retention in CSR services segment since 2014

Need Assessment	Baseline Study





Our Clients









Our Recent Impact Assessment & SROI Projects



Domain experience - Thematic

Education

- STEM Lab Assessment
- Scholarship IA
- Smart EdTech
- School Adoption
- Learning Outcome assessments

Health and Nutrition

- Primary Health Centre Upgradation
- Mobile Medical Units
- COVID Response & Support
- Hospital Infrastructure
- Capacity Building of Caregivers
- Support to Anganwadi Centres

Environmen

- Waste Management
- Species Specific Conservation (Sarus, Deer/Ungulate)

- Farm Pond
 - (Environment
 - +Biodiversity)

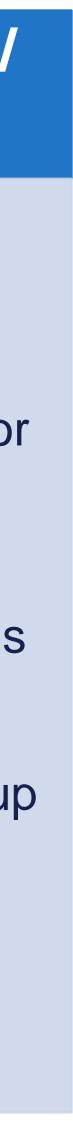
- Social Forestry
- Mangrove
 - Plantation

Rural Developmen

- Agriculture & Livestock
- Remedial Education
- Financial Literacy
- Village Development Institutions
- Infrastructure Support

Livelihood/ Skilling

- Capacity building for Farm Based Livelihoods
- Skill training for Non Farm livelihoods
- Interventions with institutions (SHG/FPO)
- Skill Training Institutes set up by corporates



WASH













Capgemini Foundation's School Adoption Program in 15 schools in Thane and Pune Municipalities

SRF Foundation's Rural Education Program including adoption of hygienic WASH related practices in 2 districts in Gujarat

Lupin Foundation's WASH Infrastructure assessment in schools in Bharatpur, Rajasthan

UPL's WASH Infrastructure upgradation in adopted schools in Gujarat

School Quality Assessment of Bodh Schools supported by Eicher Group Foundation's Shikshak Pehal Program



Education







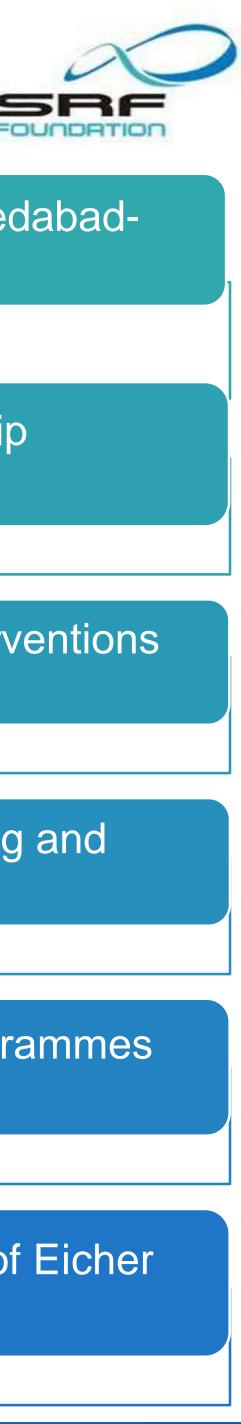












Gujarat Tea Processors' SMILE Project with IIM-Ahmedabad-Impact Assessment and Benchmarking

UPL Ltd.'s Institute of Excellence projects for 5 flagship institutes in Gujarat and Maharashtra

ICICI Bank's EdTech Smart class (100+ schools) interventions in Bihar-Impact Assessment and SROI

NTPC's Smart class intervention's baseline, monitoring and impact assessment

Capgemini and SRF Foundation's Model School Programmes in Gujarat and Maharashtra

Impact Assessment, Learning Outcome Assessment of Eicher Group Foundation's Shikshak Pehal Program

Healthcare & Nutrition



Hindustan Unilever Limited











Impact Assessment of Poshan Sathi-Initiative under HUL Prabhat to enhance nutritional status

Impact Assessment of Born Learning Campaign implemented by GEBE in Anganwadi s in Bangalore

Impact Assessment of Lupin's Change India Program including health camps and treatments

Abbott India's NCD Awareness and Care

Impact of Abbott India's project on Building Healthcare Infrastructure & Services



COVID Response







Baseline and monitoring of COVID - 19 Response project by LG in 8 cities in India

Baseline and monitoring of COVID 19 Response Project by Hero MotoCorp in 3 major cities in India

Impact Assessment of UPL's healthcare interventions under local and national needs program

Impact Assessment of JITO hospital funded by CSR grant of Aarti Industries









Skill Development

















SKF India's YES Project in Four States-Impact Assessment and SROI

Whirlpool India's Skill Development Projects at Multiple Locations for 3000 beneficiaries

ICICI Foundation's Skills Academy with 30,000+ beneficiaries in 23 states

Impact Assessment of Skill development interventions under Economic Empowerment – HUL Prabhat

Ambuja Cement Foundation's Skill and Entrepreneurs Development Institute (SEDI)

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Livelihoods and Rural Development









ICICI Foundation's Rural Livelihood Program with 30+ different value chains, watersheds and animal husbandry, 24 states, 40000+ beneficiaries

UPL Ltd.'s intensive livelihoods and integrated rural development CSR projects in Gujarat and Maharashtra

Arvind Foundation's Rural Transformation Project in Gujarat

Lupin's Integrated Rural Development Program in Rajasthan and Maharashtra

Eicher Group Foundation's Rural Development Program in MP



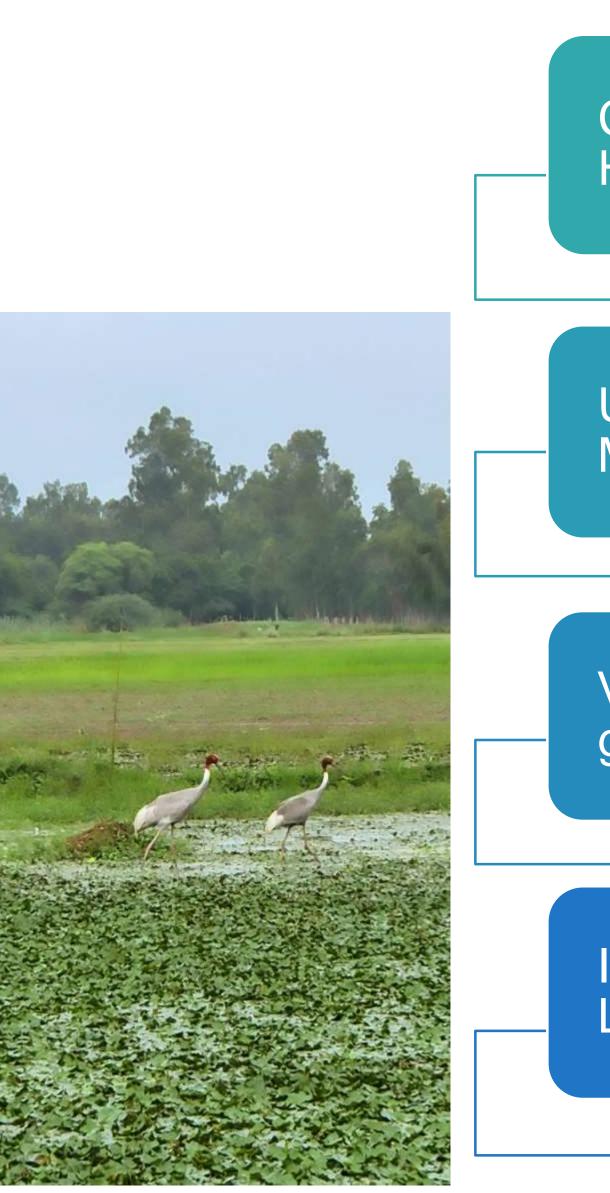
Environment





Hindustan Unilever Limited





Creation of Zero Waste and Sustainable Communities under HUL Prabhat

UPL Ltd.'s Nature Conservation programs in Gujarat and Maharashtra

VBL 's Impact Assessment of constructing Farm Ponds for ground water recharge

Impact assessment of NRM interventions undertaken by Lupin Foundation



Other Impact Assessment Projects

ICICI Lombard's large scale Ride to Safety Program at Pan India Level for 40,000 children

ICICI Bank's Social Awareness Program across India

Leap For Word's Language Based Efficiency program in Jharkhand and Haryana

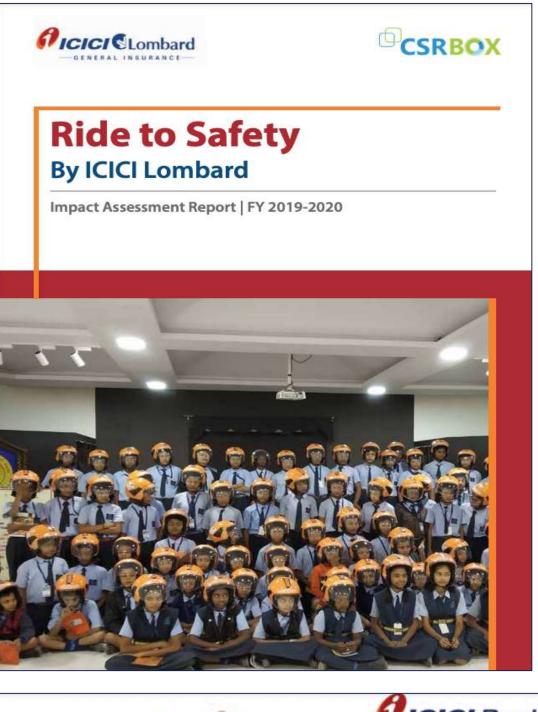
ICICI Bank's Financial Inclusion Program for **1.9 Million Beneficiaries**

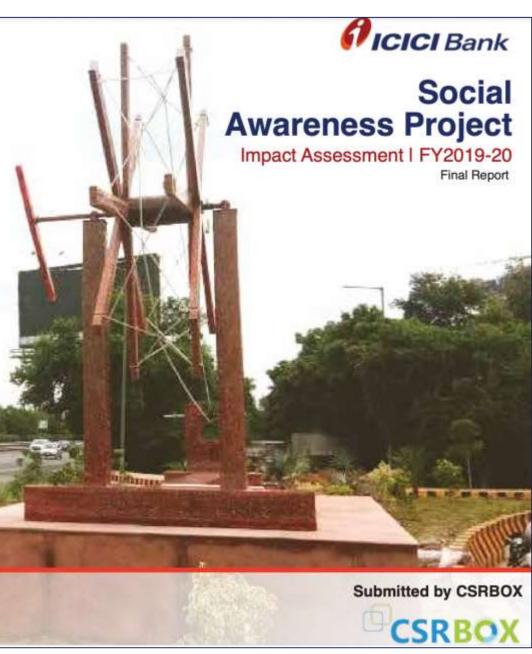
ICICI Securities Fin Tech Incubation Program

SRF Foundation's CSR Support to Ashoka University









Need Assessment and Baseline











SKF STEM Baseline study covering 350+ students across 24 schools in 6 cities

Flex India's Need Assessment in Plant (Santhavallure) and Corporate Offices (Pune, Chennai, Bangalore)

Arvind Foundation's Need Assessment (focusing on WASH, Education, Waste Management) in Gujarat

SMEL s CSR Need Assessment in Odisha and West Bengal



CSR Impact Assessment and SROI

Impact Assessment at CSRBOX

CSR Compliance

As per the CSR amendments and other compliance requirements



B In-house Team

Team of M&E experts to take care of end to end projects. Field coordinators in 10 states.



Native Call Centre for COVID **Scenario**

In-house call center for virtual and tele-

calling based sampling and data validation.

F

In-built SROI Framework

An analysis of social return on investments on your project to help you pitch to the board members and the internal stakeholders



Σ^{O} Brand Equity and Impact Comm.

Brand awareness analysis, Impact stories and compendium for narrative building and social media



Benchmarking

We benchmark the project with peer to peer and sectoral projects.



Inclusiveness

 The extent to which communities equitably access the benefits of assets created and services delivered.



Relevance

• The extent to which project is geared to respond to the 'felt' needs of the communities



Expectation

• The extent of intended and unintended positive (benefits), socio-economic, and cultural changes have accrued for beneficiaries



Convergence

 Judging the degree of convergence with government/other partners; the degree of stakeholder buy-in achieved



Service Delivery

• The extent to which cost-efficient and time-efficient methods and processes were used to achieve results

IRECS Framework

OECD-DAC Framework

RELEVANCE

is the intervention doing the right things?

EFFECTIVENESS is the intervention

achieving its objectives?

IMPACT what difference does the intervention make?



COHERENCE

how well does the intervention fit?

EFFICIENCY how well are resources being used?

SUSTAINABILITY will the benefits last?

Knowledge: Extent to which relevant Information is disseminated among Beneficiaries

Attitude: Extent to which there has been a shift in the attitude of the beneficiaries

Behaviour: Extent to which there has been incorporation of positive actions in daily behavior









Methodology

Secondary Study

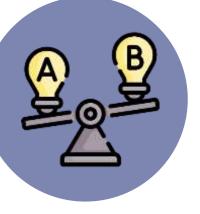
- Project implementation plan and documents
- Project progress reports
- Regional and locally relevant secondary reports

Counterfactuals

- . Treatment Group Vs. Control Group
- . Comparative study of the benefits and opportunities
- (As per requirement)

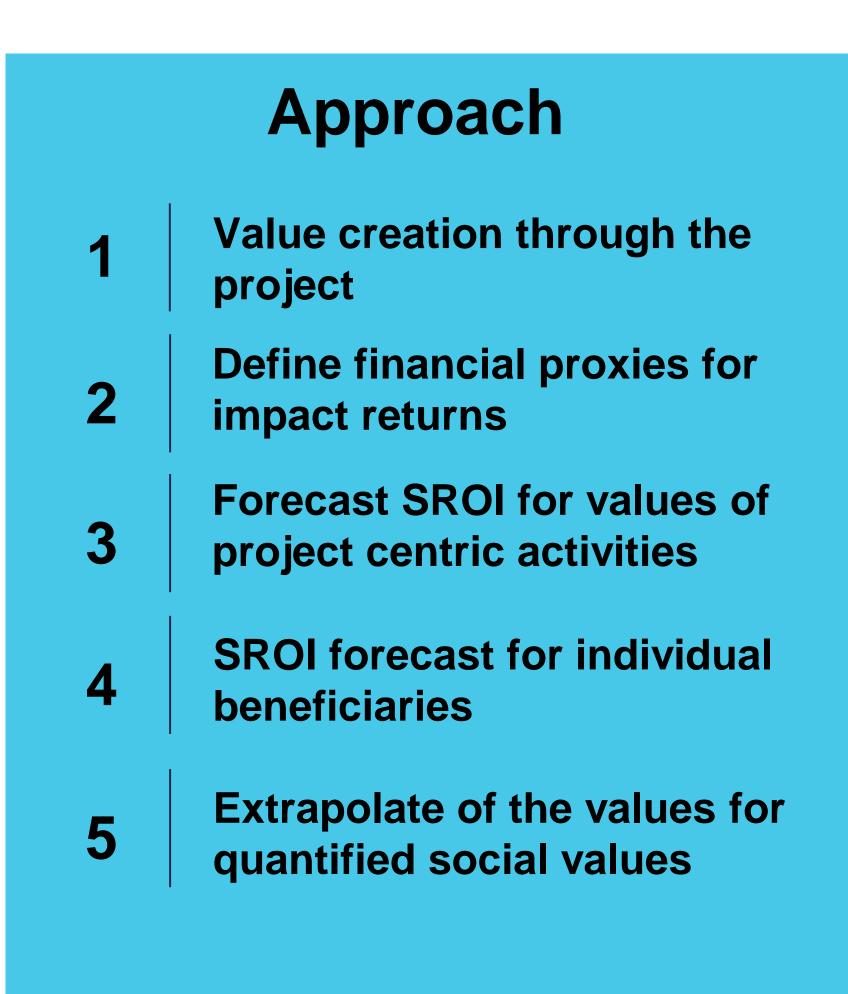
Primary Study

- Quantitative Study
- IDIs with key beneficiaries
- FGDs
- Field observations
- (As per requirement)



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Social Return On Investments



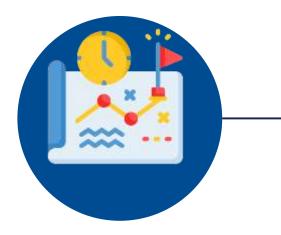
Elements Covered

- 1 | Mapping outcome and impact against indicators
- 2 Establishing scope and identifying stakeholders
- **3** Develop Narrative to understand and maximise the social value
- 4 Managing unexpected outcomes
- **5** Demonstrating the importance of working with other organisations

Process of Conducting Impact Assessment



Desk Review & Discussions Understanding the Theory of Change **Secondary Data**



Inception Report

Lay out the precise plan of the assessment

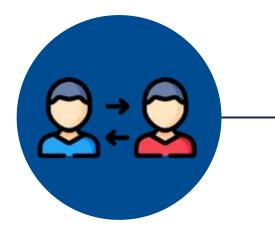


Primary Data Collection

Training of survey teams Data collection and cleaning

Focused Group Discussions

Process **Observations**



Pre Study Interactions

Virtual and on-site interactions with the project management team



Tools & Techniques Structured and semistructured interview schedules, data sanitization



Report Development

Data Analysis and drafting the report, client feedback and final report

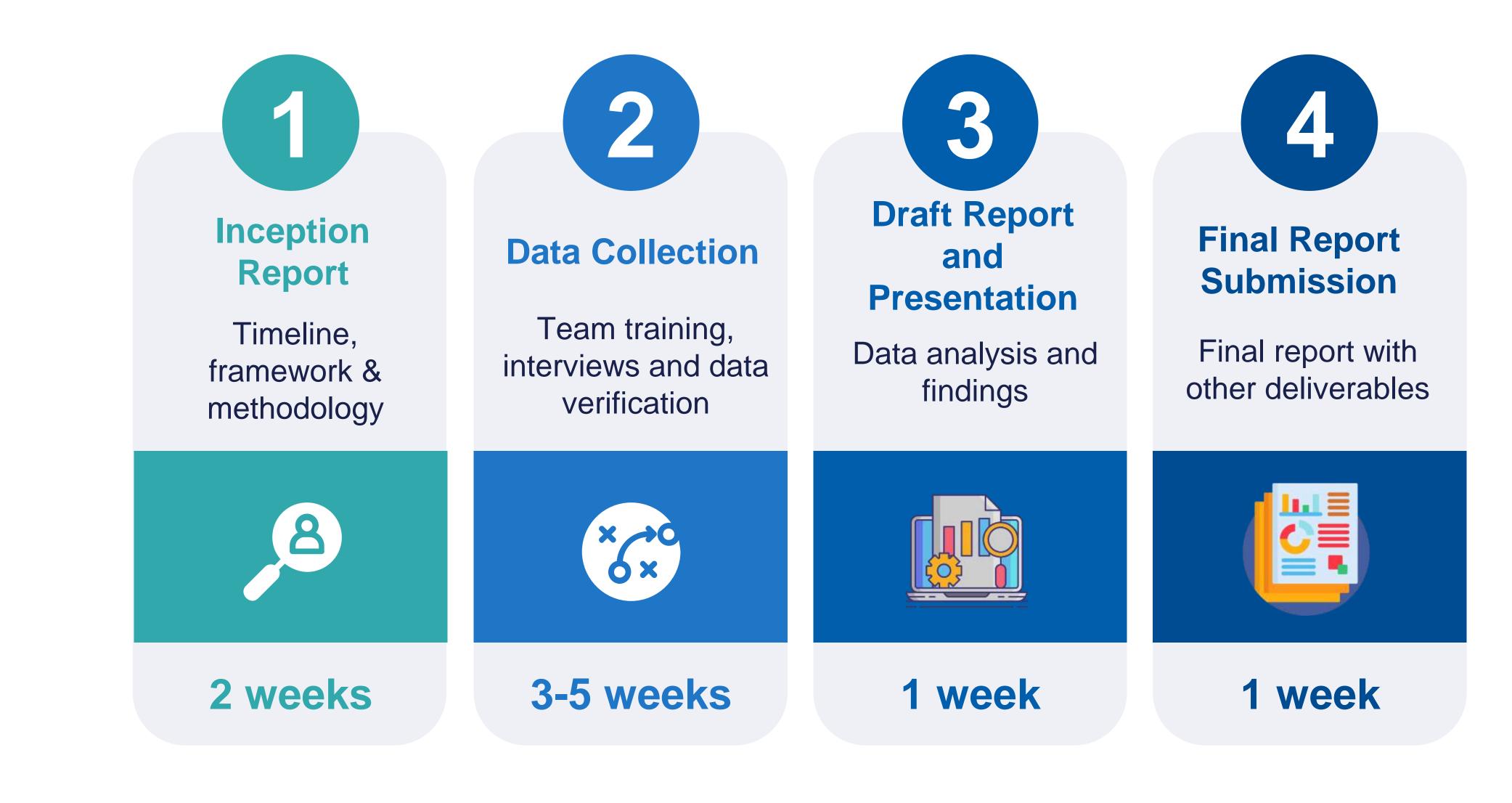
Semi-structured Interview

Quantitative Surveys





Timeline- 5-8 Weeks (Generic Estimation)



Other Services Initial Due Diligence (IDP) of Non-profits

Due Diligence Canvas

ORGANIZATIONAL

- History
- Mission
- Culture
- Incentives/Rewards

EXTERNAL ENVIRONMENT

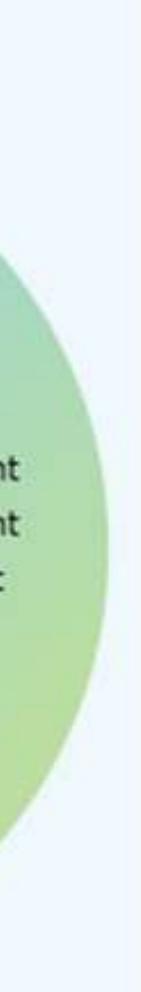
- Administrative/Legal
- Political
- Social/Cultural
- Economic
- Stakeholder
- Technological
- Ecological

ORGANIZATIONAL PERFORMANCE

- Effectiveness
- Efficiency
- Relevance
- Financial Viability

ORGANIZATIONAL CAPACITY

- Financial Management
- Program Management
- Process Management
- Inter-organizational Linkages
- Strategic Leadership
- Human Resources
- Infrastructure
- Structure





Grant of INR 300+ Cr. every year

2018

amount – INR 16.5 Cr/year

Program partners since 2018

response projects

Our Experience







- Bajaj CSR Grant: Have done desk review of 400+ NGOs and proposals for Bajaj CSR
- **Genpact NGO Partnerships:** End to end due diligence of 150+ NGOs/Year since
- **HCL Foundation:** Initial validation of grant applications eligibility since 2015 Grant
- Google Ad Grant Program: Google India Partner for Ad Grant in FY2017-18
- American India Foundation: Program partner for Fellows allocation to NGOs
- **Arvind Foundation:** NGO identification and due-diligence for Rural Transformation
- LG India and Heromoto Corp Ltd: NGO due-diligence and validation for COVID19



Initial Due-diligence : Deliverables

NGO Due Diligence

Desk Review

Proposal Due Diligence

Review Meeting with client's CSR Team

On Field Review



Financial

Submission of Final Report

Social



Concurrent Monitoring and Program Management

Concurrent Project Monitoring

Set the right foundation for optimal use of the resources & achieving best possible impacts of the project. •To align project implementation approach with the objectives and goals



•To measure project progress vis-àvis milestones outlines in the project document

•To gauge potential risks and challenges and flag to the project team and donor agency

•Project Monitoring

•Better project MIS and reporting and communication among all key stakeholders

•Suggest course correction measures wherever required





Monitoring & Evaluation Process-Flow



Understanding The Project

- Defining key performance indicators and reporting mechanism
- Customising periodic
 monitoring framework

Contextual Setting & Variables

- Collating critical risks and assumptions
- Monthly/quarterly progress report
- Random validation (virtual/ physical visits) as required

Add-ons:

- 1. Quarterly project monitoring report
- 2. Inputs on project course correction requirements
- 3. Ideas to amplify key outcomes through impact communication

3

Learning Development

Refining Theory of Change

4

Integrated Approach

 Integrating cross-site and cross-functional learnings by overlapping result chains and linkages

Amplifying Impact

- Identifying the key aspects which make the project strategy ineffective and proposing solutions/ course correction
- Scope for going beyond the predefined impact with intermediate learnings and course-correction



Thank You

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